
**New Jersey Schools
Development Authority**

**Annual Report
2023**

About the Annual Report

The 2023 Annual Report on the operations of the New Jersey Schools Development Authority (SDA) is presented pursuant to the provisions of Executive Order No. 37 (Corzine), issued on September 26, 2006. The report provides a comprehensive overview of the SDA's operations, highlighting significant actions taken in 2023.

The SDA operates under the Educational Facilities Construction and Financing Act (EFCFA) of 2000 and subsequent August 2007 legislative amendments.

For more information, please refer to the SDA website at www.njsda.gov or the most recent Biannual Report on the School Construction Program at:

https://www.njsda.gov/Content/public/Biannual_Report/2024_1.PDF

Mission Statement

Our mission is to deliver high-quality educational facilities that best meet the needs of the students of the State of New Jersey. We promote fiscal responsibility in the management of taxpayers' resources, while providing efficiently designed facilities that enhance the academic environment.

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Vice President and Chief Financial Officer

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Vice President – Corporate Governance

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Tim Sullivan

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State Treasurer, New Jersey Department of the Treasury

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Message from the CEO

The Schools Development Authority (SDA) welcomes the opportunity to report on its continued achievements respective to our mission of constructing high-quality educational facilities that best meet the needs of the students of New Jersey. Through careful coordination with our contracting partners and the school districts we serve, the Authority is able to employ the resources and expertise needed to construct quality school buildings. The accomplishments of the Authority in 2023 highlight its ongoing efforts to ensure New Jersey's exemplary educators and talented students have facilities that help support a dynamic learning environment in which students can succeed in the 21st century economy.

Governor Murphy and the New Jersey Legislature once again displayed their steadfast support of school construction in the state through another \$75 million budget appropriation dedicated to Capital Maintenance and Emergent Grant Funding for both SDA Districts and Regular Operating Districts (RODs) in Fiscal Year 2024. The school districts are able to direct these funds to facility improvement projects they deem most needed in their schools.

With significant facility needs statewide, the Murphy Administration announced the availability of grant funding for high-priority capital projects statewide through the ROD Grant Program in January 2023. Later in the year, the New Jersey Department of Education and the SDA announced the approval of nearly \$450 million in school construction funds to address critical facilities needs in 261 school districts throughout the state. This funding will assist districts with undertaking critical facility improvements at hundreds of New Jersey school buildings. SDA Grants staff also administered payments related to grants approved through previous funding allocations including the close-out of 35 grant projects that represent more than \$35 million in total project costs.

Noteworthy activity on capital projects in SDA Districts proceeded throughout the year. In 2023, the SDA opened one new school in Plainfield and completed addition/renovation projects in Keansburg and Millville. The SDA also employed an alternative delivery approach through the acquisition and transfer of a vacant school building to the Newark school district, which opened to students in September as the Nelson Mandela School. As students begin the school year in new facilities, SDA employees are gratified to know that the meticulous

planning and countless hours of work results in a conducive learning environment in which students can thrive.

Throughout this year, construction work also continued on several other capital projects, including the Perth Amboy High School and Cleveland Street Elementary School addition/renovation -- both remaining on schedule to open in September 2024. In Union City, SDA celebrated a groundbreaking ceremony and a beam signing event in the second half of 2023 for the New Grade Seven to Nine School that commenced construction. This project received approval in June 2023, for \$50 million in grant funding through US Treasury's Capital Projects Fund to help fund the construction of the new school. The Union City School District partnered with SDA and committed to providing programming at the school that will enable work, education, and health monitoring for the community, a grant funding requirement.

Beyond those projects in construction, SDA's in-house Design Team and Program Planning Staff diligently advanced work associated with projects approved in the 2022 Capital Plan. It included ongoing planning and scoping discussions with school districts, the advancement of project charters, engagement of bridging design consultants, and in-house design work. This activity is an important step in our coordinated effort to ensure well-constructed schools that meet our school districts' needs. As this work continues, several of these projects will advance into site preparation activities, as is the case with the Garfield new elementary school project for which a demolition contract was awarded in December 2023. The SDA's 2024 procurement forecast includes several opportunities for general construction and design build opportunities. These opportunities will maintain an upward trend over the next several years as we advance projects in order of priority need upon finalization of project construction logistics.

The SDA maintains a robust portfolio of activity throughout the state, which strives to reduce capacity deficiencies and to replace or repair antiquated school facilities throughout New Jersey. We acknowledge significant school construction needs remain throughout the state, and we remain resolute to continue our work of building quality schools for New Jersey's children that they so rightly deserve. SDA's Board of Directors, management, and staff remain committed to working with the Administration, the Legislature, and our stakeholders toward this goal.

Project Accomplishments

PROJECT DELIVERIES

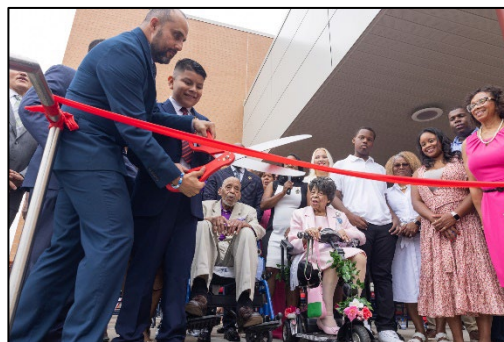
The SDA is committed to providing new and modernized school buildings that have a profound impact on New Jersey students, educators and communities. In some of the state's most underserved school districts, the school construction program continues to benefit thousands of students each year.

SDA opened one new school facility and one alternative delivery project, and it completed two addition/renovation projects in 2023. The completion of these projects continues the SDA's legacy of constructing high-quality educational facilities that best meet the needs of the students of the State of New Jersey. The new Charles and Anna Booker Elementary School in Plainfield, the Nelson Mandela School in Newark, the addition/renovation at Port Monmouth Road School in Keansburg, and the addition/renovation project at Millville Senior High School represented a total state investment of more than \$255 million, delivered more than 145,000 square-feet of new construction and approximately 1,200 new student seats.

These state-of-the-art facilities, delivered by SDA, are turned over to districts fully furnished and with 1:1 student-device technology. The technology SDA provides may include tablets, Chromebooks, desktops, and/or laptops as deemed appropriate within each school district's educational program.

New Educational Facility Honors the Legacy of Longtime Civil Rights Activists

In July 2023, the SDA celebrated the delivery of the new Charles and Anna Booker Elementary School with the school's namesakes in attendance. The Charles and Anna Booker School was named by the Plainfield Board of Education in honor of longtime civil rights activists. In 1965, they won a legal case, *Booker v. Board of Education of City of Plainfield*, to end segregation in Plainfield schools.



At the celebratory ribbon cutting ceremony, Anna Booker shared, “you might have to pinch me to help me realize it’s not a dream.” This facility will provide students with the educational spaces and resources needed to dream big and strive for success while they learn in classrooms and spaces that encourage creativity and innovation.

This 120,000 square-foot facility will benefit approximately 840 students in kindergarten to fifth grades. The new school includes 41 classrooms, an art room, a vocal/music room, an instrumental lesson room, a technology lab, a science demo room, a computer lab, a gymnasium, a cafeteria, a media center, a playground, and a basketball court.

The new school was constructed on the site of the former Woodland Elementary School, which was previously demolished by the SDA. This facility significantly reduces the capacity needs experienced in the school district.

Alternative Delivery Approach Provides School Facility Quickly and Efficiently



The SDA aims to deliver high-quality educational facilities that meet the needs of the students most expeditiously while also ensuring fiscal responsibility in the management of taxpayers’ resources. At times, this focus has allowed the SDA to seek alternative delivery approaches, when appropriate, to satisfy educational facility needs.

In Newark, two capital projects were approved in 2022 to address capacity deficiencies as well as serious facilities deficiencies. Shortly after the SDA approved its Capital Plan in April 2022, which identified two projects in Newark, a former charter school became available for purchase. The SDA pursued the purchase of the facility because it was determined that the school could partially and significantly address the district’s capacity deficiency in a cost-effective and expeditious manner.

As a result, the SDA acquired the property in March 2023 and immediately turned it over to the Newark Public Schools District to be ready for students in September. The SDA estimates

that approximately \$5 million was saved, and a suitable school facility was handed over to the District three to five years earlier than projected through this alternative delivery approach.

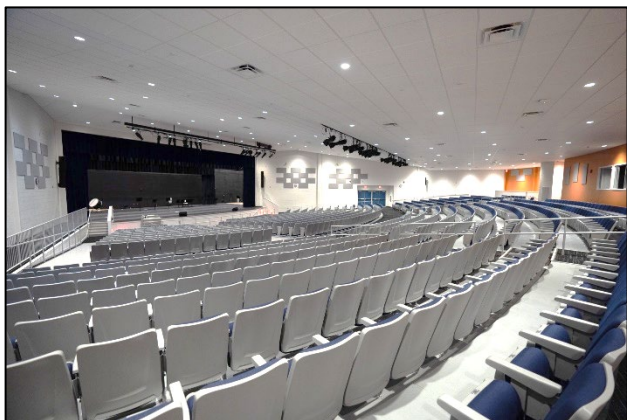
In September 2023, the 34,000 square-foot Nelson Mandela Elementary School opened its doors – initially to students in pre-kindergarten through third grade for the inaugural year. The district intends to increase capacity by one grade level each year up to grade eight. The maximum capacity of the facility is 376 students.

Multi-Phase Project Reaches Completion

A multi-phase addition/renovation project at the Millville Senior High School reached conclusion in 2023, with the final phase of construction completed. This phase of the project resulted in a new, 26,000 square-foot auditorium, a two-story connector, two new art studios, a broadcasting/production studio, and three small group instructional rooms.



The SDA delivered the first phase of the project in 2020, a 90,000 square-foot addition that included classrooms, student cafeteria, faculty cafeteria and kitchen. In 2021, the SDA delivered the second phase of the project, which included a 100,000 square-foot addition that provided a new gymnasium, locker rooms, dance studio, classrooms and science labs. The third phase, delivered renovated classrooms in the B and C wings, as well as a renovated music room, opened to students in 2022.



The SDA joined the Millville Public Schools District to celebrate the culmination of this complex project at a ribbon cutting ceremony in September. At the event, Senator Michael Testa said, “My hat has to go off to the SDA because they had foresight to have so many of the supplies necessary to build this wonderful facility, ahead of time and in place. And to think

that this facility was able to get built during a time of COVID where there were supply chain issues and increased costs associated with the supply chain.”

Phasing throughout the project lifecycle allowed the district to utilize the existing facility as construction progressed. Construction of new spaces in an occupied school is multifaceted and only possible through close project coordination and cooperation of students and staff. The successful completion of the Millville High School project, while occupied and during the challenges presented by COVID, is a testament to the professionalism of the SDA staff and its construction partners.

Renovations Completed at Keansburg Port Monmouth Road School



In 2023, the SDA delivered the renovation phase of a project at the Port Monmouth Road School in Keansburg. While the one-story, 27,500 square-foot addition to the school opened to students in September 2022, renovation work continued on 19,000 square-feet of existing educational spaces, including eight pre-kindergarten classrooms and a gross motor skills area.

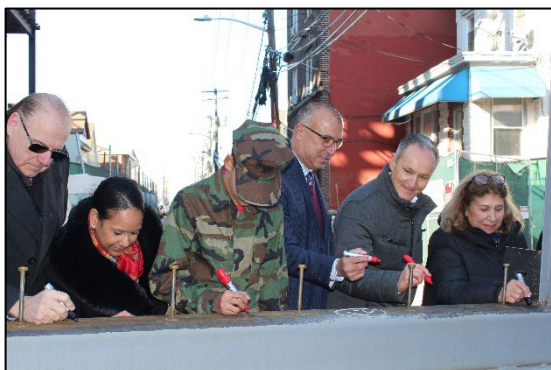
The addition and renovations led to a school facility of approximately 47,000 square-feet designed to educate approximately 315 Pre-Kindergarten students. The new addition included 13 Pre-Kindergarten classrooms, a food service area, nurse’s area, support facilities and a connection to the existing facility.

CAPITAL PROJECTS STARTING CONSTRUCTION

During 2023, the SDA celebrated the start of construction for the new Grade 7 to 9 School in Union City and restarted construction activities for the Orange Cleveland Street Elementary School project. Combined, these projects will deliver more than 143,500 square-feet of new construction.

SDA Celebrates Project Milestones for New School

Alongside Mayor and State Senator Brian Stack, Superintendent Silvia Abbato, and Union City students, SDA held a ceremonial groundbreaking for the new **Grade 7-9 School in Union City** in September. The new \$93.7 million school will be an approximately 132,000 square-foot facility designed to educate more than 900 students in grades 7 to 9. Prior to the start of footings and foundations, significant work occurred to grade the site in preparation of the facility construction.



Work on the project continued at a consistent pace in the final quarter of 2023, allowing the SDA to celebrate with the Union City community once again at a ceremonial beam-signing event in December. Student leaders, local stakeholders, and officials gathered to sign their names to a piece of structural steel that will become a permanent part of the new school.

In addition to general classrooms and science labs, the new school will include specialized educational spaces such as three art rooms, a stem/robotics lab, a hydroponics lab, a technology lab, vocal music room, a dance studio, a rooftop environmental science lab with an outdoor growing area, a media center, a gymnasium, and a cafetorium with a stage/instrumental room.

This project is unique, in that the New Jersey Department of Community Affairs and the SDA received approval in June 2023, for \$50 million in grant funding through the US Treasury's Capital Projects Fund to help fund the construction of the new school. As required for grant eligibility, the Union City School District committed to providing programming that will help to enable work, education, and health monitoring at the new school facility. Following the District's fulfillment of the required programming, the SDA will be able to redirect school construction funds previously allocated to this project for the advancement of future project needs throughout the State.

Addition/Renovation Project Restarted

In 2022, the **Cleveland Street Elementary School** project in Orange was suspended after the contractor's termination for convenience, due to unforeseen circumstances that impeded the contractor's ability to perform. However, in 2023 the project restarted with a construction contract awarded in May.

This \$51.7 million project includes an 11,600 square-foot addition to the 100+ year-old existing facility, which was built in the 1890s. This project also includes renovations/alterations to modernize the existing 38,775 square-foot facility, work which was preceded by substantial asbestos abatement activities as part of the original contract. The renovations include converting the basement areas to provide a main office, a media center, an art room, a music room, a science room, and a computer instructional area. It also includes replacement of windows throughout the building, as well as new HVAC equipment, and replacement stair installation.



CAPITAL CONSTRUCTION PROJECTS PROGRESS STATEWIDE

In addition to the two projects mentioned above, significant construction activities were also ongoing on the new **Perth Amboy High School**. Throughout the year, construction of the new Perth Amboy High School continued at a steady pace, remaining on track to achieve substantial completion months ahead of schedule. The largest project ever undertaken by SDA, the facility will be an approximately 576,000 square-foot, three-story school designed to educate a maximum of 3,300 students in ninth to twelfth grades. In addition to general classrooms and science labs, the school will include specialized educational spaces such as an



automotive lab, culinary arts lab, black box studio, dance studio, ROTC Classroom, world languages classroom, and a life skills lab.

SDA Capital Projects in Construction (As of December 31, 2023)				
District	Project Name	Project Type	Total Estimated Project Costs	Max Student Capacity
Orange	Cleveland Street E.S.	Addition/Renovation	\$51.7 M	348
Perth Amboy	High School	New Construction	\$283.8 M	3,300
Union City	Grade 7-9 School	New Construction	\$93.7 M	936
3 schools in construction			\$429.2 M	4,584

Note: a project is considered in construction until a Temporary Certificate of Occupancy is obtained.

ADVANCEMENT OF NEW CAPITAL PROJECTS

As detailed earlier, the SDA delivered the first project from the 2022 Capital Plan this year, with the purchase and turnover of the Nelson Mandela Elementary School property in Newark. In August 2023, the Authority's Board of Directors also approved efforts to acquire a property in New Brunswick to address the identified capacity need there. The alternative delivery approach of purchasing a school property to be transferred to the school district, rather than construction of a new facility, allows the SDA to address the identified need quickly and efficiently.

The SDA's desire to advance projects in its approved Capital Plan as expeditiously as possible, while still ensuring efficiency and quality, led to the Authority's use of contracted bridging design consultants. In December 2022, SDA awarded contracts for its first-ever Bridging Design Consultants Task Order pool to six design firms that would be assigned on a rotational basis. Under this agreement, bridging design consultants represent the SDA by developing bridging design documents to be used as the basis for a subsequent procurement of a design-builder who will be responsible for the final design and construction of a school facilities project in conformance with SDA standards. The use of this task order pool allows the SDA to expedite project advancement by supplementing internal design staff resources.

At the end of 2023, there were four projects (Garfield Elementary School, Elizabeth New Elementary School, Camden Eastside High School, Newark University High School) with ongoing engagements from this Bridging Design Consultant Task order pool for either programming and concept or schematic and bridging design services. The SDA is also using in-house design services to complete programming and concept phase work on several other projects in the plan.

In 2023, SDA also advanced procurements for demolition and early site preparation contracts associated with new elementary schools in Garfield and Elizabeth. These are the first projects from the 2022 Capital Plan to initiate construction activities. The contract for the demolition of the existing Woodrow Wilson Elementary School in Garfield was awarded in December 2023 and asbestos abatement activities began shortly after.

SUPPORTING NEW JERSEY'S CONSTRUCTION INDUSTRY THROUGH SCHOOL FACILITY PROJECTS

The work of the SDA continues to benefit both communities and the State's construction industry. SDA construction projects are responsible for creating thousands of family-wage construction jobs. This continued to be true throughout 2023 with a contractor workforce of 471,139 total workforce hours on SDA projects for the period January 1, 2023, through December 31, 2023. Investment in SDA construction projects has a direct correlation to the creation of additional infrastructure jobs.

During 2023, the SDA issued construction contracts for work related to one early site preparation engagement, ten emergent projects, and one other project (the decommissioning of temporary classrooms and the reversion of the area to a parking lot in support of the Keansburg Caruso Elementary School, phased to begin after completion of the Keansburg Port Monmouth Road School project). The SDA issued two contracts to construction management firms for oversight support of eight emergent projects in East Orange, Newark, and Union City. The SDA also engaged four firms through the bridging design consultant services contract as detailed above.

The SDA's construction forecast is available on our website at:

https://www.njsda.gov/Content/Business/PDFs/Procurement_Forecast.pdf

Information on past and current advertisements and awards is available on our website at: <https://www.njsda.gov/Business/CurrentBiddingOpportunitiesAwards>.

EMERGENT PROJECTS IN SDA DISTRICTS

The SDA's Emergent Project Program addresses SDA District school facilities in need of repair and rehabilitation. Examples of such projects include roof repair or replacement, windows, exterior masonry, and plumbing, electrical, mechanical and security systems and water infiltration issues.

At the end of 2023, the SDA was managing 12 emergent projects. The status of these projects was as follows: one project in construction, and 11 projects in design. These projects represent an approximately \$32.2 million state investment. There is also one project in construction that was delegated to the local school district for management.

In 2023, the SDA completed one emergent project addressing water infiltration at Paterson PS #5. The project scope included a full roof replacement and exterior masonry repairs. This project represented more than \$10 million in emergent repairs.

As of December 2023, 192 emergent projects (both SDA-managed and district-delegated) have been completed since the program's inception.

REGULAR OPERATING DISTRICT GRANTS

The SDA's ROD grant program continues to favorably impact learning environments across the State. ROD grants fund at least 40 percent of eligible costs for projects in New Jersey's ROD Districts, mainly addressing health and safety issues and other critical needs.

During the year, the SDA Grants Department closed-out 35 grants in 19 school districts in 10 counties throughout the State. These completed grant projects represent more than \$34.5 million in total project costs.

The SDA continued to favorably impact RODs throughout the state by disbursing a total of over \$7 million during 2023 to address facility needs. At the end of 2023, there were 150 active ROD grants in 36 school districts from previous funding allocations. Those active grants represent \$52.8 million in state share.

REGULAR OPERATING DISTRICT GRANTS	
Grant Executions Since Inception	
No. of Grants Executed	5,394
State Share	\$3.0 billion
Local Share	\$5.9 billion
Total Est. Costs	\$8.9 billion
No. of Districts Impacted	523
No. of Counties Impacted	21

2023 ROD Grants

In June 2022, Governor Murphy signed Senate Bill No. 2944 into law as P.L.2022, c.18. This legislation allocated \$350 million through the New Jersey Debt Defeasance and Prevention Fund for high-priority capital projects in RODs throughout the state. Subsequently, this amount was increased to \$450 million by way of \$100 million in funding that had been de-obligated from previous SDA allocations. The SDA and DOE issued an initial joint broadcast announcing the availability of grant funding applications from January 30, 2023, through May 1, 2023. In September 2023, the SDA and DOE jointly announced the approval of more than 600 projects to address critical facilities needs in 261 school districts throughout the state. The funding will provide for numerous high-priority upgrades including more than 300 HVAC systems, dozens of boilers or water heaters, and more than 200 roof replacement/repair projects. In addition to the \$450 million in state funding, local contributions totaling nearly \$600 million are estimated to bring the total cost of construction to more than \$1 billion throughout the State.

The SDA will administer grants in 2024 following issuance of Final Eligible Cost approval letters from the DOE. The first step is the issuance of grant offer letters. Upon proof of local share and completion of other required grant-related documents, the SDA is then able to execute the grant agreements and begin issuing milestone payments as the projects advance.

\$75 MILLION FY GRANT FUNDING

Since Fiscal Year 2022, the SDA provides grant funding to ROD and SDA Districts for capital maintenance and emergent needs as detailed in the State Budget. The New Jersey State Fiscal

Year 2024 budget once again included a direct appropriation of \$75 million to the SDA to provide funding for projects related to emergent and capital maintenance needs. This funding allows both ROD and SDA Districts throughout the state to invest in infrastructure projects that will make New Jersey's school facilities healthier and safer for students. The funding provided by SDA is intended to offset a district's costs associated with addressing those important and necessary measures.

The process remains the same, with school districts able to submit to SDA a duly-executed certification and listing of eligible emergent and/or capital maintenance project(s). The SDA then reviews the submission for completeness and provides the identified funds to the district through electronic transfer.

The amount of funds allocated to each district is determined by the DOE's formula. The formula utilized in connection with previous allotments was used this year as well, but the allocation was adjusted based upon updated enrollment data and was modified to ensure each SDA District received at least \$1 million. The complete list of all districts and their allocations is available [here](#).

At the end of 2023, the SDA had disbursed \$73.2 million of the FY 2022 funding and \$70.3 million of the FY 2023 funding. The SDA began issuing the FY 2024 grants in January 2024, and will continue to disburse grant funding as districts submit required certifications.

The projects supported by the funding continue to primarily address HVAC, building envelope, life safety, and security needs.

Commitment to New Jersey Businesses

TRAINING NEW JERSEY'S SMALL BUSINESSES TO WORK WITH THE SDA

The SDA continued its longstanding tradition of training small businesses to work with the SDA during its thirteenth offering of the Contractor Training Program in December 2023. The program provided a two-day, in-person format for participating small, minority, women, veteran, and disabled veteran-owned business enterprises. These firms are provided with an opportunity to gain valuable knowledge on how to do business with the SDA and compete for school construction projects as well as contracts with other State agencies.

The SDA was once again able to include instructors from the New Jersey Department of Treasury's Division of Property Management and Construction, New Jersey Department of Labor's Division of Wage and Hour Compliance, and New Jersey Economic Development Authority. Program participants benefitted from a networking opportunity held on the second day of the program. This networking session offered participants an opportunity to speak with several larger contracting partners that have previously worked as a prime on SDA projects including EPIC Management, Terminal Construction Corporation, Ernest Bock & Sons, Catcord Construction, and Hall Construction. Participants were able to learn from representatives of these companies and discuss potential opportunities to work together in the future.

This year's 19 graduate firms stem from various construction trades and add to the growing number of firms who now have the knowledge on how to do business with the State of New Jersey. Some of the trades represented included painting, commercial carpentry, flooring, tiling, electrical, general construction, structural steel, HVAC, and roofing.

To date, the SDA has trained more than 250 firms through its in-house Contractor Training Program. The Program has provided these minority, women, veteran and disabled veteran-owned business enterprise firms with the specific knowledge and opportunities they need to obtain school construction work and grow their businesses. At the same time, the Contractor Training Program enables SDA to expand its network of small businesses who contribute to the success of our projects.

The SDA intends to continue annual offerings of this training program in 2024.

SMALL BUSINESS PARTICIPATION

Small businesses are vital to New Jersey's economy and play a substantial role in the construction of school facility projects throughout the State in both SDA and ROD Districts. At the end of 2023, the SDA had 1,369 firms pre-qualified to do business on school projects in SDA and ROD Districts. The New Jersey Department of the Treasury has certified 569 of these firms (or 42% of all firms) as SBE firms.

SDA's commitment to the participation of small businesses in the school construction program is evident in the percentage of contract dollars awarded to these firms. The SDA requires consultants and prime contractors to make good faith efforts to identify and hire available small business enterprise (SBE) subconsultants and subcontractors in order to meet the State's SBE goal to award at least 25 percent of the total contract value to them.

In order for the SDA to track and accurately determine the SBE participation on projects, contract dollars are only tracked when specific phases of the contract are fully subcontracted or "bought out". The total SDA contract dollars awarded through December 31, 2023, in which the specific portion of the contract commenced, was \$79,745,162. The total contract dollars awarded to all SBE contractors for the commenced portion through December 31, 2023, was \$40,918,477 (including minorities and females). This represents 57 percent of all SDA contracts awarded in 2023.

In May 2019, the New Jersey Department of the Treasury promulgated regulations that require firms to make a good faith effort to ensure that at least 3% of the total dollar value of all publicly advertised contracts awarded by the SDA during a fiscal year are awarded to Disabled Veteran-owned businesses (DVOB). In 2023, no contracts were awarded to DVOB firms. With few prequalified firms registered as DVOBs (three at the end of 2023), the SDA remains committed to increasing the participation of DVOBs in the school construction program to meet the 3% goal in the coming years.

SCHOLARSHIPS TO ENCOURAGE INCREASED PARTICIPATION IN CONSTRUCTION JOBS

During 2023, the SDA continued to provide funding for the Governor's Industry Vocations Scholarship for Women and Minorities (NJ-GIVS). The program supports SDA's effort to fund on-the-job or off-the-job outreach and training programs for minority groups and women seeking construction trade occupations or other related occupations – including engineering and management. Specifically, this scholarship benefits women and minority students pursuing a postsecondary certificate or degree program in a construction-related field. The scholarship pays up to \$2,000 per academic year to women and minority students who reside in New Jersey and are enrolled in a NJ-GIVS eligible program at one of New Jersey's approved county colleges, county vocational, technical or trade schools. NJ-GIVS is administered by the New Jersey Higher Education Student Assistance Authority.

During the 2022-2023 academic school year, SDA provided \$163,818 to 89 qualifying students throughout New Jersey. Grant recipients are attending programs at Essex County Community College, HoHoKus School/Rets, Hudson County Community College, Mercer County Community College, Ocean County Vocational, Passaic County Community College, and Rowan College at Burlington County. Some of the programs of study include HVAC, welding, mechanical engineering, electrician, construction management, computer technology, engineering, and plumbing.

Financial Information

2023 PROJECT EXPENDITURES	
SDA District Capital Projects	\$166.2 M
SDA District Emergent Projects	\$4.2 M
SDA Capital Maintenance Fiscal Year Grants	\$42.4 M
ROD Grant Projects	\$7.0 M
ROD Capital Maintenance Fiscal Year Grants	\$18.9 M
Other Project Costs – Program	\$8.6 M
TOTAL PROJECT EXPENDITURES	\$247.3 M

FUNDING SUPPORTING SCHOOL CONSTRUCTION

In total, the New Jersey State Legislature has authorized \$14.75 billion in funding for SDA projects (\$10.75 billion for SDA Districts and \$4 billion for RODs and vocational schools). As of the end of 2023, New Jersey Economic Development Authority (EDA) had issued \$11.85 billion of School Facilities Construction Bonds and Notes to fund the program. This leaves approximately \$650 million remaining under the current bonding authority. No new bonds were issued in 2023 and no new bond issuances are expected in the foreseeable future due to the recent funding allocated to the Authority through the State budget.

In June 2023, the Governor signed the Fiscal Year 2023 Budget and Appropriations Act, dedicating additional funding for school construction in both SDA and ROD Districts. This most recent appropriation of funds provides \$75 million to be allocated to every school district (SDA and ROD) for capital maintenance and emergent projects.

Funds transferred or disbursed to SDA generally coincide with forecasted cash flow requirements for already committed projects in SDA's portfolio, enabling SDA to pay its vendors promptly as well as cover its operating expenses.

The SDA has sufficient funds available and/or authorized to complete its current project portfolio while maintaining adequate reserves for unexpected cost increases.

BUDGETARY AND FINANCIAL CONTROLS

The Authority maintains a system of internal controls to provide reasonable assurance that: transactions are executed in accordance with management's requirements and authority; responsibilities are appropriately segregated; financial statements are prepared in accordance with accounting principles generally accepted in the United States; and the assets of the Authority are properly safeguarded. Since internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met, there are inherent limitations in the effectiveness of any system of internal controls. The concept of reasonable assurance generally recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. These internal controls are subject to continuous evaluation by SDA management.

Budgetary Controls

The Authority maintains budgetary controls to ensure operating expenditures do not exceed the annual levels approved by the Board of Directors in the Authority's annual operating budget. A variance analysis of accounts is performed monthly and the results are summarized and presented to the SDA Audit Committee in a monthly report. As appropriate, the Authority may also allocate expenditures in its operating budget for various internal capital projects including amounts for the acquisition of equipment, computer software, furniture and fixtures and leasehold improvements. The Authority's Capitalization & Depreciation policy prescribes when capitalization of an asset is appropriate.

In addition, the Authority develops and maintains comprehensive project budgets, approved by the Board of Directors, for each of the school facilities projects that it manages. The Authority uses project management software for planning, recording and monitoring project budgets and schedules. Other software and tools are used by the Authority for cost estimating and financial analyses. The data obtained from regular monthly re-forecasting sessions is used to monitor the status of projects and to review and analyze costs in comparison to approved

budgets. The information obtained from these sessions is summarized and presented to the Audit Committee in a monthly report.

Financial Controls

The Authority maintains effective financial controls in part with an integrated accounting and budgeting system, which enables the Authority to view, analyze and report on various financial data. The Authority utilizes separate financial reporting software to: (1) efficiently and effectively monitor the Authority's financial performance; (2) identify financial trends; and (3) generate accurate and timely financial data and reports.

Additionally, the Authority has implemented effective financial controls in key risk areas as documented in numerous written policies, procedures, standard operating procedures (SOPs), processes, guidelines, checklists and standards. The Authority has implemented policies and procedures (or other analogous documents) in the areas of accounting, accounts payable, procurement, information technology, corporate governance and program operations. The Board of Directors has also adopted an Ethics Code for all employees, which is intended to foster a strong ethical climate at the Authority. Together, these policies and procedures (or other analogous documents) provide a system of internal controls and accountability designed to safeguard the Authority's assets. The Authority's internal auditors conduct periodic reviews to ensure the Authority's adherence to internal control policies and procedures.

The Board of Directors periodically reviews and approves modifications to the SDA's Operating Authority policy. The Operating Authority designates those persons at the Authority who are authorized by the Board (either generally or in specific transactions) to: (1) approve contracts and contract changes (i.e., change orders and amendments), (2) execute documents legally binding on the Authority, and (3) sign checks and approve disbursements on behalf of the Authority. The approval levels established in this policy are designed to ensure that financial transactions for all business operations are authorized in an appropriate and responsible manner. Furthermore, co-approvals are required for nearly every transaction including all commitments, expenditures, contract changes, among others.

Certifications Pursuant to Section 22C of Executive Order 37 (2006)

I certify that, to the best of my knowledge, the financial information provided to the Authority's independent auditors in connection with their audit of the 2023 financial statements is accurate, and that such information fairly presents the financial condition and operational results of the Authority as of December 31, 2023 and for the year then ended.

A handwritten signature in black ink, appearing to read "Donald Guarriello, Jr.", with a stylized, cursive script.

Donald Guarriello, Jr.
Chief Financial Officer

I certify that, to the best of my knowledge, the financial information provided to the Authority's independent auditors in connection with their audit of the 2023 financial statements is accurate, and that such information fairly presents the financial condition and operational results of the Authority as of December 31, 2023 and for the year then ended.

A handwritten signature in blue ink, appearing to read "Manuel M. Da Silva", with a stylized, cursive script.

Manuel M. Da Silva
Chief Executive Officer

Certification Pursuant to Section 2 of Executive Order 37 (2006)

In accordance with Executive Order 37 (2006), please find enclosed the New Jersey Schools Development Authority's (the "Authority") 2023 comprehensive report of Authority operations, (the "2023 Annual Report"). This report highlights the significant actions of the Authority for the year ending December 31, 2023, including the degree of success the SDA had in promoting the State's economic growth strategies and other policies during the year.

The report of independent auditors, issued by Ernst & Young LLP, is included within the financial statements section of the 2023 Annual Report. With the issuance of the audit report, the Authority is in compliance with the requirements of Executive Order 122 (2004).

Executive Order 37 Section 2 Certification:

I, Manuel M. Da Silva, certify that, from January 1, 2023, to December 31, 2023, the Authority has, to the best of my knowledge, followed all of its standards, procedures and internal controls.



Manuel M. Da Silva
Chief Executive Officer

STATE OF NEW JERSEY
SCHOOLS DEVELOPMENT AUTHORITY
(a component unit of the State of New Jersey)



FINANCIAL STATEMENTS
AND REQUIRED SUPPLEMENTARY INFORMATION

For the Year Ended December 31, 2023

New Jersey Schools Development Authority
(a component unit of the State of New Jersey)

Financial Statements and Required Supplementary Information

For the Year Ended December 31, 2023

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Report of Independent Auditors

Management and Members of the Authority
New Jersey Schools Development Authority

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and the general fund of the of the New Jersey Schools Development Authority, a component unit of the State of New Jersey, as of and for the years ended December 31, 2023, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the general fund of the Authority at December 31, 2023, and the respective changes in financial position for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is

not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedule of the Authority's proportionate share of the net pension liability, the schedule of the Authority's contributions to the Public Employees' Retirement System and the schedule of changes in the total postemployment benefits other than pensions (OPEB) liability and related ratios be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 18, 2024, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Ernst + Young LLP

September 18, 2024

New Jersey Schools Development Authority
(a component unit of the State of New Jersey)

Management's Discussion and Analysis

For the Year ended December 31, 2023

This section of the New Jersey Schools Development Authority's (the "Authority" or "SDA") annual financial report presents our discussion and analysis of the Authority's financial performance during the fiscal year ended December 31, 2023. This management discussion and analysis should be read in conjunction with the Authority's financial statements and accompanying notes.

2023 Financial Highlights

- At year end, the Authority's net position is \$153.5 million.
- At year end, cash and cash equivalents total \$486.6 million.
- For the year, revenues total \$115.5 million, consisting primarily of appropriations from the State (64.9%) and grant funding from the Federal Coronavirus Capital Project Fund ("CPF") (19.5%).
- For the year, expenses total \$235.5 million, \$228.7 million (97.1%) of which is for school facilities project costs.
- For the year, general fund expenditures exceed general fund revenues by \$148.2 million.

Overview of the Financial Statements

The financial section of this annual report consists of three parts: Management's Discussion and Analysis; the basic financial statements; and required supplementary information. The Authority's basic financial statements consist of three components: 1) government-wide financial statements; 2) governmental fund financial statements (these are also referred to as the "general fund" financial statements); and 3) notes to financial statements. Because the Authority operates a single governmental program, its government-wide and governmental fund financial statements have been combined using a columnar format that reconciles individual line items of general fund financial data to government-wide data in a separate column on the face of the financial statement.

Government-wide financial statements are designed to provide readers with a broad overview of the Authority's finances, in a manner similar to a private sector business. The statement of net position presents information on all of the Authority's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the residual balance reported as net position. Over time, an increase or decrease in net position may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

The statement of activities presents information showing how the Authority's net position changed during the most recent period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenue and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal period.

Governmental fund financial statements are designed to provide the reader information about an entity's various funds. A fund is a grouping of related accounts that is used to maintain control over the resources that have been segregated for specific activities or objectives. The Authority uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Authority operates a single governmental fund for financial reporting purposes and this fund is considered a general fund.

The focus of governmental fund financial statements is on near-term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Authority's near-term financing requirements.

Because the focus of the governmental fund is narrower than that of the government-wide financial statements, it is useful to compare the information presented for the governmental fund with similar information presented in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Authority's near-term financing decisions. Both the fund balance sheet and the statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison.

Financial Analysis of the Authority

The Authority's net position decreased to \$153.5 million at year-end, primarily due to expenditures for school facilities projects (\$228.7 million) and administrative and general expenses (\$6.8 million) exceeding total revenues (\$115.5 million).

The following table summarizes the Authority's net position as of December 31, 2023 and 2022.

	\$ In thousands			
	2023	2022	\$ Increase/ (Decrease)	% Increase/ (Decrease)
Current assets	\$ 509,173	\$ 402,959	\$ 106,214	26.4%
Capital assets-net	5,670	3,280	2,390	72.9%
Total assets	514,843	406,239	108,604	26.7%
Deferred outflows of resources	7,357	9,951	(2,594)	(26.1)%
Total assets and deferred outflows of resources	\$ 522,200	\$ 416,190	\$ 106,010	25.5%
Current liabilities	\$ 286,936	\$ 56,039	\$ 230,897	412.0%
Non-current liabilities	52,101	61,418	(9,317)	(15.2)%
Total liabilities	339,037	117,457	221,580	188.6%
Deferred inflows of resources	29,638	25,265	4,373	17.3%
Net position	153,525	273,468	(119,943)	(43.9)%
Total liabilities, deferred inflows of resources and net position	\$ 522,200	\$ 416,190	\$ 106,010	25.5%

Note: All percentages are calculated using unrounded figures.

Significant Account Variances for Net Position

Current assets: The increase is due to higher cash and cash equivalents as a result of budget and off-budget appropriations received during the year, including \$250 million from the State of New Jersey Debt Defeasance and Prevention Fund ("debt defeasance appropriations"), all of which is recorded as unearned revenue, offset primarily by spending on school facilities projects.

Capital assets-net: The increase is due primarily to the extension of the lease of the Authority's office building, offset by depreciation and amortization expenses for assets in service during the year.

Deferred outflows of resources: The decrease is due mainly to lower deferred outflows of resources associated with pensions, primarily from the difference between the projected and actual earnings on pension plan investments.

Current liabilities: The increase is due mainly to the recognition of \$250 million in unearned revenues from debt defeasance appropriations received but not spent during the year.

Deferred inflows of resources: The increase is due to higher deferred inflows of resources associated with OPEB, primarily from an increase in the discount rate from 2.04% to 4.18%.

The following table summarizes the change in net position for the years ended December 31, 2023 and 2022.

	\$ In thousands			
	2023	2022	\$ Increase/ (Decrease)	% Increase/ (Decrease)
Revenues				
Appropriations from State	\$ 75,000	\$ 75,000	\$ -	0.0%
Federal CPF grant	22,534	-	22,534	N/A
Investment earnings	17,917	6,353	11,564	182.0%
Other revenue	96	91	5	6.1%
Total revenues	115,547	81,444	34,103	41.9%
Expenses				
Administrative and general expenses	6,830	7,406	(576)	(7.8)%
School facilities project costs	228,660	283,673	(55,013)	(19.4)%
Total expenses	235,490	291,079	(55,589)	(19.1)%
Change in net position	(119,943)	(209,635)	89,692	42.8%
Beginning net position	273,468	483,103	(209,635)	(43.4)%
Ending net position	\$ 153,525	\$ 273,468	\$ (119,943)	(43.9)%

Note: All percentages are calculated using unrounded figures.

Significant Account Variances for the Change in Net Position

Federal CPF grant funding: The Authority recognized as revenues the amount spent during the year for the Union City Grade 7-9 Community School project for the grant funds that were approved and spent in 2023, but not received by the Authority until 2024.

Investment earnings: The increase is due to significantly higher investment return rates during the year and a higher average invested cash balance during the year.

School facilities project costs: The decrease is due mainly to lower spending for SDA-managed construction projects, Regular Operating District grants, and school furniture and fixture expenses, all resulting from the near completion of the 2012 capital project plan.

School Construction Program Authorized Funding and Disbursements

The Authority does not have an economic interest in any school facility project. With the exception of interest income on invested funds, the Authority does not generate substantial operating revenues, yet it incurs significant operating expenses to administer the School Construction Program. Costs related to school facilities projects are reported as school facilities project costs in the statement of activities. Program administrative and general expenses not identifiable specifically to school facilities projects are considered eligible project costs under EFCFA and are therefore eligible to be paid from EFCFA funding. Program administrative and general expenses are also eligible to be paid from debt defeasance appropriations as stipulated in the Grant Agreement dated January 30, 2023. This agreement sets forth the terms and conditions for the provision of the Grant Amount, including among other things, audit requirements pertaining to the Grant as well as the schedule for disbursement of the grant amount which must be expended by June 30, 2032.

Through December 31, 2023, the Authority has received \$11.8 billion of the \$12.5 billion principal amount of bond proceeds authorized for the School Construction Program. An additional \$2.25 billion of non-debt funding has similarly been authorized for the School Construction Program, including \$1.9 billion appropriated on June 30, 2022 from the State of New Jersey Debt Defeasance and Prevention Fund, and \$350 million approved in various state budgets. The annual distribution of funds to SDA from the Debt Defeasance and Prevention Fund is stipulated in a grant agreement between the New Jersey State Treasurer and the Authority. In accordance with the grant agreement, annual debt defeasance appropriations will continue through state fiscal year 2029. The schedule of grant payments may be adjusted as mutually agreed upon by the parties to ensure the Authority has sufficient funds to meet its current obligations.

To date, the Authority has disbursed 81.5% of the currently authorized program funding, as follows:

	<u>All Sources</u>	<u>Program Funding¹</u>	<u>Disbursements</u>	<u>% Paid</u>
SDA Districts	\$ 10,800,000,000	\$ 10,945,747,252	\$ 8,809,402,145	80.5%
RODs Including Vo-Tech Schools	4,025,000,000	4,082,940,688	3,435,945,312	84.2%
Totals	<u>\$ 14,825,000,000</u>	<u>\$ 15,028,687,940</u>	<u>\$ 12,245,347,457</u>	81.5%

¹ Program funding includes the amounts authorized under the respective bonding caps in addition to approximately \$204 million of interest income and miscellaneous revenue earned through December 31, 2023.

Additionally, \$50.0 million has been allocated to the Authority from the federally funded Coronavirus Capital Project Fund, through the New Jersey Department of Community Affairs (“DCA”), to partially fund the New Construction Union City Grade 7-9 Community School Program (“Program”). On April 24, 2024, the Authority executed a grant agreement with DCA formally assigning responsibility for implementing the Program to the Authority. DCA, as recipient of the CPF funds from the U.S. Department of the Treasury as Grantee, is responsible for administering, managing and monitoring the grant award and disbursing CPF funds accordingly.

The 31 SDA Districts are located in 14 Counties throughout the State, as follows:

<u>County</u>	<u>School District</u>	<u>County</u>	<u>School District</u>
Atlantic	Pleasantville	Hudson	Union City
Bergen	Garfield	Hudson	West New York
Burlington	Burlington City	Mercer	Trenton
Burlington	Pemberton Township	Middlesex	New Brunswick
Camden	Camden	Middlesex	Perth Amboy
Camden	Gloucester City	Monmouth	Asbury Park
Cumberland	Bridgeton	Monmouth	Keansburg
Cumberland	Millville	Monmouth	Long Branch
Cumberland	Vineland	Monmouth	Neptune Township
Essex	East Orange	Passaic	Passaic City
Essex	Irvington	Passaic	Paterson
Essex	Newark	Salem	Salem City
Essex	Orange	Union	Elizabeth
Hudson	Harrison	Union	Plainfield
Hudson	Hoboken	Warren	Phillipsburg
Hudson	Jersey City		

In 2023, the SDA celebrated the completion of four capital plan school facilities projects, in an SDA District providing 2,651 new student seats. The total State investment in this project was more than \$288 million.

As of December 31, 2023, the SDA has 3 active construction projects in the SDA Districts. In addition, pre-construction activity has commenced on several other projects. Furthermore, the Authority is currently in construction on 13 emergent need projects in the SDA Districts. Emergent need projects most often address roof repairs or replacements; deteriorating façades; water infiltration; heating and cooling system issues; and plumbing, electrical, mechanical and security systems. The Authority maintains separate program reserves to address such emergent conditions as well as unforeseen events.

From inception through December 31, 2023, the School Construction Program has completed 712 projects in the SDA Districts. The completed projects consist of: 95 new schools; 50 extensive addition, renovation and/or rehabilitation projects; 31 rehabilitation projects; 354 health and safety projects; and 182 Section 13 Grants for SDA District-managed projects. In addition, in the Regular Operating Districts, the Authority has completed 26 projects that it partially funded and managed for the districts, including 8 new schools. Also, State funding was provided through Section 15 Grants for 5,242 school projects throughout the 21 counties of New Jersey.

The following information provides insight into the activities of the School Construction Program during the last five years and is not intended to be presented in accordance with generally accepted accounting principles.

	\$ In thousands				
	2023	2022	2021	2020	2019
EFCFA funding received from State	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000
Appropriations from State	75,000	75,000	275,000	-	-
Federal CPF grant	22,534	-	-	-	-
Investment earnings, net	17,917	6,353	230	2,696	9,341
Administrative and general expenses	6,830	7,406	6,984	13,143	15,910
Capital expenditures	133	6	182	577	628
School facilities project costs	228,660	283,673	267,533	291,279	306,967
Employee count at end of year	128	127	152	174	183

Contacting the Authority's Financial Management

This financial report is designed to provide New Jersey citizens and taxpayers, and the Authority's customers, clients and creditors, with a general overview of the Authority's finances and to demonstrate the Authority's accountability for the funds it receives from the State. If you have questions about this report or need additional financial information, contact the Office of the Chief Financial Officer, New Jersey Schools Development Authority, P.O. Box 991, Trenton, NJ 08625-0991, or visit our web site at www.njsda.gov.

New Jersey Schools Development Authority
(a component unit of the State of New Jersey)

Statement of Net Position and General Fund Balance Sheet

December 31, 2023

	General Fund Total	Adjustments (Note 8)	Statement of Net Position
Assets			
Cash and cash equivalents	\$ 486,555,839	\$ -	\$ 486,555,839
Receivables	22,534,092	-	22,534,092
Prepaid expenses	83,476	-	83,476
Capital assets-net	-	5,669,810	5,669,810
Total assets	509,173,407	5,669,810	514,843,217
Deferred Outflows of Resources			
Deferred amount for pensions	-	3,323,139	3,323,139
Deferred amount for OPEB	-	4,034,218	4,034,218
Total deferred outflows of resources	-	7,357,357	7,357,357
Total Assets and Deferred Outflows of Resources	\$ 509,173,407	\$ 13,027,167	\$ 522,200,574
Current Liabilities			
Accrued school facilities project costs	\$ 27,505,996	\$ 476,770	\$ 27,982,766
Unearned revenue Debt Defeasance appropriations	250,000,000	-	250,000,000
Other accrued liabilities	530,418	2,910,634	3,441,052
Escrow deposits	5,512,708	-	5,512,708
Total current liabilities	283,549,122	3,387,404	286,936,526
Non-Current Liabilities			
Accrued school facilities project costs	-	6,499,379	6,499,379
Net pension liability	-	23,242,844	23,242,844
Total OPEB liability	-	17,611,947	17,611,947
Other accrued liabilities	-	4,746,383	4,746,383
Total non-current liabilities	-	52,100,553	52,100,553
Deferred Inflows of Resources			
Deferred amount for pensions	-	12,496,982	12,496,982
Deferred amount for OPEB	-	17,141,365	17,141,365
Deferred amount for Federal CPF grant	22,533,531	(22,533,531)	-
Total deferred inflows of resources	22,533,531	7,104,816	29,638,347
Fund Balance/Net Position			
Net investment in capital assets	-	596,392	596,392
Nonspendable:			
Prepaid expenses	83,476	(83,476)	-
Restricted for schools construction	196,619,058	16,326,357	212,945,415
Unassigned/Unrestricted	6,388,220	(66,404,879)	(60,016,659)
Total fund balance/net position	203,090,754	(49,565,606)	153,525,148
Total Liabilities, Deferred Inflows of Resources and Fund Balance/Net Position	\$ 509,173,407	\$ 13,027,167	\$ 522,200,574

See accompanying notes.

New Jersey Schools Development Authority
(a component unit of the State of New Jersey)

Statement of Activities and General Fund Revenues,
Expenditures and Changes in Fund Balance

For the Year Ended December 31, 2023

	General Fund Total	Adjustments (Note 8)	Statement of Activities
Revenues			
School Construction Program:			
Appropriations from State	\$ 75,000,000	\$ -	\$ 75,000,000
Federal CPF grant	-	22,533,531	22,533,531
General:			
Investment earnings	17,917,394	-	17,917,394
Other revenue	23,638	72,486	96,124
Total revenues	92,941,032	22,606,017	115,547,049
Expenditures/Expenses			
Administrative and general expenses	12,471,293	(5,640,883)	6,830,410
Capital expenditures	133,324	(133,324)	-
School facilities project costs	228,500,439	159,715	228,660,154
Total expenditures/expenses	241,105,056	(5,614,492)	235,490,564
Deficiency of revenues over expenditures/Change in net position	(148,164,024)	28,220,509	(119,943,515)
Fund Balance/Net Position			
Beginning of year, January 1, 2023	351,254,778	(77,786,115)	273,468,663
End of year, December 31, 2023	\$ 203,090,754	\$ (49,565,606)	\$ 153,525,148

See accompanying notes.

New Jersey Schools Development Authority
(a component unit of the State of New Jersey)

Notes to Financial Statements

1. Nature of the Authority

The New Jersey Schools Development Authority (the “Authority” or “SDA”) was established on August 6, 2007 to replace the New Jersey Schools Construction Corporation (“SCC”) pursuant to reform legislation (P.L.2007, c.137). As of the date of the legislation, the SCC was dissolved and all its functions, powers, duties and employees were transferred to the SDA. The Authority is governed by its own Board of Directors and is fiscally dependent upon the State of New Jersey (the “State”) for funding. Organizationally, the Authority is situated in, but not of, the New Jersey Department of the Treasury.

The School Construction Program was initiated in response to the New Jersey Supreme Court’s decision in Raymond Abbott et al. v. Fred G. Burke, 153 N.J. 480 (1998), which eventually led to the Legislature’s adoption of the Educational Facilities Construction and Financing Act, P.L.2000, c.72 (“EFCFA”) on July 18, 2000. The EFCFA, as amended in P.L.2008, c.39, provides for an aggregate \$12.5 billion principal amount of bond proceeds (“EFCFA funding”) to be issued by the New Jersey Economic Development Authority (“EDA”) and transferred to the Authority. Of this amount, \$8.9 billion is allocated to 31 urban school districts referred to as the “SDA Districts” (formerly Abbott Districts), \$3.45 billion is for non-SDA districts (“Regular Operating Districts”) and \$150 million is reserved for vocational schools. On June 30, 2022, an additional \$1.9 billion was appropriated to the Authority from the State of New Jersey Debt Defeasance and Prevention Fund, and \$350 million has been approved in recent state budgets. As for these non-debt funding sources, \$1.85 billion is allocated to the SDA Districts, and \$400 million is for Regular Operating Districts, including vocational schools.

2. Summary of Significant Accounting Policies

(a) Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all the activities of the Authority.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include (1) EFCFA bond proceeds received from the State, and budget and non-budget appropriations funding received from the State, which monies are restricted to meeting either the operational or capital requirements of the School Construction Program, and (2) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment. Non-budget appropriated funds provided to the Authority are made pursuant to grant agreements with the State, and the expenditures associated with such grant amounts are subject to state and federal single audit requirements, as applicable. As discussed below in Note 14, the Authority is the grantee with respect to two distinct grant agreements with the State.

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Notes to Financial Statements (Continued)

Separate financial statements are provided for the Authority's governmental fund (these are also referred to as the "general fund" financial statements). Because the Authority operates a single governmental program, its government-wide and governmental fund financial statements have been combined using a columnar format that reconciles individual line items of general fund financial data to government-wide data in a separate column on the face of the financial statement.

(b) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows.

The Authority's governmental fund is classified as a general fund and its financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual basis accounting; however, expenditures related to compensated absences and certain other accruals are recorded only when payment is due. With regard to the Authority's general fund, restricted amounts are considered to have been spent only after the expenditure is incurred for which there is available restricted fund balance.

(c) Revenue Recognition

The Authority's revenues consist of appropriations from the State and from State pass through funds for federal programs administered by the Authority on behalf of the State. The timing of the revenue recognition is based on the nature of the underlying agreement in accordance with the nonexchange guidance in Governmental Accounting Standards Board (GASB) Statement No. 33.

(d) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and highly liquid short-term investments with original maturities of three months or less, and participation in the State of New Jersey Cash Management Fund ("NJCMF"), a fund managed by the Division of Investment under the Department of the Treasury. It consists of U.S. Treasury Notes and Bills; short-term commercial paper; U.S. Agency Bonds; corporate bonds; and certificates of deposit. NJCMF is stated at fair value, which is measured based on the units of ownership at a value per unit of \$1.

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Notes to Financial Statements (Continued)

(e) Prepaid Expenses

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and governmental fund financial statements.

(f) Capital Assets

Capital assets are reported in the governmental activity column in the government-wide financial statements and are recorded at historical cost or estimated historical cost if purchased and constructed. The Authority's current capitalization threshold is as follows: \$5,000 for office furniture and equipment; \$30,000 for automobiles; \$100,000 for computer software; \$5,000 for right-to-use assets; and \$50,000 for leasehold improvements for individual items meeting all other capitalization criterion. Depreciation is computed using the straight-line method over the following estimated useful lives of the assets.

Leasehold improvements – lesser of 10 years or the lease term
Office furniture and equipment – 7 years
Automobiles – 5 years
Computer software – 3 years
Right-to-use assets – lease term

The Authority does not have an economic interest in any school facility project that it finances. Therefore, apart from certain right-to-use assets accounted for under Governmental Accounting Standards Board ("GASB") Statement No. 87, *Leases*, costs related to school facilities projects are reported as school facilities project costs in the statement of activities.

(g) Leases

The Authority is a lessee for non-cancelable leases of equipment, buildings and land. The Authority recognizes a lease liability and a corresponding intangible right-to-use lease asset (lease asset) in the financial statements for items meeting the capitalization criteria. The Authority recognizes lease liabilities with an initial, individual value of \$5,000 or more.

Lease liabilities are initially recognized at the lease commencement date based on the present value of future lease payments to be made by the Authority over the lease term. The estimated payments are discounted using the Authority's estimated incremental borrowing rate. The lease term includes the non-cancelable period of the lease. The lease liability is subsequently reduced by the principal portion of lease payments made. Lease liabilities are reported on the statement of net position.

Lease assets are recognized at the lease commencement date and represent the Authority's right to use an underlying asset for the lease term. Lease assets are initially measured at the

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Notes to Financial Statements (Continued)

initial value of the lease liability, adjusted for lease payments made at or before the lease commencement date and initial direct costs. The lease asset is subsequently amortized on a straight-line basis over its useful life. Lease assets are reported with capital assets on the statement of net position.

The Authority monitors changes in circumstances that would require a remeasurement of its lease and remeasures its lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

The Authority does not have any leases as a lessor.

(h) Deferred outflows/inflows of resources

In addition to assets, the statement of financial position includes a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net assets that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Authority has two items that qualify for reporting in this category. It is the deferred amounts related to pension and OPEB reported in the government-wide statement of net position. The deferred amounts related to pension and OPEB relate differences between estimated and actual investment earnings, changes in actuarial assumptions, and other pension and OPEB related changes.

In addition to liabilities, the statement of financial position includes a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Authority has three items that qualify for reporting in this category. Unavailable revenue is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from the Federal CFP grant. This amount is deferred and recognized as an inflow of resources in the period that the amount becomes available. In the government-wide financial statements the Authority reports deferred amounts related to pension and OPEB.

(i) Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the New Jersey Public Employee Retirement System ("PERS") and additions to/deductions from PERS's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Plan asset investments are reported at fair value.

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Notes to Financial Statements (Continued)

(j) Allocation of Employee Salaries and Benefits Costs

The Authority allocates employee salaries and benefits costs between operating expense (i.e., administrative and general expenses) and school facilities project costs on the Statement of Activities and General Fund Revenues, Expenditures and Changes in Fund Balance. The allocation of employee salaries to school facilities project costs is supported by timekeeping records; employee benefits costs are allocated to projects based on a projected annual fringe benefit rate determined by the Authority. The fringe benefit rate utilized for 2023 is 45.00%.

For the year ended December 31, 2023, employee salary and benefit costs are allocated as follows:

Employee salary and fringe benefits costs:	
Charged to administrative and general expenses	\$ 2,278,642
Charged to school facilities project costs	<u>9,863,111</u>
Total employee salary and benefits costs	<u>\$ 12,141,753</u>

(k) Net Position/Fund Balance

The difference between assets plus deferred outflows of resources less liabilities plus deferred inflows or resources is “Net Position” on the government-wide, proprietary, and fiduciary fund statements, and “Fund Balance” on the governmental fund statements. Net Position is reported in three categories:

- Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also should be included in this component of net position.
- Restricted net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Net Position that is restricted due to legal restrictions from creditors, grantors, or laws and regulations of other governments, and, in some cases, by legally enforceable enabling legislation or constitution of the State is a restricted net position.
- Unrestricted net position consists of net position which does not meet the definition of the two preceding categories.

The fund balance category, general government operations, is based primarily on the extent to which the Authority is bound to honor constraints on the specific purposes for which the

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Notes to Financial Statements (Continued)

amounts in those funds can be spent. Fund balances are reported in the following categories:

- Nonspendable fund balances include amounts that cannot be spent because they are in a nonspendable form, such as inventory, or they are legally or contractually required to be maintained intact, such as the corpus of a permanent fund.
- Restricted fund balances are restricted due to legal restriction from creditors, grantors, or laws and regulations of other governments, or by legally enforceable enabling legislation or constitution of the State.
- Committed fund balances are amounts that can only be used for specific purposes pursuant to constraints imposed by appropriation legislation passed by the State Legislation, which is the highest level of decision-making authority for the State. Those committed amounts cannot be used for any other purpose unless the Legislature passes new legislation concerning those amounts. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.
- Assigned fund balances are constrained by the government's intent to use such funds for specific purposes, but are neither restricted nor committed, except for major reserve/stabilization arrangements. Assigned fund balances include all remaining amounts (except negative amounts) that are reported in the governmental funds, other than the general fund, that are not classified as nonspendable and are neither restricted nor committed. Amounts in the General Fund that are intended to be used for a specific purpose are also assigned. By reporting particular amounts that are not restricted or committed in a special revenue, capital projects, debt service, or permanent fund, the State has assigned those amounts to the purposes of the respective funds.
- Unassigned fund balance is the residual classification for the General Fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. Any negative fund balances are unassigned. The General Fund is the only fund that reports a positive unassigned fund balance.

Agency level assigned and unassigned fund balance spending is at the discretion of the Authority. It is the Authority's overall policy to use restricted balances first, then unrestricted balances in the following order: committed, assigned, and unassigned.

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(l) Taxes

The Authority is exempt from all federal and state income taxes and real estate taxes under Internal Revenue Code Section 115.

(m) Rebate Arbitrage

Rebate arbitrage is defined by Internal Revenue Code (“IRC”) Section 148 as earnings on investments purchased with the gross proceeds of a bond issue in excess of the amount that would have been earned if the investments were invested at a yield equal to the yield on the bond issue. The amount of rebates due the federal government is determined and payable during each five-year period and upon final payment of the tax-exempt bonds. The Authority, the EDA and the New Jersey Department of the Treasury, Office of Public Finance have determined that any rebate arbitrage liability associated with an issue of School Facilities Construction Bonds shall be recorded on the Authority’s books since the Authority retains the income on the investment of bond proceeds.

It is the Authority’s policy to record rebate arbitrage liabilities only when it is probable that any excess investment income, as defined above, will not be retained by the Authority. The Authority does not record rebate liabilities in cases where it is projected that the liability will be negated by the 24-month spending exception in accordance with the IRC.

Rebate arbitrage calculations have been performed for all series of School Facilities Construction Bonds up through 2023 Series RRR. As of December 31, 2023, no Authority rebate arbitrage liabilities exist.

(n) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

(o) New Accounting Standards Adopted

GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, was issued in March 2020. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (“PPPs”). As used in this Statement, a PPP is an arrangement in which a government (the “transferor”) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period of time in an exchange or exchange-like

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transaction. Some PPPs meet the definition of a service concession arrangement (“SCA”), which the Board defines in this Statement as a PPP in which (1) the operator collects and is compensated by fees from third parties; (2) the transferor determines or has the ability to modify or approve which services the operator is required to provide, to whom the operator is required to provide the services, and the prices or rates that can be charged for the services; and (3) the transferor is entitled to significant residual interest in the service utility of the underlying PPP asset at the end of the arrangement.

This Statement also provides guidance for accounting and financial reporting for availability payment arrangements (“APAs”). As defined in this Statement, an APA is an arrangement in which a government compensates an operator for services that may include designing, constructing, financing, maintaining, or operating an underlying nonfinancial asset for a period of time in an exchange or exchange-like transaction. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The Authority’s adoption of this Statement on January 1, 2023, did not have an impact on the financial statements.

GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, was issued in May 2020. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (“SBITAs”) for government end users. This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The Authority’s adoption of this Statement on January 1, 2023, did not have an impact on the financial statements.

GASB Statement No. 99, *Omnibus 2022*, was issued on April 2022. The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (1) practice issues that have been identified during implementation and application of certain GASB Statements and (2) accounting and financial reporting for financial guarantees. Certain provisions of the Statement are effective as of the current fiscal reporting year of the Authority. The Authority’s adoption of the below provisions of this Statement on January 1, 2023, did not have an impact on the financial statements.

The practice issues addressed by this Statement that are newly adopted accounting standards are as follows:

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- Clarification of provisions in Statement No. 87, Leases, as amended, related to the determination of the lease term, classification of a lease as a short-term lease, recognition and measurement of a lease liability and a lease asset, and identification of lease incentives. The provisions of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter.
- Clarification of provisions in Statement No. 94, Public-Private and Public-Public Partnerships and Availability Payment Arrangements, related to (a) the determination of the public-private and public-public partnership (PPP) term and (b) recognition and measurement of installment payments and the transfer of the underlying PPP asset. The provisions of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter.
- Clarification of provisions in Statement No. 96, Subscription-Based Information Technology Arrangements, related to the subscription-based information technology arrangement (SBITA) term, classification of a SBITA as a short-term SBITA, and recognition and measurement of a subscription liability. The provisions of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter.

(p) Accounting Standards Issued But Not Yet Adopted

GASB Statement No. 100, *Accounting Changes and Error Corrections*, an amendment of GASB Statement No. 62, was issued in June 2022. The primary objective of this Statement is to enhance accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The requirements of this Statement are effective for accounting changes and error corrections made in fiscal years beginning after June 15, 2023, and all reporting periods thereafter. The Authority is in the process of evaluating the impact of its adoption on the financial statements.

GASB Statement No. 101, *Compensated Absences*, was issued in June 2022. This Statement requires that liabilities for compensated absences be recognized for (1) leave that has not been used and (2) leave that has been used but not yet paid in cash or settled through noncash means. A liability should be recognized for leave that has not been used if (a) the leave is attributable to services already rendered, (b) the leave accumulates, and (c) the leave is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means. Leave is attributable to services already rendered when an employee has performed the services required to earn the leave. Leave that accumulates is carried forward from the reporting period in which it is earned to a future reporting period during which it may be used for time off or otherwise paid or settled. In estimating the

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leave that is more likely than not to be used or otherwise paid or settled, a government should consider relevant factors such as employment policies related to compensated absences and historical information about the use or payment of compensated absences. However, leave that is more likely than not to be settled through conversion to defined benefit postemployment benefits should not be included in a liability for compensated absences.

This Statement requires that a liability for certain types of compensated absences—including parental leave, military leave, and jury duty leave—not be recognized until the leave commences. This Statement also requires that a liability for specific types of compensated absences not be recognized until the leave is used. This Statement also establishes guidance for measuring a liability for leave that has not been used, generally using an employee’s pay rate as of the date of the financial statements. A liability for leave that has been used but not yet paid or settled should be measured at the amount of the cash payment or noncash settlement to be made. Certain salary-related payments that are directly and incrementally associated with payments for leave also should be included in the measurement of the liabilities. The requirements of this Statement are effective for fiscal years beginning after December 15, 2023, and all reporting periods thereafter. The Authority is in the process of evaluating the impact of its adoption on the financial statements.

GASB Statement No. 102, *Certain Risk Disclosures*, was issued in December 2023. The objective of this Statement is to provide users of government financial statements with essential information about risks related to a government’s vulnerabilities due to certain concentrations or constraints. Governmental reporting entities face a variety of risks that could negatively affect the level of service they provide or their ability to meet obligations as they come due. Although governments are required to disclose information about their exposure to some of those risks, essential information about other risks that are prevalent among state and local governments is not routinely disclosed because it is not explicitly required. The requirements of this Statement are effective for fiscal years beginning after June 15, 2024, and all reporting periods thereafter. The Authority is in the process of evaluating the impact of its adoption on the financial statements.

GASB Statement No. 103, *Financial Reporting Model Improvements*, was issued in April 2023. The objective of this Statement is to improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government’s accountability. This Statement also addresses certain application issues.

Management’s Discussion and Analysis

This Statement continues the requirement that the basic financial statements be preceded by management’s discussion and analysis (MD&A), which is presented as required

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supplementary information (RSI). MD&A provides an objective and easily readable analysis of the government's financial activities based on currently known facts, decisions, or conditions and presents comparisons between the current year and the prior year. This Statement requires that the information presented in MD&A be limited to the related topics discussed in five sections: (1) Overview of the Financial Statements, (2) Financial Summary, (3) Detailed Analyses, (4) Significant Capital Asset and Long-Term Financing Activity, and (5) Currently Known Facts, Decisions, or Conditions. Furthermore, this Statement stresses that the detailed analyses should explain why balances and results of operations changed rather than simply presenting the amounts or percentages by which they changed. This Statement emphasizes that the analysis provided in MD&A should avoid unnecessary duplication by not repeating explanations that may be relevant to multiple sections and that "boilerplate" discussions should be avoided by presenting only the most relevant information, focused on the primary government. In addition, this Statement continues the requirement that information included in MD&A distinguish between that of the primary government and its discretely presented component units.

Unusual or Infrequent Items

This Statement describes unusual or infrequent items as transactions and other events that are either unusual in nature or infrequent in occurrence. Furthermore, governments are required to display the inflows and outflows related to each unusual or infrequent item separately as the last presented flow(s) of resources prior to the net change in resource flows in the government-wide, governmental fund, and proprietary fund statements of resource flows.

Presentation of the Proprietary Fund Statement of Revenues, Expenses, and Changes in Fund Net Position

This Statement requires that the proprietary fund statement of revenues, expenses, and changes in fund net position continue to distinguish between operating and nonoperating revenues and expenses. Operating revenues and expenses are defined as revenues and expenses other than nonoperating revenues and expenses. Nonoperating revenues and expenses are defined as (1) subsidies received and provided, (2) contributions to permanent and term endowments, (3) revenues and expenses related to financing, (4) resources from the disposal of capital assets and inventory, and (5) investment income and expenses.

In addition to the subtotals currently required in a proprietary fund statement of revenues, expenses, and changes in fund net position, this Statement requires that a subtotal for operating income (loss) and noncapital subsidies be presented before reporting other nonoperating revenues and expenses. Subsidies are defined as (1) resources received from another party or fund (a) for which the proprietary fund does not provide goods and services to the other party or fund and (b) that directly or indirectly keep the proprietary fund's current or future fees and charges lower than they would be otherwise, (2) resources

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provided to another party or fund (a) for which the other party or fund does not provide goods and services to the proprietary fund and (b) that are recoverable through the proprietary fund's current or future pricing policies, and (3) all other transfers.

Major Component Unit Information

This Statement requires governments to present each major component unit separately in the reporting entity's statement of net position and statement of activities if it does not reduce the readability of the statements. If the readability of those statements would be reduced, combining statements of major component units should be presented after the fund financial statements.

Budgetary Comparison Information

This Statement requires governments to present budgetary comparison information using a single method of communication—RSI. Governments also are required to present (1) variances between original and final budget amounts and (2) variances between final budget and actual amounts. An explanation of significant variances is required to be presented in notes to RSI.

The requirements of this Statement are effective for fiscal years beginning after June 15, 2025, and all reporting periods thereafter. The Authority is in the process of evaluating the impact of its adoption on the financial statements.

3. Deposits and Investments

(a) Cash and Cash Equivalents

Operating cash, in the form of Negotiable Order of Withdrawal ("NOW") accounts, is held in the Authority's name by two commercial banking institutions. As of December 31, 2023, the carrying amount of operating cash is \$1,660,697 and the bank balance is \$1,754,858. Deposits of up to \$250,000 at each commercial banking institution are insured with Federal Deposit Insurance.

NOW accounts are profiled in order to determine exposure, if any, to custodial credit risk (risk that in the event of failure of the counterparty the account owner would not be able to recover the value of its deposits or investment). Deposits are considered to be exposed to custodial credit risk if they are: uninsured and uncollateralized (securities not pledged to the depositor); collateralized with securities held by the pledging financial institution; or collateralized with securities held by the financial institution's trust department or agent but not in the government's name. As of December 31, 2023, all of the Authority's deposits were insured or collateralized by securities held in its name and, accordingly, not exposed to custodial credit risk. The Authority does not have a policy for custodial credit risk.

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(b) Investments

In order to maximize liquidity, the Authority utilizes the NJCMF as its sole investment. Participation in the NJCMF is voluntary. All investments in the NJCMF are governed by the regulations of the State of New Jersey, Department of the Treasury, Division of Investment, which prescribes specific standards designed to ensure the quality of investments and to minimize the risks related to investments. The NJCMF invests pooled monies from various State and non-State agencies in primarily short-term investments. These investments include: U.S. Treasury Notes and Bills; short-term commercial paper; U.S. Agency Bonds; corporate bonds; and certificates of deposit. Agencies that participate in the NJCMF typically earn returns that mirror short-term investment rates. Monies can be freely added or withdrawn from the NJCMF on a daily basis without penalty. As of December 31, 2023, the Authority's investments in the NJCMF total \$484,895,142. Of this amount, \$5,512,708 relates to district local share funding requirements (see Note 5).

Custodial Credit Risk: Pursuant to GASB Statement No. 40, the NJCMF, which is a pooled investment, is exempt from custodial credit risk disclosure. As previously stated, the Authority does not have a policy for custodial credit risk.

Credit Risk: The Authority does not have an investment policy regarding the management of credit risk. GASB Statement No. 40 requires that disclosure be made as to the credit rating of all debt security investments except for obligations of the U.S. government or investments guaranteed by the U.S. government. The NJCMF is not rated by a rating agency.

Interest Rate Risk: The Authority does not have a policy to limit interest rate risk. The average maturity of the Authority's sole investment, the NJCMF, is less than one year.

4. Prepaid Expenses

As of December 31, 2023, the Authority's prepaid expenses are as follows:

Service contracts	\$ 25,777
Other	57,699
Total prepaid expenses	<u>\$ 83,476</u>

5. Escrow Deposits

The Authority has received funds from several local school districts as required by Local Share Agreements for the funding of certain ineligible costs relating to projects in the SDA Districts. These deposits, including investment earnings, are reflected as liabilities in the accompanying financial statements. As of December 31, 2023, deposits held in SDA bank accounts, inclusive of interest earned but not yet refunded to the district, are as follows:

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Harrison	\$ 10,605
Keansburg	623
Millville	68,016
Newark	456,077
Orange	34,381
Passaic City	37,281
Pemberton	24,676
Perth Amboy	4,203,290
Plainfield	6,239
Union City	671,520
Total escrow deposits	<u>\$ 5,512,708</u>

6. Capital Assets

Capital asset activity for the year ended December 31, 2023 is as follows:

	Beginning Balance	Additions	Retirements	Ending Balance
Depreciable Capital assets:				
Leasehold improvements	\$ 134,149	\$ -	\$ -	\$ 134,149
Office furniture and Equipment	3,770,203	95,921	-	3,866,124
Computer software	2,033,521	-	-	2,033,521
Automobiles	224,395	37,403	(25,067)	236,731
Right-to-use assets	4,132,407	4,655,395	(110,972)	8,676,830
Capital assets-gross	10,294,675	4,788,719	(136,039)	14,947,355
Less: Accumulated depreciation/amortization	(7,014,660)	(2,398,924)	136,039	(9,277,545)
Capital assets-net	<u>\$ 3,280,015</u>	<u>\$ 2,389,795</u>	<u>\$ -</u>	<u>\$ 5,669,810</u>

Depreciation/amortization expense for the year ended December 31, 2023 was charged to activities and programs of government, as follows:

Administrative and general expenses	\$ 1,677,007
School facilities project costs	721,917
Total depreciation/amortization expense	<u>\$ 2,398,924</u>

7. Leases

The Authority recognized lease assets of \$5,051,451 (net of accumulated amortization of \$3,625,379) in the Statement of Net Position as of December 31, 2023, with corresponding lease liabilities of \$5,073,419. On November 17, 2023, the Authority executed a five-year, \$4.2 million extension of the office lease agreement, with a commencement date of January 1, 2024. Lease liabilities related to school facilities projects are included in the statement of net

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position in accrued school facilities project costs (current \$476,214 and non-current \$292,762), and lease liabilities unrelated to projects are included in other accrued liabilities (current \$765,746 and non-current \$3,538,697).

Additionally, the Authority recognized lease expense of \$1,889,163 in the statement of activities for the year ended December 31, 2023, consisting of lease amortization expense of \$1,866,311, and lease interest expense of \$22,852. Lease expense related to school facilities projects is included in the statement of activities in school facilities project costs in the amount of \$733,993, and lease expense unrelated to projects is included in administrative and general expenses in the amount of \$1,155,170. Cash lease payments for the year totaling \$1,913,998 are recognized in the general fund revenues, expenditures and changes in fund balance.

Since the Authority is unable to determine the interest rates lessors have factored into in each respective lease, and the Authority's 2007 enabling legislation precludes it from incurring indebtedness, the SDA's policy is to use the U.S. Treasury Daily 10-Year Yield for its estimated incremental borrowing rate (IBR) to determine the initial lease liability and corresponding right of use asset.

The future principal and interest lease payments as of December 31, 2023, are as follows:

Years	Principal	Interest	Total
2024	\$ 1,241,960	\$ 171,869	\$ 1,413,829
2025	879,083	150,661	1,029,744
2026	941,495	110,934	1,052,429
2027	994,270	68,628	1,062,898
2028	1,016,611	24,016	1,040,627
Totals	\$ 5,073,419	\$ 526,108	\$ 5,599,527

As of December 31, 2023, the Authority does not have any lease obligations extending beyond the year 2028.

8. Reconciliation of Government-Wide and Fund Financial Statements

(a) Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position

"Total fund balances" for the Authority's general fund (\$203,090,754) differs from the "net position" reported on the statement of net position (\$153,525,148). This difference results from the long-term economic focus of the statement of net position versus the current financial resources focus of the fund balance sheet. When capital assets that are to be used in the Authority's activities are constructed or acquired, the costs of those assets are reported as expenditures in the fund financial statements. However, the statement of net position includes those capital assets among the assets of the Authority as a whole. In addition, expenses

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associated with depreciation, accrued school facilities project costs not currently due for payment and non-current other postemployment benefits and compensated absences are not recorded in the fund financial statements until paid.

A summary of these differences as of December 31, 2023 is as follows:

Fund balances	\$ 203,090,754
Capital assets, net of accumulated depreciation of \$(9,277,545)	5,669,810
Deferred outflows of resources for pensions and OPEB	7,357,357
Net pension liability	(23,242,844)
Total other postemployment benefits liability	(17,611,947)
Accrued compensated absences	(1,207,686)
Accrued pension payable	(2,144,704)
Lease liabilities-internal SDA operations	(4,304,627)
Lease liabilities-school facilities projects	(769,532)
Other school facilities project costs	(6,206,617)
Deferred inflows of resources for pensions and OPEB	(29,638,347)
Deferred inflows of resources for Federal CPF grant	22,533,531
Net position	<u>\$ 153,525,148</u>

(b) Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between excess of revenues over expenditures and changes in net position as reported in the government-wide statement of activities. Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Also, some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. A summary of these differences for the year ended December 31, 2023 is as follows:

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Deficiency of Revenues Over Expenditures	\$ (148,164,024)
Federal CPF grant	22,533,531
Pension (expense)/credit (GASB 68)	5,944,698
Pension (expense)/credit-special funding situation	72,486
Other postemployment benefits expense (GASB 75)	222,425
Compensated absences (expense)/credit	(10,221)
Lease (expense)/credit-internal SDA operations	16,594
Lease (expense)/credit-school facilities projects	9,231
Other school facilities project (costs)/credits	(168,946)
Capital expenditures	133,324
Depreciation expense	(532,613)
Changes in net position	<u>\$ (119,943,515)</u>

9. Pollution Remediation Obligations

In accordance with GASB Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations*, the Authority has recorded in the statement of net position a pollution remediation obligation (“PRO”) liability (net of environmental cost recoveries not yet realized) in the amount of \$1,891,326 as of December 31, 2023. This liability is included in accrued school facilities project costs reported on the statement of net position. The Authority’s PRO liability and asset are charged or credited to school facilities project costs in the statement of activities. The Authority’s PRO liability is measured based on the current cost of future activities. Also, the PRO liability was estimated using “the expected cash flow technique,” which measures the liability as the sum of probability weighted amounts in a range of possible estimated outcomes.

The Authority owns properties with environmental issues that meet the criteria for “obligating events” and disclosure under GASB Statement No. 49. All of the properties meeting the criteria were acquired by the Authority for the purpose of constructing a school facilities project on behalf of an SDA District and, at the present, the Authority believes it has obligated itself to commence clean-up activities. The Authority will continue to evaluate the applicability of this Statement relating to specific project sites as adjustments are made to its portfolio of school facilities projects. The Authority’s remediation activities generally include: pre-cleanup activities including preliminary assessment and site investigation; asbestos and lead based paint removal; underground storage tank removal; neutralization, containment, removal and disposal of ground pollutants; site restoration; and post-remediation monitoring and oversight.

10. Commitments and Contingencies

(a) Contractual Commitments

As of December 31, 2023, the Authority has approximately \$199 million of unaccrued contractual commitments relating to future expenditures associated with school facilities projects.

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(b) Contractor and Other Claims

Numerous contractor and other claims, the vast majority of which are not in litigation, have been filed with the Authority by design consultants, general contractors, project management firms and school districts relating to disputes concerning school construction matters (e.g., delays, labor and material price increases). The Authority resolves contractor claims by following the administrative process noted in the relevant contract. As of December 31, 2023, the Authority's potential loss from all claims has been estimated at approximately \$4.3 million, which represents an increase of \$0.7 million from the prior year end accrual. Accordingly, as of December 31, 2023, an accrued liability of \$4.3 million is reflected in the statement of net position as a component of accrued school facilities project costs and, for the year then ended, \$0.7 million is charged to school facilities project costs on the statement of activities.

(c) Insurance

The Authority maintains two insurance programs: business insurance for its operations, which includes property, auto, cyber, general liability, and public officials' liability coverage, and an Owner Controlled Insurance Program (OCIP), for its construction projects. As of December 31, 2023, management is not aware of any insurable claim that is expected to exceed the Authority's insurance policy limits.

An OCIP is generally in place for five years: projects can be enrolled during the first three years, and will be insured until the end of the fifth year, by which time they should be completed. However, insurers often extend the time to enroll and complete projects, to accommodate delays. The Authority has obtained an extension on three of the four OCIPs that it has purchased.

Each OCIP provides workers' compensation, general liability, and excess liability coverage, to all contractors and sub-contractors performing labor on the site of an enrolled project, except for those in select classes that the insurer deems ineligible. When an enrolled project has been completed, completed operations coverage takes effect. This covers any claim arising out of construction of the facility, which occurs in the subsequent 10 years.

Each OCIP provides standard policy limits for workers' compensation and general liability coverage, backed by excess liability coverage, to protect against catastrophic claims. The Authority has carried excess liability limits of \$200 million or greater, for each of its OCIPs.

OCIP I took effect on December 31, 2003. On December 31, 2006, it was extended until March 31, 2009.

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The Authority then purchased OCIP II, to cover projects commencing construction between March 31, 2009 and March 31, 2012. Both the enrollment period and the time to complete projects were extended by two years.

The Authority purchased OCIP III, effective March 1, 2015, and then OCIP IV, effective March 1, 2018. Covid-19 caused delays in starting and completing projects during OCIP IV, so the insurers extended the time to enroll projects until July 2022, and the time to complete them until December 31, 2025.

The Authority is currently planning OCIP V, which is expected to roll out at the end of 2024.

The Authority pays a premium for each line of coverage at the start of each OCIP, based on the estimated aggregate construction value (CV) of all projects expected to enroll. The premiums are adjusted at the end of the program, based on the final construction value of all enrolled projects.

Each workers' compensation and general liability claim is subject to a \$250,000 per claim deductible. A \$350,000 "clash" deductible applies, if a workers' compensation and general liability claim arise out of the same occurrence.

The Authority funds an account at the start of each OCIP, from which the insurer reimburses itself for claim payments that it made on the Authority's behalf, within the deductible. The funded amount is generally 35% - 75% of the insurer's initial estimate of the Authority's deductible obligation over the full term of the OCIP, i.e., the number of claims that will be filed and the cost to resolve each claim, up to \$250,000.

The OCIP policy includes a provision that allows the insurer to periodically seek additional funds from the Authority, to replenish the account, i.e., if it falls below the required minimum balance. A separate provision caps the Authority's deductible obligation at a maximum amount.

The Authority's initial funding obligation for OCIP I was \$37 million. It paid four annual installments totaling \$34.9 million, into a Deductible Reimbursement Fund (DRF), and received a credit for the remaining \$2.1 million, for estimated interest that those funds would earn.

The insurer of OCIP I also insured OCIP II, and agreed to transfer funds from the OCIP I DRF, to a new Loss Reimbursement Fund (LRF). The Authority's funding obligation was set at approximately \$18.9 million at the start of OCIP II. Its maximum obligation was capped at \$26 million.

The Authority changed insurers for OCIP III, and deposited approximately \$4.5 million into a new LRF, based on a maximum deductible obligation of \$12.4 million.

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The Authority changed insurers again for OCIP IV, and funded a new LRF in the amount of \$4.5 million, based on a maximum obligation of \$9.9 million. It paid an additional \$1.059 million to replenish the LRF, in November 2023.

The decrease in the Authority's funding obligation for each successive OCIP, is due primarily to better-than-expected claims experience in the preceding OCIP.

As of December 31, 2023, there are open reserves for general liability and workers' compensation claims within the Authority's deductibles of \$61,437 for OCIP I, \$29,776 for OCIP II, \$249,351 for OCIP III, and \$912,780 for OCIP IV.

All monies deposited in the LRF, but not needed to pay claims, will be refunded to the Authority with accrued interest, as applicable. However, the Authority has no claim or interest in the funds until six months after the expiration of each OCIP. Since no active projects are currently insured by the Authority's first three OCIPs, the DRF for OCIP I and the LRF for OCIPs II and III are reviewed annually, and the deductible obligation re-determined; if a given fund is overfunded, based on the projected cost to resolve any remaining claims, the Authority is entitled to a refund equal to the amount of overfunding. The Authority recovered approximately \$144,000 from the OCIP I deductible fund in 2023.

The Authority also purchases Builder's Risk ("BR") insurance, which protects facilities under construction from losses due to fire, vandalism, lightning, wind, and other hazards. The Authority's most recent Builder's Risk policy, which provided a limit of \$250 million for any one project, was set to expire on July 15, 2023; however, the BR insurer extended coverage on all ongoing projects to the expected completion date, plus 60 days, to allow for delays. General contractors will then provide insurance if construction operations extend past the expiration date of SDA's BR coverage, or if completion of a given project is imminent the school district may add the school to its property insurance policy, as it will have to do once construction is completed. The Authority will purchase a new Builder's Risk policy for OCIP V which will not go into effect until school construction begins in 2026, in conjunction with the 2022 Capital Plan.

In October 2009, the Authority purchased an Owners Protective Professional Indemnity (OPPI) policy, with a term of five years, to provide protection in excess of the professional liability insurance carried by the design professionals, which the Authority hires for its projects. The policy limit was \$25 million per claim, subject to a self-insured retention of \$500,000 per claim. The coverage included an Extended Reporting Period (ERP) of up to 10 years, to report claims arising out of an error or omission by a design professional under contract, beginning on the earlier of a project's substantial completion date or the policy expiration date, which was October 1, 2014.

In December 2014, the Authority purchased a new 5-year OPPI policy, which includes excess Contractors Pollution Liability (CPL), to cover projects commencing construction

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between December 31, 2014 and December 31, 2019. The policy provides a per claim limit of \$25 million, subject to a \$500,000 per claim self-insured retention for OPPI, and a \$500,000 per claim self-insured retention for CPL. The coverage includes an ERP of up to eight years, beginning on the earlier of a project's substantial completion date or the policy expiration date of December 31, 2019. The policy expiration date was extended to June 30, 2025, to cover all projects in the Authority's current portfolio until they reach substantial completion.

11. Employee Benefits

(a.1) Public Employees' Retirement System of New Jersey

Plan description and benefits provided. All active, full-time employees of the Authority are required as a condition of employment to participate in the Public Employees' Retirement System of New Jersey ("PERS" or "Plan"), a cost-sharing, and multiple-employer defined benefit plan administered by the State. The contribution policy is established by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Currently as of July 1, 2020, employees are required to contribute 7.50% of their annual compensation to the Plan. All Plan participants are categorized within membership Tiers in accordance with their enrollment date in the PERS, as follows: Tier 1 includes those members enrolled in the PERS prior to July 1, 2007; Tier 2 includes those members enrolled in the PERS on or after July 1, 2007 and prior to November 2, 2008; Tier 3 includes those members enrolled in the PERS on or after November 2, 2008 and on or before May 22, 2010; Tier 4 includes those members enrolled in the PERS after May 22, 2010 and prior to June 28, 2011; and Tier 5 includes those members enrolled in the PERS on or after June 28, 2011. Depending on the Tier, other factors including minimum base salary amounts and/or minimum hours worked, among other things, may impact an employee's eligibility in the PERS. As discussed below, members enrolled in the PERS on or after July 1, 2007, and who earn an annual salary in excess of established limits, are eligible to participate in a Defined Contribution Retirement Program ("DCRP") administered by Empower Annuity Insurance Company of America on behalf of the State.

The general formula for annual retirement benefits for Tier 1, Tier 2, and Tier 3 members is the final 3-year average salary divided by 55, times the employee's years of service. The formula for Tier 4 and Tier 5 members is the final 5-year average salary divided by 60, times the employee's years of service. Pension benefits for all members fully vest upon reaching 10 years of credited service. Tier 1 and Tier 2 members are eligible for normal retirement at age 60, while Tier 3 and Tier 4 members are eligible for normal retirement at age 62. Tier 5 members are eligible for normal retirement at age 65. No minimum years of service is required once an employee reaches the applicable retirement age.

Tier 1 members who have 25 years or more of credited service may elect early retirement without penalty at or after age 55, and receive full retirement benefits; however, the retirement

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allowance is reduced by 3% per year (1/4 of 1% per month) for each year the member is under age 55. For Tier 2 members with 25 years or more of credited service the retirement allowance is reduced by 1% per year (1/12 of 1% per month) for each year the member is under age 60 (until age 55) and 3% per year (1/4 of 1% per month) for each year the member is under age 55. For Tier 3 and Tier 4 members the retirement allowance is reduced by 1% per year (1/12 of 1% per month) for each year the member is under age 62 (until age 55) and 3% per year (1/4 of 1% per month) for each year the member is under age 55. Lastly, for Tier 5 members the retirement allowance is reduced by 3% per year (1/4 of 1% per month) for each year the member is under age 65.

The PERS also provides death and disability benefits. The State of New Jersey, as established by N.J.S.A. 43:15A, has the authority to establish and/or amend any of the benefit provisions and contribution requirements.

(a.2) Pension Liabilities, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources

In accordance with GASB 68, the Authority recognized a net pension liability for the difference between the present value of the projected benefits for past service known as the Total Pension Liability (“TPL”) and the restricted resources held in trust for the payment of pension benefits, known as the Fiduciary Net Position (“FNP”).

As of December 31, 2023, the Authority reported a liability of \$23.2 million in the statement of net position for its proportionate share of the net pension liability for the PERS. The net pension liability was measured as of June 30, 2023, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2022. The actuarial valuation was rolled forward to June 30, 2023 using update procedures. The Authority’s proportion of the net pension liability was based on a projection of the Authority’s long-term share of contributions to the Plan relative to the projected contributions of all participating State agencies, actuarially determined. As of June 30, 2023, the Authority’s proportionate share was estimated to be 0.16047%. The change in proportion since the prior measurement date was a decrease of 0.03454%.

For the year ended December 31, 2023, the Authority recognized pension income in the amount of \$3,485,594 in the Statement of Activities, of which pension expense in the amount of \$2,459,103 (the Authority’s 2023 contractually required pension contribution to the PERS) was recorded in the General Fund Revenues, Expenditures and Changes in Fund Balance. The amount of the Authority’s pension contribution due on April 1, 2024 is \$2,144,704. Pension expense or income is reported in the Authority’s financial statements as a component of administrative and general expenses.

As stated above, the Authority’s contractually required contribution to the PERS for the year ended December 31, 2023 was \$2,459,103, which is 19.0% of annual covered payroll. Based

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on the recommendation of the State of New Jersey Department of the Treasury, the investment rate of return used to calculate the actuarially determined contribution effective with the July 1, 2019 valuation was 7.30% per annum. The Department of the Treasury recommendation also calls for the rate to be reduced further to 7.00% per annum effective with the July 1, 2021 valuation. The actuarially determined employer contribution amount, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

As of December 31, 2023, the Authority's reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments	\$ 107,036	\$ -
Differences between expected and actual experience	222,231	95,009
Changes in assumptions or other inputs	51,060	1,408,616
Changes in proportion	798,108	10,993,357
Contributions subsequent to the measurement date	2,144,704	-
Total deferred outflows and inflows of resources	<u>\$ 3,323,139</u>	<u>\$ 12,496,982</u>

Deferred outflows of resources of \$2,144,704 resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending December 31, 2024. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year 1 (2024)	\$ (4,786,072)
Year 2 (2025)	(4,290,402)
Year 3 (2026)	(758,144)
Year 4 (2027)	(1,395,676)
Year 5 (2028)	(88,253)
Total	<u>\$ (11,318,547)</u>

Actuarial methods and assumptions

The collective total pension liability in the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. The key actuarial assumptions are summarized as follows:

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Rate of inflation	
Price	2.75%
Wage	3.25%
Salary increases:	2.75% to 6.55% based on years of service
Investment rate of return	7.00%
Cost of living adjustment	None assumed

Mortality rates were based on the SOA's Scale MP-2021 mortality improvement scale.

Discount rate

The discount rate used to measure the total pension liability as of June 30, 2023 was 7.00%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Expected rate of return on investments

The long-term expected rate of return on Plan investments was determined using a building block method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target asset allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. equity	28.00%	8.98%
Non-U.S. developed market equity	12.75%	9.22%
International Small Cap Equity	1.25%	9.22%
Emerging market equity	5.50%	11.13%
Private equity	13.00%	12.50%
Real assets	3.00%	8.40%
Real estate	8.00%	8.58%
High yield	4.50%	6.97%

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Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Private credit	8.00%	9.20%
Investment grade credit	7.00%	5.19%
Cash equivalents	2.00%	3.31%
U.S. Treasuries	4.00%	3.31%
Risk mitigation strategies	3.00%	6.21%

Sensitivity of the Authority's proportionate share of the net pension liability to changes in the discount rate

The following presents the Authority's proportionate share of the net pension liability calculated using the discount rate of 7.00% as well as the proportionate share of the net pension liability using a 1.00% increase or decrease from the current discount rate:

	1% Decrease (6.00%)	Discount Rate (7.00%)	1% Increase (8.00%)
PERS	\$30,512,103	\$23,242,844	\$17,418,160

Pension plan fiduciary net position

Detailed information about the Plan's fiduciary net position is available in a separately issued financial report. The State of New Jersey, Department of the Treasury, Division of Pension and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information for the PERS. Information on the total Plan funding status and progress, required contributions and trend information is available on the State's web site at <https://www.nj.gov/treasury/pensions/financial-reports.shtml> in the Comprehensive Annual Financial Report of the State of New Jersey, Division of Pensions and Benefits.

(b) Defined Contribution Retirement Program and Early Retirement Changes for Employees Enrolled in the PERS on or after July 1, 2007

The DCRP was established on July 1, 2007 under the provisions of P.L.2007, c.92 and P.L.2007, c.103. The DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with death and disability benefits. A PERS member who becomes eligible and is enrolled in the DCRP is immediately vested in the DCRP. To be eligible for the DCRP, an employee is required to have enrolled in the PERS on or after July 1, 2007 (Tiers 2 through 5), and they must earn an annual salary in excess of established "maximum compensation" limits. The maximum compensation is based on the annual maximum wage for Social Security and is subject to change at the start of each calendar year. A PERS member who is eligible for the DCRP may voluntarily choose to waive participation

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in the DCRP for a reduced retirement benefit from the State. If a member waives DCRP participation and later wishes to participate, the member may apply for DCRP enrollment, with membership to be effective January 1 of the following calendar year. PERS members who participate in the DCRP continue to receive service credit and are eligible to retire under the rules of the PERS, with their final salary at retirement limited to the maximum compensation amounts in effect when the salary was earned. The participating member would also be entitled to a supplementary benefit at retirement based on both the employee (above the maximum compensation limit) and employer contributions to the DCRP. For the direct benefit of those participating in the DCRP, the Authority would be required to contribute 3% to the DCRP ("employer matching") based on the member's annual compensation (base salary) in excess of the maximum compensation limit.

For the year ended December 31, 2023, the Authority had one active employee enrolled in the DCRP and made matching contributions totaling \$1,700. Employer matching contributions relating to 2022, 2021 and 2020 totaled \$3,198, \$3,311, and \$3,876, respectively.

(c) Deferred Compensation

The Authority has established an Employees Deferred Compensation Plan under section 457 of the Internal Revenue Code. All active, full-time employees are eligible to participate in the plan, which permits participants to defer a portion of their pay in accordance with the contribution limits established in section 457(b) of the Internal Revenue Code. The Authority does not make any contributions to the plan.

(d) Other Postemployment Benefits

Plan description and benefits provided. The Authority provides postemployment healthcare benefits (including Medicare Part B reimbursement) and prescription drug coverage through participation in the New Jersey State Health Benefits Program, as sponsored and administered by the State of New Jersey, to eligible retirees having either: (1) 25 years or more of service in the PERS if hired on or prior to June 28, 2011, or; (2) 30 years or more of service in the PERS if hired after June 28, 2011, or (3) to those individuals approved for disability retirement. These postemployment benefits also extend to the retirees' covered dependents. Health benefits and prescription drug benefits provided by the plan are at no cost to eligible retirees who had accumulated at least 20 years of service credit as of June 30, 2010; all other eligible retirees must contribute a portion of the premium costs based on the applicable percentage of premium as determined by the annual retirement allowance. A minimum contribution of 1.5% of the monthly retirement allowance is required. Upon turning 65 years of age, a retiree must opt for Medicare as their primary coverage, with State benefits providing supplemental coverage. In addition, life insurance is provided at no cost to the Authority and the retiree in an amount equal to 3/16 of their average salary during the final 12 months of active employment. The State pays the cost of this benefit. The State has the authority to establish and amend the benefit

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provisions offered and contribution requirements. The plan is considered a single employer defined benefit plan for financial reporting purposes. The Authority has elected to fund postretirement health benefits on a pay-as-you-go basis since it is not authorized to pre-fund an OPEB trust from the proceeds of tax-exempt bonds (nor from the income earned on the investment of those proceeds) from which it presently derives essentially all of its revenue. Therefore, no plan assets exist in a trust that meets the specified criteria in paragraph 4 of GASB 75.

Retirees and employees covered by OPEB Plan

As of December 31, 2023, the following employees were covered by the benefit terms:

Retired employees and/or beneficiaries currently receiving benefit payments	30
Active employees	128
Total	<u>158</u>

Total OPEB liability

The Authority's total OPEB liability of \$17,611,947 was measured as of December 31, 2022, and was based upon an actuarial valuation as of January 1, 2022. The Authority has fully recognized this liability in the statement of net position as of December 31, 2023 in accordance with GASB 75.

Actuarial methods and assumptions

The total OPEB liability in the January 1, 2023 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Rate of inflation	2.50%
Annual salary increases	3.00%
Discount rate	4.18%
Retirees' share of benefit related premium costs	None for retirees with at least 20 years of service credit as of June 30, 2010. All other retirees to contribute based on the applicable percentage of premium as determined by the annual retirement allowance. A minimum contribution of 1.5% of the retirement allowance is required.

The entry age normal - level percent-of-pay actuarial cost method was used. No investment return was assumed in the current valuation since there are no OPEB plan assets. The discount rate was based on the average of the published yields from the S&P Municipal Bond 20 Year High Grade and Fidelity GO AA-20 Year indexes.

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The mortality tables used for this valuation is based on the Society of Actuaries Pub-2010 Public Retirement Plans Headcount-Weighted General Mortality Tables using Scale MP-2021 Full Generational Improvement.

The annual healthcare cost inflation (trend) rate for all retiree health benefits is 7.0% beginning in 2024. The trend assumption will decrease by 0.5% per year until 2025 and by 0.25% per year from 2026 until an ultimate annual trend rate assumption of 4.5% in 2033 and later.

The decrement assumptions (i.e., retirement, turnover and disability) and age-based costs for the Authority are based on those reflected in the New Jersey Public Employees Retirement System (“PERS”) actuarial valuation report dated April 13, 2022.

As required for any actuarial valuation with a measurement date on or after March 31, 2015, Actuarial Standard of Practice No. 6, *Measuring Retiree Group Benefits Obligations and Determining Retiree Group Benefits Program Periodic Costs or Actuarially Determined Contributions*, was used in performing the Authority’s actuarial valuation for OPEB.

Changes in total OPEB liability

Service cost	\$ 969,613
Interest cost	513,336
Changes in assumptions	(7,941,012)
Benefit payments	(247,801)
Net change in total OPEB liability	(6,705,864)
Total OPEB liability – beginning of year	24,317,811
Total OPEB liability – end of year	<u>\$ 17,611,947</u>

The schedule of changes in the Authority’s total OPEB liability and related ratios are presented for multiple years as required supplementary information following the notes to financial statements.

Sensitivity of the total OPEB liability to changes in the discount rate

The following presents the total OPEB liability of the Authority, as well as what the Authority’s total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the discount rate assumed for the current valuation:

	1% Decrease (3.18%)	Discount Rate (4.18%)	1% Increase (5.18%)
Total OPEB liability	\$20,973,273	\$17,611,947	\$14,928,845

New Jersey Schools Development Authority
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Notes to Financial Statements (Continued)

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates

The following presents the total OPEB liability of the Authority, as well as what the Authority's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than assumed for the current valuation:

	1% Decrease (6.0% decreasing to 3.5%)	Healthcare Cost Trend Rates (7.0% decreasing to 4.5%)	1% Increase (8.0% decreasing to 5.5%)
Total OPEB liability	\$14,396,576	\$17,611,947	\$21,808,889

OPEB expense and deferred outflows of resources and deferred inflows of resources

For the year ended December 31, 2023, the Authority recognized OPEB expense of \$44,877, of which \$267,302 (the amount of Authority contributions for retiree health insurance in 2023) was recorded in the General Fund Revenues, Expenditures and Changes in Fund Balance. The accumulated amount of deferred outflows of resources and deferred inflows of resources are as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 83,979	\$ 72,787
Changes in assumptions	3,950,239	17,068,578
Total deferred outflows and inflows of resources	<u>\$ 4,034,218</u>	<u>\$ 17,141,365</u>

Deferred inflows and outflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year 1 (2024)	\$ (1,457,573)
Year 2 (2025)	(1,457,573)
Year 3 (2026)	(1,457,573)
Year 4 (2027)	(1,457,573)
Year 5 (2028)	(1,457,573)
Year 6 (2029) and thereafter	(5,819,282)
Total	<u>\$ (13,107,147)</u>

12. Compensated Absences

In accordance with GASB Statement No. 16, *Accounting for Compensated Absences*, the Authority has recorded a liability in the amount of \$1,207,686 as of December 31, 2023 in the

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statement of net position. The liability is the value of employee accrued vacation time as of the statement of net position date and vested sick leave benefits that are probable of payment to employees upon retirement. The vested sick leave benefit to future retirees for unused accumulated sick leave is calculated at the lesser of ½ the value of earned time or \$15,000. The payment of sick leave benefits, prior to retirement, is dependent on the occurrence of sickness as defined by the Authority's policy; therefore, such unvested benefits are not accrued.

13. Long-Term Liabilities

During the year, the following changes in long-term liabilities are reflected in the statement of net position:

	Beginning Balance		Additions		Deductions		Ending Balance
Lease liabilities-school facilities project costs	\$ 409,689	\$	292,762	\$	(409,689)	\$	292,762
Other school facilities project costs	6,037,671		713,779		(544,833)		6,206,617
Net pension liability	29,428,895		-		(6,186,051)		23,242,844
Total other postemployment benefits liability	24,317,811		-		(6,705,864)		17,611,947
Lease liabilities-internal SDA operations	26,724		3,595,016		(83,043)		3,538,697
Compensated absences	1,197,465		28,419		(18,198)		1,207,686
Total long-term liabilities	\$ 61,418,255	\$	4,269,976	\$	(13,947,678)	\$	(52,100,553)

For further information, see Notes 11 and 12.

14. Appropriations/Grant Funding

(a) New Jersey Debt Defeasance and Prevention Fund

On June 29, 2021, the Governor signed P.L. 2021, c. 125 (the "Debt Reduction Act") pursuant to which there was created within the General Fund, a restricted reserve fund known as the "New Jersey Debt Defeasance and Prevention Fund" (the "Fund") for the purpose of retiring and defeasing State debt and for funding capital projects on a pay-as-you-go basis rather than issuing additional State debt for such capital projects. In accordance with P.L.2022, c.18. [S2944] and Section 2 of the Appropriating Act, pursuant to which \$5.15 billion was credited from the General Fund, a total of \$1.9 billion is appropriated (Grant Amount) to the Authority from the Fund, which allocation may be used to fund all costs associated with school facilities projects included as Grantee Capital Projects, including Grantee's operating expenses for administering the school facilities construction program. The Grant Amount is delineated as follows: \$1.55 billion is appropriated for school facilities projects, emergent needs, and capital maintenance in SDA districts, and in lieu of bond proceeds, program administrative and general expenses as defined by SDA's executive leadership team. And, \$350 million is

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Notes to Financial Statements (Continued)

appropriated for school facilities projects, emergent needs, and capital maintenance in all other districts.

The New Jersey State Treasurer (Grantor) and the Authority (Grantee) have entered into a Grant Agreement dated January 30, 2023, which sets forth the terms and conditions for the provision of the Grant Amount. The Grant Amount must be expended by June 30, 2032, absent a written approval by the Treasurer of a request for extension. Any undisbursed grant funds remaining at such time must be returned to the Treasurer.

The grant is an expenditure-driven grant and the Authority recognizes the revenues and expenditures in the period when all eligibility requirements have been met. Funds received in advanced of incurring allowable expenditures must be invested in the New Jersey Cash Management Fund. Interest earned on advances of grant funds is considered Program Income. Program Income earned on the funds may be used by the Authority to further eligible program objectives.

For the year ending December 31, 2023, \$250 million of this Grant Amount was received from the New Jersey Department of the Treasury, however none of this Grant Amount has been expended through December 31, 2023. Accordingly, the Authority has recorded a liability of \$250 million on the statement of net position and general fund balance sheet as of December 31, 2023, as none of the \$250 million is earned.

This grant is covered by the audit requirements of the New Jersey Department of the Treasury Circular Letter 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. However, since none of the Grant Amount has been expended through December 31, 2023, a Single Audit is not required for the year ending December 31, 2023.

(b) American Rescue Plan Act of 2021 - Coronavirus Capital Projects Fund (CPF)

The SDA is a subrecipient of CPF funds allocated to the State of New Jersey. Pursuant to the selection and approval of the State and the approval of the U.S. Department of the Treasury ("U.S. Treasury"), \$50 million has been allocated to the Authority to partially fund the new construction of the Union City Grade 7-9 Community School project. The CPF funds for the Union City Grade 7-9 Community School project were awarded by U.S. Treasury on June 14, 2023. When constructed, the Union City Grade 7-9 Community School will be a six-story, 130,000 square-foot community school designed to educate 936 students. A Design-Build construction contract valued at approximately \$75 million has been awarded to Dobco, Inc. Project costs in excess of the allocated CPF funds will be funded by State appropriations. An additional \$665 thousand of CPF funds have been allocated to the Authority to fund certain administrative costs related to the grant.

The New Jersey State Treasurer has executed a Memorandum of Understanding, dated as of February 5, 2022, with the New Jersey Department of Community Affairs ("DCA") as grants

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Notes to Financial Statements (Continued)

manager for the CPF funds, to provide those grant management functions and processes for the State that are necessary to administer, manage and monitor grant awards and disburse funds accordingly. Similarly, the DCA and SDA have entered into a Grant Agreement, executed April 24, 2024, that sets forth the terms and conditions for the disbursement of CPF funds for the Union City Grade 7-9 Community School project.

The grant is an expenditure-driven grant and the Authority recognizes the revenues and expenditures in the period when all eligibility requirements have been met.

Through December 31, 2023, approximately \$22.5 million of the grant amount has been expended and/or accrued, however none of the CPF funds have been received from the State. As a result, the Authority has recorded a receivable on the statement of net position and general fund balance sheet as of December 31, 2023, with a corresponding deferred inflow of resources on the general fund balance sheet. Grant revenue of \$22.5 million was recognized on the statement of activities for the year ending December 31, 2023.

This grant is covered by the Single Audit requirements of 2 CFR 200 Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards.

(c) State Appropriations

Revenue reported as “State Appropriations” represent appropriations to the Authority from the New Jersey Property Tax Relief Fund. The appropriations from Property Tax Relief Fund are annually appropriated to the Authority based on formulas established by the Legislature. The funds are exclusively for the purpose of the Authority to meet the funding of the requirements of P.L.1975, c. 212 (Public School Education Act). The Authority received \$75 million in appropriations during the year ended December 31, 2023. The Authority disburses the funds to the various schools based on an allocation determined by the New Jersey Department of Education (DOE). The SDA communicates directly with each of these school districts, providing detailed outlines of their respective funding allocations, permissible project work, timelines, and certification requirements, thereby ensuring the school districts commitment and compliance as recipients of the funding. The Authority recognizes the revenue from the appropriation when the cash is available when the relevant appropriation becomes effective, which is when the State’s fiscal year begins. Expenses are recognized at the time funds are disbursed to the participating schools.

15. Subsequent Event

In June 2024 and in August 2024, the Authority received a total of approximately \$50.7 million of Federal CPF funds from the State of which \$50.0 million is allocated for the new construction of the Union City Grade 7-9 Community School project, and \$665,000 is allocated for the purpose of funding certain administrative costs related to the grant.

STATE OF NEW JERSEY
SCHOOLS DEVELOPMENT AUTHORITY
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REQUIRED SUPPLEMENTARY INFORMATION

New Jersey Schools Development Authority
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Schedule of Authority's Proportionate
Share of the Net Pension Liability

	2023	2022	2021	2020	2019
Authority's proportion of the net pension liability	0.16047%	0.19500%	0.21109%	0.26021%	0.24445%
Authority's proportionate share of the net pension liability	\$ 23,242,844	\$ 29,428,895	\$ 25,006,500	\$ 42,434,159	\$ 44,045,377
Authority's covered payroll	\$ 12,717,576	\$ 13,540,271	\$ 15,303,041	\$ 16,333,372	\$ 19,098,021
Authority's proportionate share of the net pension liability as a percentage of covered payroll	182.8%	217.3%	163.4%	259.8%	230.6%
Plan fiduciary net position as a percentage of the total pension liability	48.4%	23.2%	51.5%	42.9%	42.0%
	2018	2017	2016	2015	
Authority's proportion of the net pension liability	0.25282%	0.25811%	0.24459%	0.26024%	
Authority's proportionate share of the net pension liability	\$ 49,778,974	\$ 60,083,669	\$ 72,439,355	\$ 58,417,776	
Authority's covered payroll	\$ 17,849,263	\$ 18,573,489	\$ 18,574,888	\$ 18,072,739	
Authority's proportionate share of the net pension liability as a percentage of covered payroll	278.9%	323.5%	390.0%	323.2%	
Plan fiduciary net position as a percentage of the total pension liability	40.4%	36.8%	31.2%	38.2%	

Notes to Schedule:

The amounts presented in the table above were determined as of the June measurement date.

This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

Schedule of Authority's Contributions to the Public Employees' Retirement System

Year	Contractually Required Contribution (CRC)	Contributions in Relation to the CRC	Contribution Deficiency (Excess)	Authority's Covered Payroll	Contributions as a Percentage of Covered Payroll
2023	\$2,144,704	\$2,144,704	\$ -	\$12,548,018	17.1%
2022	\$2,459,103	\$2,459,103	\$ -	\$12,923,176	19.0%
2021	\$2,472,082	\$2,472,082	\$ -	\$14,521,363	17.0%
2020	\$2,846,614	\$2,846,614	\$ -	\$15,803,029	18.0%
2019	\$2,377,735	\$2,377,735	\$ -	\$18,055,097	13.2%
2018	\$2,514,741	\$2,514,741	\$ -	\$18,394,015	13.7%
2017	\$2,391,105	\$2,391,105	\$ -	\$18,157,354	13.2%
2016	\$2,172,867	\$2,172,867	\$ -	\$18,666,335	11.6%
2015	\$2,237,332	\$2,237,332	\$ -	\$18,078,345	12.4%
2014	\$2,102,418	\$2,102,418	\$ -	\$18,549,600	11.3%

Notes to Schedule:

Valuation Date	Actuarially determined contribution rates are calculated as of July 1, two years prior to the end of the fiscal year in which the contributions are reported.
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Methods and assumptions used to determine the actuarially determined employer contributions are as follows:

Actuarial Cost Method	Projected Unit Credit Cost Method
Amortization Method	Level Dollar Amortization
Amortization Period	30 years
Asset Valuation Method	A five-year average of market values
Investment Rate of Return	7.00% for 2023 through 2021, 7.30% for 2020 through 2019, 7.50% for 2018 through 2017, 7.65% for 2016, 7.90% for 2015 through 2013
Inflation	2.75% for 2023 through 2019, 2.25% for 2018 through 2017, 3.08% for 2016, 3.01% for 2015 through 2008
Salary Increases	2.75% - 6.55% for 2023 through 2022, 2.00% - 6.00% for 2021 through 2019, 1.65% – 4.15% for 2018 through 2016, 2.15% – 5.40% for 2015 through 2013

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Schedule of Authority's Contributions
to the Public Employees' Retirement System (Continued)

Mortality

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis.

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Schedule of Changes in the Total Postemployment Benefits
Other Than Pensions (OPEB) Liability and Related Ratios

	2023	2022	2021	2020
Service cost	\$ 969,613	\$ 756,811	\$ 562,188	\$ 409,654
Interest cost	513,336	602,754	793,450	813,459
Differences between actual and expected experience	-	(88,963)	-	-
Changes in assumptions	(7,941,012)	(5,929,408)	794,794	4,844,872
Benefit payments	(247,801)	(211,788)	(269,967)	(221,345)
Net change in total OPEB liability	(6,705,864)	(4,870,594)	1,880,465	5,846,640
Total OPEB liability - beginning of year	24,317,811	29,188,405	27,307,940	21,461,300
Total OPEB liability - end of year	<u>\$ 17,611,947</u>	<u>\$ 24,317,811</u>	<u>\$ 29,188,405</u>	<u>\$ 27,307,940</u>
Covered payroll	\$ 12,923,176	\$ 14,521,363	\$ 15,803,029	\$ 18,055,097
Total OPEB liability as a percentage of covered payroll	136.28%	167.46%	184.70%	151.25%
	2019	2018	2017	2016
Service cost	\$ 449,157	\$ 1,606,120	\$ 1,634,702	\$ 1,578,355
Interest cost	762,995	1,004,490	927,740	849,309
Differences between actual and expected experience	-	146,961	-	-
Changes in assumptions	(3,257,030)	(3,947,479)	(1,476,238)	-
Benefit payments	(231,938)	(362,050)	(297,093)	(277,001)
Net change in total OPEB liability	(2,276,816)	(1,551,958)	789,111	2,150,663
Total OPEB liability - beginning of year	23,738,116	25,290,074	24,500,963	22,350,300
Total OPEB liability - end of year	<u>\$ 21,461,300</u>	<u>\$ 23,738,116</u>	<u>\$ 25,290,074</u>	<u>\$ 24,500,963</u>
Covered payroll	\$ 18,394,015	\$ 18,157,354	\$ 18,666,335	\$ 18,078,345
Total OPEB liability as a percentage of covered payroll	116.68%	130.74%	135.48%	135.53%

This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

Notes to Schedule:

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75 to pay related benefits.

Benefit changes – none.

New Jersey Schools Development Authority
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Schedule of Changes in the Total Postemployment Benefits
Other Than Pensions (OPEB) Liability and Related Ratios (Continued)

Changes in assumptions:

Changes in assumptions reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2023	4.18%
2022	2.04%
2021	2.02%
2020	2.92%
2019	3.81%
2018	3.23%
2017	3.76%
2016	3.57%

Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Management and Members of the Authority
New Jersey Schools Development Authority

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of the governmental activities and the general fund of the New Jersey Schools Development Authority (the “Authority”), a component unit of the State of New Jersey, as of and for the year ended December 31, 2023, and the related notes to the financial statements, and have issued our report thereon dated September 18, 2024.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority’s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed

no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ernst + Young LLP

September 18, 2024