

The background of the entire page is a photograph of a construction site. It shows a building under construction with a steel frame, an American flag on a pole, and a worker in a red shirt and hard hat. In the foreground, there are wooden sawhorses and a gravel area. A large green rectangular overlay covers the left and center portions of the image, serving as a background for the title text.

SDA BIANNUAL REPORT

FOR THE REPORTING PERIOD OF
OCTOBER 1, 2025 THROUGH MARCH 31, 2026

ABOUT THE SDA

The New Jersey Schools Development Authority (SDA or the Authority) fully funds and manages the new construction, modernization and renovation of school facilities projects in 31 school districts known as SDA Districts. The Authority also makes grants available to Regular Operating Districts (RODs) throughout New Jersey for facilities projects approved by the New Jersey Department of Education (DOE).

MISSION STATEMENT

Our mission is to deliver high-quality educational facilities that best meet the needs of the students of the State of New Jersey. While providing efficiently designed facilities that enhance the academic environment, we promote fiscal responsibility in the management of taxpayers' resources.

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Chief Executive Officer



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NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY

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LEADERSHIP MESSAGE

Throughout this reporting period the New Jersey Schools Development Authority (SDA) demonstrated its continued commitment to delivering impactful educational investments that strengthen communities across the State. As construction activity advances and projects move through critical stages of development, the SDA remains focused on creating high-quality learning environments that support students, educators, and New Jersey communities.

Over the past six months, the Authority achieved important progress across multiple initiatives within its Capital Program and grant portfolio. SDA disbursed funding to support more than 600 active Regular Operating District grants as well as capital maintenance and emergent grants, all aimed at elevating existing educational infrastructure to ensure safe and healthy buildings. As significant construction activity advanced, several major capital project milestones were marked through celebratory events. Early site preparation and demolition events were held for both the new Decatur Avenue Elementary School project in Pleasantville and the new Middle School project in West New York, and a beam signing ceremony was held for the new Woodrow Wilson Elementary School in Garfield. As we look ahead, construction activity of SDA's Capital portfolio projects will continue to ramp up throughout 2026. In fact, by the end of the year, we will have six capital projects in construction.

Whether it was ongoing construction, early site preparation activities, project procurement, or design advancement, each milestone reflects the collaboration and dedication required to successfully deliver complex school facilities projects for the students of New Jersey. These efforts are made possible through strong partnerships with those who share a common





goal of expanding learning opportunities through the delivery of modern educational infrastructure.

In addition to advancing project work statewide, the SDA has remained focused on responsible stewardship of public resources and strategic planning that positions the Authority to meet current and future needs. As project activity continues to increase, so too does the positive economic impact generated through construction opportunities, workforce engagement, and investment in local communities throughout New Jersey.

The SDA remains steadfast in its commitment to delivering high-quality educational facilities that strengthen communities, supporting student achievement, and responsibly investing taxpayer dollars. Through the continued dedication of our employees, the guidance of the Board of Directors, and the strong partnerships we share with school districts, elected officials, contractors, and stakeholders across New Jersey, SDA is well positioned to build on the progress outlined in this report. We thank all those who contribute to this important work and remain committed to advancing our mission of providing safe, modern, and efficient learning environments for the students, educators, and families we proudly serve.

SCHOOL CONSTRUCTION THROUGHOUT THE STATE

Beam Signing Marks Significant Construction Progress for a New Elementary School in Garfield



In March, SDA joined Garfield School District leaders, students, and local officials to celebrate construction progress of the new Woodrow Wilson School No. 5 with a ceremonial beam signing.

With the steel structure of the facility towering above, speakers shared their excitement for the opportunities that

await students and staff when the new school is completed. Following remarks, the signed steel beam was then hoisted into place as part of the school's permanent structure and a lasting reminder of the collaboration needed to bring projects like this to fruition. The beam was placed in a classroom section above the gymnasium.

SDA CEO Manuel Da Silva stated, "The State's investment in school infrastructure projects like this one stands as a testament to the value placed on educating New Jersey's youth and improving student outcomes."

The project scope included demolition of the existing Woodrow Wilson School No. 5 in advance of construction to prepare the District-owned site for construction of a new facility. Once complete, the new 132,000 square-foot school will educate approximately 850 students in grades kindergarten through five. The school is three or four-stories throughout the building.



Today's beam signing marks a powerful milestone for our city,

It represents not only progress but the promise of opportunity for generations of students who will walk through its doors. This new school reflects the Board's commitment to providing safe, modern learning environments where children can grow academically, socially, and emotionally. We are grateful to the SDA, our representatives, and the many partners who helped make this moment possible. When this school opens in 2027, it will stand as a symbol of Garfield's investment in its future and in the success of every child we serve."

- Dr. Richard D. Tomko, Garfield Superintendent

Construction activity in the coming months will include ongoing masonry work, roof work, and installation of windows to enclose the building. Work will also include continued mechanical, electrical, and plumbing work on the interior of the building. The \$87.6 million State investment in this new educational facility will significantly reduce district-wide overcrowding.

Early Site Preparation Work Readies Sites for Construction

The SDA remains committed to the delivery of projects both on schedule and on budget. In its efforts to maximize a predictable outcome, the Authority routinely utilizes a separate early site preparation contract in order to deliver a construction-ready site to a design-builder. During this reporting period, the SDA highlighted early site preparation engagements at two project sites in October.

In Pleasantville, the SDA joined officials to highlight demolition activities to make way for the construction of a new elementary school at the site of the former Decatur Avenue School.

“School construction projects like this one highlight our collective commitment to ensuring New Jersey students have access to quality academic facilities that help to elevate existing robust education programs,” said SDA CEO Manuel Da Silva. “The demolition of the vacant former Decatur school building is an important first step to enable construction of a new, state-of-the-art elementary school that will benefit thousands of Pleasantville students in the years ahead.”



Construction team observes demolition activities during the early site preparation/demolition event for the new Decatur Avenue School in Pleasantville.

The early site preparation included the abatement and demolition of the former Decatur Avenue School, constructed in the 1920's. The original school was an approximately 16,000 square-foot facility which had remained vacant for several years as it was in an

unsuitable condition to continue to be utilized as a school facility. The demolition of the existing Decatur Avenue facility allows for the future construction of a new, 91,000 square-foot elementary school designed to educate a maximum of 650 students in pre-kindergarten through grade five, with a groundbreaking expected in 2026.

“A lot of great things happened in the previous school, and a lot of great things are going to happen in this new school,” said former Pleasantville School District Superintendent Dr. Marilyn Martinez. “Thank you to the New Jersey Schools Development Authority, and all of the staff that is going to do the work.”

In West New York, the SDA joined school district and local officials to highlight demolition and removal of remaining foundations and associated site conditions. Years prior, the SDA demolished a former smoke pipe factory on the site, known as the Warminster Building, which consisted of a four-story brick/timer building with several ancillary buildings and systems. That initial work included demolition of the building and stabilization of the site, but foundations still remained. The early site preparation engagement that was completed during this reporting period left the site ready for construction of a new 162,000 square-foot middle school that will be designed to educate a maximum of 876 students in grades six through eight.

“As you know I’m a product of the West New York Public School District, and I can tell you that when I went to school, we didn’t have anything like what we’re going to have here now,” said West New York Mayor Albio Sires. “I’m very thankful to the SDA and the people who are working. This is very important to us -- we are one community in one square mile.”



Officials at the early site preparation/demolition event in West New York

The SDA awarded a contract for design-build services during this reporting period, and the project is in the design phase of that contract. SDA anticipates breaking ground for construction of the new school during the next reporting period.

During this reporting period, work also continued at the site of the former Eastside (originally named Woodrow Wilson) High School in Camden. The Camden School District is working with the Camden County Improvement Authority to demolish the existing Eastside High School. Once complete, the site will then be turned over to the SDA to advance construction of a new high school. A design-build procurement was issued in Summer 2026.

Status of Capital Portfolio Projects



The SDA's ongoing execution of the Capital Portfolio reflects the Authority's commitment to addressing critical educational facility needs through construction of modern learning environments for New Jersey students. Advancing these complex projects requires coordinated efforts across planning, site acquisition, design, and construction phases. During the reporting period, the Authority continued to make meaningful progress on numerous capital projects, advancing key initiatives from concept through construction.

Among the most significant accomplishments during this reporting period was the completion of demolition and/or early site work activities for two projects – a new elementary school in Pleasantville and the new middle school in West New York. The SDA also awarded design-build contracts for projects in Paterson, Pleasantville, Trenton, and West New York.

The status of the projects currently approved in the SDA's Capital Plan at the end of the reporting period is listed below:

- two were complete,
- one was in construction,
- six were in the design-build design phase,
- two were in ongoing bridging design, and
- three more had approved preliminary or planning project charters.

The remaining projects are in the planning and scope validation phase with school districts or are projects that are phased to begin upon the completion of other projects in a district.

Status of Capital Plan Projects (as of 3/31/26)

District	Project	Grades	Max Capacity	Total Est. Costs (millions)	Delivery Method	Advancement Status
Bridgeton	Grades 6-8	6-8	TBD	TBD	Design-build	Project to be phased with the advancement of the H.S. add/reno project.
Bridgeton	Grades 6-8	6-8	TBD	TBD	Design-build	Project to be phased with the advancement of the H.S. add/reno project.
Bridgeton	H.S. Addition/ Renovation	9-12	408	\$87.2	Design-build	Preliminary charter approved at Nov. 2022 Board. In procurement.
Camden	New H.S. (<i>Eastside H.S. Replacement</i>)	9-12	941	\$115.1	Design-build	Planning charter approved at Feb. 2024 Board. Early site preparation ongoing by District and CCIA.
Elizabeth	New E.S. (<i>Battin Replacement</i>)	PK-8	1,068	\$101.5	Design-build	Design-build contract awarded August 2025. Early site preparation complete. Design phase of design-build contract is ongoing.
Garfield	New E.S. (<i>No. 5 Replacement</i>)	PK-5	852	\$87.6	Design-build	In construction.
Garfield	Grades K-5	K-5	TBD	TBD	Design-build	Project to be phased with advancement of new E.S. project.
Jersey City	Chaplain Charles Watters School No. 24 Addition	PK/K	288	\$37.5	Design-build	Preliminary charter approved at December 2025 Board.
New Brunswick	Pathways M.S. & P-Tech Academy	6-8, 9-12	859	\$42.0	Alternative Delivery	Complete.
New Brunswick	M.S. Addition	6-8	TBD	TBD	Design-build	DOE/District/SDA working group meetings ongoing

District	Project	Grades	Max Capacity	Total Est. Costs (millions)	Delivery Method	Advancement Status
Newark	Nelson Mandela E.S.	PK-8	376	\$20.5	Alternative Delivery	Complete.
Newark	New H.S. (University H.S. Replacement)	9-12	1,082	\$153	Design-build	Planning charter approved Feb. 2024 Board. In bridging design services.
Passaic City	New Passaic H.S. No.12 (Replacement)	9-12	2,823	\$328.1	Design-build	Planning charter approved Feb. 2024 Board. In bridging design services.
Paterson	New STEAM & STARS H.S.	9-12	1,564	\$200.8	Design-build	Design-build contract awarded and final charter approved in January 2026.
Pleasantville	New Decatur Avenue E.S.	PK-5	658	\$72.6	Design-build	Early site preparation complete. Design-build contract awarded and final charter approved in December 2025.
Salem City	New PK-8	PK-8	1,024	\$121.3	Design-build	Planning charter approved at February 2026 Board.
Trenton	New E.S. at Dunn M.S.	K-6	837	\$89.4	Design-build	Design-build contract awarded and final charter approved in September 2025.
West New York	New M.S.	6-8	876	\$121.8	Design-build	Design-build contract awarded and final charter approved in September 2025.

Notes:

PLEASE NOTE – Dates in the past are actual. Estimated costs, grade alignment and capacity are based upon approved project charters, where applicable. For projects without an approved charter, estimated costs, grade alignment and capacity are based upon planning assumptions.

New Construction, Design and Management Contracts

There were multiple contracts awarded during this reporting period to assist with the advancement of projects identified in the Capital Portfolio. The charts below list contract awards issued during this time.

Design-Build Contracts				
District	Description	Contractor	Contract Date	Award Amount
Trenton	New Elementary School	Ernest Bock & Sons, Inc.	10/31/2025	\$69,973,000
West New York	New Middle School	Terminal Construction Corporation	11/25/2025	\$91,750,000
Pleasantville	New Decatur Avenue School	Ernest Bock & Sons, Inc.	2/6/2026	\$55,765,000
Paterson	New STEAM High School	Dobco, Inc.	2/13/26	\$165,200,000

Construction Management Contracts				
District	Description	Contractor	Contract Date	Award Amount
Bridgeton	Bridgeton High School Add/Reno	GREYHAWK North America, LLC	11/25/2025	\$3,093,441
Elizabeth	New Elementary School	Accenture Infrastructure and Capital Projects, LLC	12/30/2025	\$2,703,312
Trenton	New Elementary School	Joseph Jingoli & Son, Inc.	2/24/2026	\$2,219,107

Design Consultant Contracts				
District	Description	Consultant	Contract Date	Award Amount
Passaic City	New High School	Design Ideas Group Architecture + Planning, LLC	10/20/2025	\$2,165,861

Projects Advancing Through Design Development

The SDA's in-house Design Studio, comprised of architects and engineers, continues to advance projects through the design-build project delivery process by working closely with SDA school districts and stakeholders to develop bridging design documents.

Through the program concept, schematic, and bridging design phases, the Design Studio collaborates with district educators to establish educational program requirements, develop conceptual and schematic designs, and prepare project specific performance specifications and procurement documents necessary for the advancement of projects.

During the reporting period, the Design Studio conducted design activities for five projects in the design-build design phase. These efforts included ongoing coordination with school districts, refinement of educational specifications, development of site and building layouts, and preparation of bridging documents to support future procurement and construction activities.

At the end of the reporting period, the following projects were in the design-build design phase:

- Elizabeth – new elementary school
- Paterson – new STEAM and STARS High School
- Pleasantville – new Decatur Avenue Elementary School
- Trenton – new elementary school (Dunn Middle School site)
- West New York – new middle school

The Design Studio also works with outside design consultants to support bridging-design specific activities needed to advance design-build procurements. SDA architects support development of project-specific Design Consultant Scopes of Services and the review of all related design submissions.

At the end of the reporting period, the following projects were in the bridging-design phase:

- Camden – new high school (Eastside replacement)
- Newark - new high school (University H.S. replacement)
- Passaic – new high school No.12 (Passaic High School replacement)

During the reporting period, the SDA awarded contracts to a new pool of eight bridging design consultants. Through these eight engagements, the SDA can utilize the pool of bridging design consultants to permit expedited assignment and award of Task Orders for bridging design consultant services on school facility projects to be advanced under a design-build methodology.

Emergent Projects

SDA emergent projects provide funding for important repair work at SDA District schools throughout the State so students can learn in facilities that are safe, healthy, and free from building conditions that interfere with learning.

Through the SDA's Emergent Project Program, the SDA addresses conditions deemed necessary by the DOE due to potential health and safety concerns. The SDA now primarily funds this type of work through Capital Maintenance and Emergent Grant Funding, discussed later in this report.

At the end of the reporting period, there was one active emergent project in the design phase which was previously delegated for management to the local school district. This \$4.2 million project will be addressing building envelope repairs at Hoboken Middle School. In this case, the SDA executed a grant agreement with the local school district and then the district acquired responsibility for procurement and management of the project. SDA does maintain oversight in these instances.

During the reporting period, four district-managed emergent projects were completed. These projects totaled more than \$15.6 million in emergent repairs.

District-Managed Emergent Projects Completed During the Reporting Period		
District	School Name	Project Scope
Burlington	Captain James Lawrence	Window and flooring replacement
Gloucester City	Gloucester City High School	Water infiltration, roof, masonry
Millville	Holly Heights Elementary School	HVAC renovations
New Brunswick	Pathway Middle School/ PTech Academy	HVAC repairs

Capital Maintenance and Emergent Grants

The New Jersey State Fiscal Year Budget continues to include a direct appropriation to the SDA, dedicating funding for projects related to emergent and capital maintenance

needs in SDA Districts. This funding allows SDA Districts to address their most pressing school facility issues. The majority of projects funded by this grant program routinely address HVAC, building envelope, site, plumbing, security and mechanical work.

In order for school districts to receive their funding allocation, they are required to provide the SDA with a duly executed certification that lists an eligible emergent and/or capital maintenance project(s).

During the reporting period, the SDA continued to disburse funding from the Fiscal Year 2026 Budget and Appropriations Act, as well as previous allocations. During the reporting period, the SDA disbursed 148 payments for Capital Maintenance and Emergent Grants totaling over \$41.1 million.

Capital Maintenance and Emergent Funding (Distributions through 3/31/2026)			
	Amount Available	Number of Districts Funded	Amount Distributed
Fiscal Year 2022	\$75 Million	571	\$74.7 million
Fiscal Year 2023	\$75 Million	563	\$74.5 million
Fiscal Year 2024	\$75 Million	549	\$74.3 million
Fiscal Year 2025	\$50 Million	31	\$50.0 million
Fiscal Year 2026	\$50 Million	21	\$35.9 million

Note: Funding in FY 2022, FY 2023, FY 2024 was available to both SDA Districts and RODs.

Regular Operating District Grant Projects

The SDA's Regular Operating District (ROD) grant program continues to benefit school facilities in hundreds of school districts throughout the State through funding that helps offset local expenses of school improvement projects. Touching every county in the State, the SDA's grant funding allows for essential building system and building exterior upgrades.

Through this program, SDA provides grants of at least 40 percent of eligible project costs to local school districts to leverage local taxpayer resources that are used to fund these

projects. For a school facilities project to be considered for ROD grant funding, the proposed scope of work must be 100 percent eligible for State support.

The most recent allocation of the ROD Grant program primarily focused funding toward projects that address health and safety issues, building system upgrades, repairs of exterior building skins, and other critical needs. During the reporting period, the SDA executed 43 grants in 13 school districts. These grants will allow projects totaling more than \$19.1 million in state share and \$47 million in overall costs to proceed in RODs throughout the State.

The grant executions are part of the SDA's active portfolio of 610 grant projects in over 210 school districts throughout the State (inclusive of recent grant offers and executions). At the end of the reporting period, these active projects totaled approximately \$365.5 million in state share, generating a total investment of more than \$828.1 million in project costs when combined with the local share.

During the reporting period, the SDA completed 197 milestone disbursement payments for ROD Grant projects totaling over \$29.5 million, which included the close-out of 34 projects, impacting 25 school districts.

Metropolitan Statistical Comparison

The Authority's 2007 enabling legislation requires that, twice per year, the SDA's management provide the Legislature a comparison of the SDA's capital project per-square-foot costs with those of projects constructed in the New York City and Philadelphia Metropolitan Statistical Comparison areas (MSA). This effort helps ensure that the SDA's construction costs are reasonable when compared to school construction costs in geographic areas with comparable building and economic conditions.

The data for the New York MSA is inclusive of New York City and its surrounding suburban counties including those located north and east of the city. The data also includes reported costs for facilities in counties in central and northern New Jersey.

Metropolitan Statistical Area (MSA) Totals				
Cost Per Square Foot Comparison at Bid Statistical Brief				
Source	Area	Elementary School	Middle School	High School
Dodge Data & Analytics <i>(Formerly McGraw-Hill)</i> Metropolitan Statistical Area (MSA) - (Reports Dated July 2025 – September 2025)	Philadelphia	\$636	\$554	-
	New York	\$790	\$781	\$1,012
New York City School Construction Authority^ (Preliminary Fiscal 2026 Mayor's Management Report)	New York City	\$870		
SDA Managed Projects* (October 2025 – March 2026)	Statewide NJ	\$536	\$538	-

The table represents a statistical cross-section of data from numerous sources with report dates in 2025. Costs are at time of bid.

^Numbers reflect the New York City Preliminary Mayor's Management Report dated March 2026 for Fiscal Year 2025 Actual. Construction bid price for school capacity projects per square foot.

**Cost at Bid for 2 SDA District Projects (Paterson - New STEAM High School and Pleasantville - New Elementary School). Construction costs do not include costs for site construction. (For projects advanced via Design-Build Engagements, design fees included in the bid amount have been deducted to calculate the Construction Cost Per Square Foot).*

School Facilities Projects Approved by NJDOE

From October 1, 2025, through March 31, 2026, the NJDOE issued approvals for 134 school facilities projects. None of these projects exceeded the Facilities Efficiency Standards (FES)¹.

¹ "Facilities efficiency standards" means the standards developed by the Commissioner of Education pursuant to subsection h. of section 4 of the Educational Facilities and Construction Financing Act. The facilities efficiency standards developed by the commissioner shall not be construction design standards but rather shall represent the instructional spaces, specialized instructional areas, and administrative spaces that are determined by the commissioner to be educationally adequate to support the achievement of the core curriculum content standards including the provision of required programs in Abbott districts and early childhood education programs in the districts in which these programs are required by the State.

The information included in the table below was provided by the New Jersey Department of Education, Office of School Facilities.

School Facilities Projects Approved by NJDOE				
October 1, 2025 – March 31, 2026				
	Total School Facilities Projects Approved	Required Educational Adequacy/FES Review	Projects Requiring Educational Adequacy/FES Review & Exceeding the FES	% of Projects Requiring Educational Adequacy/FES Review and Exceeding the FES
All Districts	134	62	0	0
SDA Districts	1	1	0	0
RODs	133	61	0	0

The NJDOE approved 21 “Other Capital” projects for SDA Districts. Since these are outside of the SDA-managed funding process, they are not reflected in the table above.

The NJDOE approved 175 “Other Capital” projects for RODs. These projects are also not reflected in the table above. An “Other Capital” project is a project that is either not eligible or not seeking State funding.

SUPPORTING NEW JERSEY'S CONSTRUCTION ECONOMY

Training Small Businesses to do Business with SDA



Graduates of the SDA's 2025 Contractor Training Program

The SDA's annual Contractor Training Program continues to support the Authority's commitment to expanding opportunities for small, minority, women, and veteran-owned businesses seeking to participate in New Jersey's school construction industry. The program aligns with the State's broader goals of increasing access to government contracting opportunities by helping firms better understand procurement requirements, navigate the public bidding process, and build the knowledge necessary to compete successfully for public work.

Through informative class sessions, networking opportunities, and direct engagement with industry professionals, the program is designed to reduce barriers to participation and provide emerging businesses with the tools and resources needed to pursue construction opportunities with the SDA and other public entities. By fostering a more informed and diverse contractor community, the Authority aims to help strengthen competition while supporting economic growth throughout the State.



The success of the annual Contractor Training Program is strengthened through collaboration with numerous State agencies. The SDA's program is enhanced through participation of representatives from the New Jersey Department of Labor, the New Jersey Economic Development Authority, and the New Jersey Department of the Treasury, Division of Property Management and Construction; agencies that support business development, workforce advancement, and economic opportunity.

In December 2025, twenty-seven firms successfully completed the SDA's two-day annual program. On the second day of the program, participants networked with several larger construction companies that have previously worked on SDA school construction projects. Offering participants an opportunity to speak with representatives from these companies allowed them to ask questions and discuss potential business opportunities. These companies included Ernest Bock & Sons, Inc., Terminal Construction Corp., and Hall Construction Co.

The SDA intends to continue its annual offering of this program in December 2026.

Small Business Goals

The SDA is committed to ensuring that at least 25 percent of the total dollar value of all publicly advertised contracts it awards during a fiscal year go to small business enterprises (SBE). As such, the SDA requires consultants and prime contractors to make good-faith efforts to identify and hire available small business enterprise sub-consultants and sub-contractors and to award at least 25 percent of the total contract value to them. In instances where the prime contractor is an SBE itself, the prime would count toward the 25 percent goal.

SDA prime contract award activity during this reporting period included one design contract (Passaic), four design-phase of design-build contracts (Trenton, West New York, Pleasantville, and Paterson) that have been provided notice to commence work, four construction management contracts (Bridgeton, Elizabeth, Trenton, and West New York), and one general contractor task order (James Madison ES). These contracts totaled \$32,020,858, with 15.14 percent of the total dollar value awarded going to primes with SBE classifications at the time of award. Historically, SDA contract engagements achieve

or exceed the 25 percent goal over the course of the entirety of the engagements as awarded jobs are fully subcontracted or “bought out.” The design-build projects included in the total above is currently in the design phase of the design-build contract. SBE participation routinely increases as primes continue to hire subcontractors and subconsultants with SBE certifications throughout the lifecycle of their SDA projects.

During the reporting period, prime contractors/consultants, subcontractors, and subconsultants with SBE classifications received \$14,391,946 in contract dollars (*Note: This includes contract dollars received during the reporting period by subcontractors associated with SDA prime contracts issued prior to October 1, 2025*).

Minority/Female Workforce Hours

Through payroll certification, SDA tracks the number of work hours by trade, broken down by minority and female workers. The chart below exhibits the number of work hours on active construction sites and the percentage breakdown by females and minorities.

During this reporting period, the SDA logged more than 23,000 work-hours across all trades. These numbers represent the work hours of 409 employees, inclusive of 118 minority employees and 2 female employees. Of the total work hours across all trades, the minority and female workforce performed more than 28 percent of all work hours.

Number of Minority/Female Work Hours by Trade

(October 1, 2025 – March 31, 2026)

Trade	Total Work Hours	Minority Work Hours	Minority Work Hours Percentage	Female Work Hours	Female Work Hours Percentage
Asbestos Removal	376	264	70.21%	112	29.79%
Bricklayer	2,410	1,130	46.89%	0	0%
Carpenter	2,590	1,074	41.47%	0	0%
Cement Mason	24	0	0%	0	0%
Electrician	1,381	136	9.85%	0	0%
Elevator Constructor	8	0	0%	0	0%
Glazer	38	0	0%	0	0%
Heat & Frost Insulator	360	325	90.28%	0	0%
Ironworker	6,002	648	10.80%	0	0%
Laborer	5,776	2,603	45.06%	64	1.10%
Operating Engineer	2,644	170	6.43%	0	0%
Painter	8	8	100%	0	0%
Pipefitter	378	0	0%	0	0%
Plumber	1,117	207	18.53%	0	0%
Sprinkler Fitter	120	80	66.67%	0	0%
Truck Driver	262	0	0%	0	0%
TOTALS	23,494	6,645	28.28%	176	0.75%

Supporting Construction Jobs

Investments in high quality school facilities do more than create modern learning environments for students; they also generate meaningful economic benefits throughout New Jersey. The SDA's school construction program supports educational achievement while simultaneously creating employment opportunities for thousands of construction professionals across the State.

For the one capital project (the new Garfield Woodrow Wilson School No. 5 replacement) in construction at the end of the reporting period, as well as the ongoing SDA funded demolition activities for two capital projects (West New York Middle School and Pleasantville Decatur Avenue School), the more than \$92 million investment in active

construction/demolition contracts represent the creation and/or support of more than 797 job-years throughout the project lifecycles.

In addition, the 599 active ROD Grants ongoing throughout the State, with total project costs of more than \$810.4 million, represent more than 7,021 job-years for the construction workforce throughout the lifecycle of those projects.

As the SDA continues to advance capital projects and grant funded improvement projects, the Authority's investments will continue to support New Jersey's construction workforce while strengthening communities statewide. By creating jobs, supporting local economies, and delivering critical educational infrastructure, the school construction program remains an important contributor to both economic development and student success.

SDA FINANCES

Since the inception of the State's construction program, the New Jersey State Legislature has authorized a total of \$14.875 billion in bond and appropriations funding for SDA projects (\$10.85 billion for SDA Districts, and \$4.025 billion for RODs and vocational schools). Since the program's inception through the end of the reporting period (March 31, 2026), the amount of bonds issued to fund the school construction program is approximately \$11.85 billion. No bonds were issued during the reporting period, and no new bond issuances are expected in the foreseeable future due to recent funding allocated to the Authority through various annual budget and appropriations bills. As of March 31, 2026, SDA had approximately \$844.6 million in cash on hand, having disbursed over \$120.6 million during the reporting period (October 1, 2025 – March 31, 2026).

The Authority's most recent annual financial statements, audited by PKF O'Connor Davies, LLP, can be found on the SDA's website at:

<https://www.njsda.gov/Public/AnnualAndOtherReports>.

The SDA remains a steadfast guardian of taxpayer funds and, as such, when necessary, the SDA pursues opportunities to recover funds to ensure fiscal responsibility. At times, the SDA's Division of Chief Counsel works to recover funds from responsible parties for the costs of environmental remediation of project sites. During the reporting period, the SDA recouped a total of \$110,269.52 in environmental remediation costs in connection with the Camden Lanning Square Elementary School project.

COMMUNITY OUTREACH

During this reporting period, SDA continued to prioritize meaningful engagement with communities, educational stakeholders, and industry professionals through strategic outreach and participation in various events across the state.

As part of its ongoing relationship with industry partners, SDA Executive Team members attended and presented at several New Jersey Alliance for Action events. SDA's Vice President of Program and Construction Operations, Ramy Kamel, spoke at their *Inside Scoop Event* to discuss current and upcoming school construction opportunities throughout the State. SDA CEO Manuel Da Silva presented at both their *Annual Construction Forecast Seminar* to share upcoming procurement opportunities with the contracting community, as well as their *Bergen County Chapter* meeting to discuss upcoming school construction opportunities throughout the New Jersey.

In October 2025, SDA participated in the *New Jersey School Boards Association (NJSBA) Annual Workshop* in Atlantic City, the largest training and information-sharing event for school officials in the state.

The Authority was also recognized at the New Jersey Alliance for Action's "New Jersey's Leading Capital Construction Projects Awards" for the SDA's new Garfield Elementary School project. The awards recognize the people and organizations that work together to ensure the safe and efficient completion of projects that improve lives across New Jersey. The Garfield Elementary School project was one of 32 projects recognized at the award ceremony that included more than 400 attendees from the State's construction community.



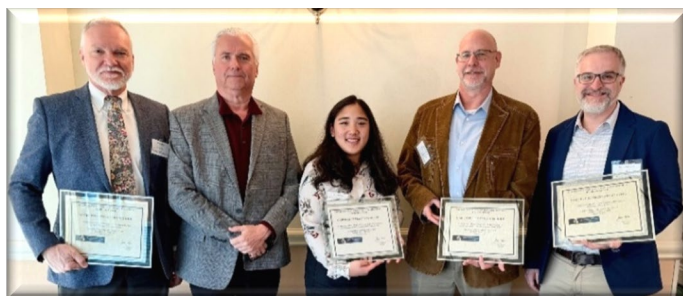
NJ Alliance for Action's Inside Scoop



Annual Construction Forecast Seminar



NJSBA Workshop



New Jersey's Leading Capital Construction Awards

Additionally, SDA continues its collaboration with *Healthy Schools Now* to support outreach efforts that promote awareness of the Authority's school construction program and its positive impact on students, families, and communities. This ongoing

partnership helps strengthen community engagement while highlighting the benefits of providing safe, modern, and high-quality educational facilities across New Jersey.