

**NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY  
BOARD MEETING  
WEDNESDAY, OCTOBER 7, 2015 AT 9:00 A.M.  
32 EAST FRONT STREET, TRENTON, N.J.  
BOARD ROOM**

**AGENDA**

- 1. NOTICE OF PUBLIC MEETING**
- 2. ROLL CALL**
- 3. APPROVAL OF MEETING MINUTES**
  - a. Board Open Session Meeting Minutes of September 2, 2015
  - b. Board Executive Session Meeting Minutes of September 2, 2015
- 4. AUTHORITY MATTERS**
  - a. CEO Report
  - b. Chairman's Report
- 5. REPORT AND RECOMMENDATIONS OF THE AUDIT COMMITTEE (CHAIRMAN'S REPORT)**
- 6. REPORT AND RECOMMENDATIONS OF THE SCHOOL REVIEW COMMITTEE (CHAIRMAN'S REPORT)**
  - a. Award of Construction Contract and Approval of Final Project Charter – Garfield School District – New James Madison Elementary School No. 10
  - b. Design-Build Award and Approval of Final Project Charter –Newark Public School District – New South Street Elementary School
- 7. MONTHLY REPORTS**
  - a. *For Informational Purposes*
    - i. Active Projects Report
    - ii. Project Close Out Status Report
    - iii. Project Status Reports
    - iv. Contracts Executed Report/Amendments & Change Orders Executed Report
    - v. Contract Terminations Report
    - vi. Settlement Activities Report
    - vii. Contractor and Workforce Compliance Report
    - viii. Regular Operating District Grant Activity Report
    - ix. Notification of Amendments to Goods and Services Contracts Not Exceeding \$250,000  
(*no activity*)
    - x. Communications Report (*no activity*)
    - xi. Monthly Financial Report
    - xii. Design Contract De-Obligations Report (*no activity*)

**8. PUBLIC COMMENTS**

**9. EXECUTIVE SESSION**

- a. Litigation/Contract Matter(s) – OPMA Exemption N.J.S.A. 10:4-12b (7)  
CCD Report

**10. ADJOURNMENT**

**APPROVAL OF MEETING MINUTES**

**SEPTEMBER 2, 2015 OPEN SESSION**

**NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY  
BOARD OF DIRECTORS MEETING  
WEDNESDAY, SEPTEMBER 2, 2015**

A meeting of the Board of Directors of the New Jersey Schools Development Authority (“SDA” or “the Authority”) was held on Wednesday, September 2, 2015 at 9:00 A.M. at the offices of the Authority at 32 East Front Street, Trenton, New Jersey.

Participating were:

Edward Walsh, Chairman  
Matthew Murray (Treasury)  
Maureen Hassett (NJEDA)  
Bernard Piaia (NJDOE)  
Kevin Egan  
Loren Lemelle  
Michael Maloney  
Joseph McNamara  
Robert Nixon  
Mario Vargas

being a quorum of the Board. Mr. Walsh, Ms. Hassett, Mr. Maloney and Mr. Murray participated in the meeting by teleconference.

At the Chairman’s request, Charles McKenna, chief executive officer; Andrew Yosha, executive vice president; Jane F. Kelly, vice president and assistant secretary; Donald Guarriello, vice president and chief financial officer; Raymond Arcario, vice president; Albert Barnes, chief counsel; and (by teleconference) Manuel Da Silva, director of the SDA participated in the meeting. Michael Collins of the Governor’s Authorities Unit also participated in the meeting by teleconference.

The meeting was called to order by the Chairman of the Board, Mr. Walsh, who requested that Ms. Kelly read the requisite notice of the meeting. Ms. Kelly announced that the meeting notice had been sent to the *Trenton Times* and *Star-Ledger* at least 48 hours prior to the meeting, and had been duly posted on the Secretary of State's bulletin board at the State House in Trenton, New Jersey.

### *Approval of Meeting Minutes*

Mr. Walsh presented for consideration and approval the Minutes of the Board's August 5, 2015 Open and Executive Session meetings. A copy of both meeting minutes and a resolution had been provided to the Members for review in advance of the meeting. Upon motion duly made by Mr. Piaia and seconded by Ms. Lemelle, the Open and Executive Session minutes of the August 5, 2015 meeting were approved by the Board upon its unanimous vote in favor of the resolution attached hereto as *Resolution 3a/3b*.

### *Authority Matters*

#### *CEO Report*

The Chairman requested that Mr. McKenna provide the report of the Chief Executive Officer. At the outset, Mr. McKenna informed the Board that the Authority has received \$500 million in new bond money through an issuance by the state Economic Development Authority. He then discussed recent progress on the Authority's Trenton Central HS (TCHS) project. He said that three sections of the facility have been abated, final utility shutoff work is complete and demolition activity has started on the three abated sections. He also advised the Board that SDA is positioned to receive Department of Education (DOE) approval of its schematic design submission within the next month. He said that the SDA Design Studio is preparing bridging documents and that documents have been submitted to the Office of State Comptroller (OSC).

He added that the Authority anticipates advertising in September for design-build services for the new high school.

Turning to other projects, Mr. McKenna advised the Board that mechanical, electrical and plumbing rough-in and drywall work is ongoing on both the Bridgeton Buckshutem ES and Quarter Mile Lane ES projects. He said that damp proofing, roofing, and masonry work continues on the Quarter Mile Lane project.

Next, Mr. McKenna reported that the Design Ideas Group (DIG) was issued a Notice of Award for pre-design services for the Camden HS project. He said that, on the Elizabeth Academic HS project, work continues on the building enclosure and all major trade work continues in the building interior. He reported that he recently visited the building and that the project is moving along well.

Mr. McKenna said that, for the Elizabeth New ES project, the design-builder's final design submission was resubmitted and is being reviewed. He added that the design-builder's underground utilities, footings and foundations package is under review by Department of Community Affairs (DCA).

Mr. McKenna said that technical and price proposals for construction services are due this month for the Garfield James Madison ES #10 project. He also reported that, on the Gloucester ES/MS project, structural steel erection, underground utility, footings and foundations installation work has commenced.

Mr. McKenna then discussed the status of the Harrison New PK-1 ES project. He advised the Board that SDA anticipates advertising the early site package for this project in October. He noted that land acquisition activities continue for three residential properties, a matter which is on the Board agenda today.

Mr. McKenna then reported that SDA will be advertising for early site construction/demolition services this month for the Irvington Madison Avenue ES project.

Turning to Jersey City PS 20, he said that the project is approximately 80% complete and that interior work is ongoing. He reported that, last month, he toured the project site with Senator Cunningham and that she was pleased with the progress being made. Mr. McKenna then advised the Board that steel erection work commenced mid-August on the Jersey City ES No. 3 project and that footing and foundation work is ongoing there.

Mr. McKenna next reported that concrete slab, masonry, roof installation, HVAC, plumbing, and electrical work are continuing on the Keansburg Caruso ES project. He said that, on the Millville HS addition and renovation project, SDA's bridging design consultant, RSC, has commenced the schematic design phase.

In continuing, Mr. McKenna said that a contract award for design-build services for the New Brunswick Paul Robeson ES project is on today's agenda. He said that staff will discuss this later in the meeting.

Mr. McKenna said that work continues on both the Newark Elliott Street ES and Oliver Street ES projects. With respect to the Newark South Street ES project, he reported that, in order to provide the respondents sufficient time to address the RFP addenda, the response due date was extended. He said that technical and price proposals for design-build services are due September 16. He noted that management anticipates presenting a contract award to the Board in October.

Mr. McKenna advised the Board that pre-design services are on-going on the Orange HS project. With regard to the Orange Cleveland ES project, he advised that, following the Board's approval in August, management awarded a contract to LAN Associates to provide pre-design phase services.



Reporting on the Passaic Henry Street ES project, Mr. McKenna advised the Board that all inspections are completed and the application for a temporary certificate of occupancy (TCO) has been submitted to DCA. He then described certain ongoing discussions with Public Service Electric & Gas Company relevant to the project.

In continuing, Mr. McKenna reported that the OSC review is complete and management advertised for design-build services on August 13 for the Passaic Leonard Place ES project. He said that the SDA Design Studio has completed the bridging documents and that they were released to the bidders. He added that the pre-bid meeting was held and 9 bidders attended. Mr. McKenna noted that a number of the bidders were companies that have not recently bid on SDA projects which is a positive sign. He said that the team is preparing to respond to certain requests for information that were submitted.

Turning to the Paterson Marshall Street ES project, Mr. McKenna reported that the building will be weather-tight by the end of September. He added that the contractor has commenced interior finish work and all mechanical electrical and plumbing (MEP) trade work is progressing well. He said that site work continues.

With respect to the Paterson PS 16 project, Mr. McKenna advised the Board that block back-up wall installation is nearing completion and brick veneer installation will follow. He said that MEP work is progressing well.

Next, Mr. McKenna reported that pre-design phase services are underway on the Pemberton Denbo Crichton ES project. He also advised the Board that SDA anticipates advertising in September for design-build services for the Perth Amboy Seaman Avenue ES project.

Turning to the Phillipsburg HS project, Mr. McKenna reported that building envelope work continues with the objective of ensuring that the building is weather tight by fall of 2015.

He said that permanent water service work is complete and that site work, including final grading, curbs, base course asphalt for the main service roads and parking lots, is progressing well.

Mr. McKenna then advised the Board that staff anticipates advertising for design-build services in September for the Vineland New MS project.

Turning to the Authority's procurement activity, Mr. McKenna said that, in addition to the New Brunswick Paul Robeson ES project that is on the meeting agenda, currently underway are procurements for the: Garfield James Madison ES #10 project; Newark South Street ES project; Passaic Leonard Place ES project; furniture, fixtures and equipment term contract and for legal services.

Reporting on events, outreach and other activities, Mr. McKenna advised the Board that, as he mentioned earlier, Senator Sandra Cunningham joined him for a tour of the ongoing construction at PS 20 in Jersey City.

He also advised the Board that, on August 19, he was joined by Senator Rice, Assemblywoman Tucker, Mayor Vauss and Irvington School District officials for a tour of the \$6.5 million emergent repair project ongoing at the Irvington HS. He explained that the roof and existing HVAC units are being replaced on this 226,000 square foot building.

Mr. McKenna reported that staff has scheduled a tour of the new Passaic Henry Street ES so that the Board Members can see the Authority's work first-hand. He said that the tour is scheduled for the following day (September 3) at 10 AM. He noted that staff also is working on scheduling a ribbon cutting event for the new school toward the end of this month. He said that staff will advise the Members once that date has been set.

Mr. McKenna then reminded the Members that live ethics training is being provided by Margaret Cotoia of the State Ethics Commission immediately following the Board meeting.

Finally, Mr. McKenna reminded the Members that, at the last Board meeting, the Chairman had asked that some photos and an update be provided at this meeting regarding the Phillipsburg HS project. He noted that he will be going to the Phillipsburg HS site with Press on September 10 to tour the progress on the job. He then provided the Board with a power point presentation pertaining to the Phillipsburg HS project which consisted of eight current photographs of the ongoing construction at the site and a description of what was depicted in each.

#### *Audit Committee*

The Chairman then requested that Mr. Nixon provide the report of the Audit Committee. Mr. Nixon reported that the Audit Committee met on August 17, 2015. He said that management had provided the Committee with the July 2015 New Funding Allocation and Capital Plan Update. He said that management reported that there was a change in only one of the reserve balances for SDA Districts. Specifically, he advised that there was a decrease of \$205,000 in the 2011 Capital Plan Emergent Projects Reserve balance due to an increase in commitments associated with the Board-approved masonry repairs emergent project for the Hoboken Brandt ES based upon district receipt of competitive bids for construction.

Mr. Nixon added that the reserve balance for the Regular Operating Districts (“RODs”) increased by \$2.8 million during the reporting period due to a reduction in state share for grant projects nearing completion.

Next, Mr. Nixon reported that SDA’s internal auditors presented the Committee with the results of one statutorily required audit along with observations/recommendations. He advised that the Audit determined that state funds were expended in accordance with the grant agreement, applicable laws and regulations. He further advised that management had projected a year-end timeframe for the completion of the remaining historic project audits.

Next, Mr. Nixon reported that the Committee was provided with the July 2015 Monthly Financial Report. He said that, year-to-date, the Authority's operating expenditures total \$11.1 million which is \$2.1 million lower than the operating budget for the corresponding period. He reported that, as of July 2015, year-to-date project expenditures are \$249 million, down \$2.3 million as compared to the 2015 Capital spending forecast for the corresponding period and \$97.4 million higher as compared to actual expenses in the corresponding prior year. He said that this is largely attributable to a \$46.4 million increase in spending for construction activity, \$13.2 million in grant activity, and \$6.2 million in project insurance (including the \$5 million down payment for the three-year OCIP renewal), along with \$27.4 million in property acquisition costs (including the \$30 million payment for the Paterson Catholic HS) and \$4.2 million related to other project costs.

Mr. Nixon reported that management had presented the Committee with the SDA's 2015 budget reforecast. He noted that the 2015 reforecast is \$33.4 million, which is \$2.6 million lower than the approved 2015 Annual Budget. He said that the reduced spending projections are primarily attributable to 22 fewer full time employees (FTE's) resulting in salary and benefit cost savings of \$2.4 million.

Mr. Nixon advised the Board that, since program inception, 72% of the funds authorized for the SDA districts have been disbursed. He reported that 96% of all SDA disbursements relate to school facilities projects and 4% relate to program administrative and general expenses. Mr. Nixon reported that the estimated value of current school facilities project activity is approximately \$2.2 billion.

*School Review Committee***Design-Build Award and Approval of Final Project Charter – New Brunswick School District – Paul Robeson Community Theme School of the Arts**

In Mr. Luckie's absence, Mr. Walsh asked Mr. McNamara to provide the report of the School Review Committee. Mr. McNamara discussed management's request that the Board approve a contract award for design build services and the final project charter for the New Brunswick Paul Robeson Community Theme School of the Arts addition and renovation project. He noted that this project was included in the SDA's 2012 Capital Plan. He said that a Working Group comprised of district, DOE and SDA staff convened to review and validate current district needs and discuss the proposed project, consisting of a 60,500 square foot facility with selective renovations to the existing 59,400 square foot facility, which will educate 823 students in grades Pre-K through 5. He reported that the Working Group concluded that the project would effectively address the district's overcrowding issue and recommended its advancement.

Mr. McNamara said that it was determined that advancing the project utilizing a design-build approach would result in the greatest efficiencies in regard to both cost and schedule. He advised the Board that a revised project charter recommending this approach was approved by the SDA CEO in November 2013. He reported that a package for design-build services was advertised on April 22 with price comprising 60% of the overall weight and all non-price factors having a combined weight of 40%. He added that, upon completion of the review process, management recommends that the Board approve award of a contract for design-build services in the amount of \$31,993,000 to Hall Construction Company, Inc., the highest ranked bidder, both on a technical and price basis. Mr. McNamara said that Hall Construction Company, Inc. has confirmed that its price proposal is inclusive of all scope elements contained in the contract documents.

In concluding, Mr. McNamara said that the Committee recommends that the Board approve award of a design-build contract in the amount of \$31,993,000 to Hall Construction Company, Inc. for the New Brunswick Paul Robeson Community Theme School of the Arts addition and renovation project along with the project's final project charter. Mr. Egan then announced that he is recused from participating in deliberations on this proposed award.

A resolution pertaining to this matter had been provided to the Board in advance of the meeting. Upon motion duly made by Mr. Vargas seconded by Mr. Piaia and with Mr. Egan recused and abstaining, the recommended design-build services contract award to Hall Construction Company, Inc. and final project charter for the Paul Robeson Theme School of the Arts addition and renovation project were approved with the Board's nine member vote in favor of *Resolution 6a*.

#### *Public Comments*

The Chairman then opened the Public Comments portion of the meeting. He asked if any member of the public was present who wished to address the Board. Ms. Kelly then called on Mr. Frank Faras of Trenton.

Mr. Faras said that he is seeking to obtain a copy of a feasibility study done in connection with the TCHS project. He asked for the Board's assistance in this regard. Mr. McKenna advised Mr. Faras to submit an Open Public Records Act (OPRA) request for the document. Mr. Faras replied that he had already done so without success as he did not have available to him the specific identifying information regarding the report he was seeking. Mr. McKenna advised him to submit another request and that he will endeavor to ensure that staff provides him with the document he is seeking.

Ms. Kelly then asked Mr. Billy Hayes of Trenton to address the Board. Mr. Hayes advised the Board that he resides in the vicinity of the TCHS project site. He said that he is very

concerned about the noise level at the site, noting that construction had begun that morning at 6:30AM. Mr. McKenna said that he understood the concern and would check into the parameters established by Trenton for daily construction start times. Mr. Hayes then requested information regarding the status of permits needed in connection with the project. Mr. McKenna and Mr. Da Silva provided details regarding the several permits that have been issued and/or are anticipated to be issued for various sections of the building.

Mr. Hayes then inquired as to whether any problems have been encountered with air quality in the vicinity of the site to date. Mr. McKenna indicated that air quality is being continually monitored on the project and no problems have been identified to date. He said that he would look into potentially posting the results on the SDA website. Following Mr. Hayes' remarks, no other member of the public indicated a desire to address the Board.

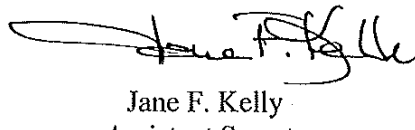
Noting that the report of the Real Estate Committee will be provided in Executive Session, Mr. Walsh then asked for a motion to adjourn the Open Session meeting into Executive Session. Ms. Kelly announced that, in the Executive Session, the Members will be discussing management's request for real property acquisition in connection with the New Elementary School in the Harrison School District. Thereafter, upon motion and with unanimous consent, the meeting adjourned into Executive Session.

Following discussion in Executive Session, the Board returned to Open Session.

A resolution pertaining to the proposed real property acquisition in connection with the New Elementary School in the Harrison School District had been provided to the Members in advance of the meeting. Upon a motion by Mr. Egan and seconded by Ms. Lemelle, the resolution attached hereto as *Exhibit A1*. was unanimously approved by the Board.

Mr. Walsh then asked for a motion to adjourn the meeting. Upon motion by the Chairman and with unanimous consent, the meeting was adjourned.

Certification: The foregoing represents a true and complete summary of the actions taken by the Board of the New Jersey Schools Development Authority at its September 2, 2015 meeting.



Jane F. Kelly  
Assistant Secretary



**RESOLUTION—3a./3b.****Approval of Minutes**

**WHEREAS**, the By-Laws provide that the minutes of actions taken at meetings of the New Jersey Schools Development Authority be approved by the Authority's Board of Directors; and

**WHEREAS**, pursuant to Section 3(k) of P.L. 2007, Chapter 137, the minutes of the September 2, 2015 Board meeting of the New Jersey Schools Development Authority, for the Open and Executive Sessions were forwarded to the Governor on September 3, 2015.

**NOW, THEREFORE, BE IT RESOLVED**, that the minutes of the New Jersey Schools Development Authority's September 2, 2015 Open and Executive Session meetings are hereby approved.

**BE IT FURTHER RESOLVED**, that this resolution shall take effect immediately, but no action authorized herein shall have force and effect until 10 days, Saturdays, Sundays and public holidays excepted, after a copy of the minutes of the Authority meeting at which this resolution was adopted has been delivered to the Governor for his approval, unless during such 10 day period, the Governor shall approve same, in which case such action shall become effective upon such approval.

Dated: October 7, 2015

**AUTHORITY MATTERS**

**CEO REPORT (*ORAL*)**

**CHAIRMAN'S REPORT (*ORAL*)**

**REPORT AND RECOMMENDATIONS OF THE AUDIT COMMITTEE**  
**(CHAIRMAN'S REPORT)**

**REPORT AND RECOMMENDATIONS OF THE SCHOOL REVIEW COMMITTEE (CHAIRMAN'S REPORT)**

**AWARD OF CONSTRUCTION CONTRACT AND APPROVAL OF FINAL PROJECT CHARTER - GARFIELD  
SCHOOL DISTRICT - NEW JAMES MADISON ELEMENTARY SCHOOL NO. 10**



MEMORANDUM

TO: Members of the Authority

FROM: Sean Murphy  
Director, Procurement

Corrado Minervini  
Program Director, Program Operations

RE: District: Garfield  
School: New James Madison Elementary School No.10  
Description: Design-Bid-Build  
Package No.: NT-0014-C03  
CCE: \$16,963,000  
Advertised CCE Range: \$14,000,000 to \$18,000,000  
Award: \$16,725,000  
CM: The McCloud Group, LLC

DATE: October 7, 2015

SUBJECT: Award of Construction Contract and Approval of Final Project Charter

INTRODUCTION

We are writing to recommend approval by the Members of the Authority of the award of a contract in the amount of \$16,725,000 to Brockwell & Carrington Contractors, Inc.<sup>1</sup> for construction services for the New James Madison Elementary School No.10 project in the Garfield School District. Before construction initiates, the awardee is required to perform a constructability review to identify any potential conflicts and their resulting cost impact.

We are also recommending approval by the Members of the attached Final Project Charter representing the project budget inclusive of dollar values for the award of construction, as well as a construction contingency which is intended to address, but is not limited to, any potential cost impact which may be identified during the constructability review.

Pursuant to the NJSDA Operating Authority adopted by the Board on December 1, 2010, as amended March 7, 2012, Board approval is required for the award of construction contracts greater than \$500,000 and for the approval of the Final Project Charter.

BACKGROUND

The New James Madison Elementary School No. 10 will be an approximately 53,000 square foot facility designed to educate 275 students in grades Kindergarten through Five in the Garfield School District.

Demolition and Early Site Preparation work was completed on March 27, 2015.

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<sup>1</sup> Brockwell & Carrington Contractors, Inc. listed the following subcontractors for the required trades in its Price Proposal: Aerodyne Redmond Environmental, Inc. (HVAC), Brooks Mechanical Consultants, Inc. (Plumbing), Beach Electric Company, Inc. (Electrical), and Stewart-Amos Steel Company, Inc. (Structural Steel & Ornamental Iron).



Members of the Authority  
 Construction Award and Approval of Final Project Charter  
 Package No. NT-0014-C03  
 Garfield – New James Madison E.S. No.10  
 October 7, 2015  
 Page 2 of 6

The award for Construction Management services was approved by the Board on August 5, 2015.

### PROCUREMENT PROCESS

This package was advertised as a “Price and Other Factors” solicitation on June 30, 2015 on the SDA website, NJ State website, and in selected newspapers for interested firms to participate in the bidding process. For this procurement, “Price” was weighted as significantly more important than all “Other Factors,” with price equaling 90% of the overall weight, and all non-price factors having a combined weight of 10%.

A mandatory pre-bid conference was held on July 21, 2015.

In accordance with regulations, the SDA employed a two-step process for this procurement. The first step required interested bidders to submit a Project Rating Proposal, which was used by the SDA to determine each bidder’s Project Rating Limit, or maximum amount that a bidder may bid, for the project. Project Rating Proposals were received by July 28, 2015. Bidders were evaluated based on the largest of four projects completed in the past seven years, safety records as well as reference checks. Based on evaluation of the information submitted, fourteen (14) bidders received a Project Rating Limit.

The Project Rating Limits resulting from the Project Rating Evaluations are listed in Table 1 below:

**TABLE 1**

<b>Contractor</b>	<b>Project Rating Limit</b>
Brockwell & Carrington Contractors, Inc.	\$ 43,695,683.00
D&K Construction Company, Inc.	\$ 42,239,685.00
Delric Construction Company, Inc.	\$127,315,895.00
Dobco, Inc.	\$100,860,000.00
Ernest Bock & Sons, Inc.	\$130,481,150.00
Hall Building Corporation	\$ 50,721,316.00
Integrated Construction Enterprises, Inc.	\$ 15,168,116.00
M&M Construction Company, Inc.	\$ 19,557,000.00
Michael Riesz & Company	\$ 22,988,220.00
Niram, Inc.	\$ 50,025,000.00
Paul Otto Building Company, Inc.	\$ 32,695,956.00
Prismatic Development Corporation	\$241,792,500.00
Terminal Construction Corporation	\$212,681,000.00
Vanas Construction Company, Inc.	\$ 63,118,805.00

The second step of the process required the bidders to simultaneously submit a Technical Proposal and a sealed Price Proposal. In advance of submission of Technical and Price Proposals, Bidders were

Members of the Authority  
Construction Award and Approval of Final Project Charter  
Package No. NT-0014-C03  
Garfield – New James Madison E.S. No.10  
October 7, 2015  
Page 3 of 6

permitted to submit questions seeking clarification of the procurement documents, until August 24, 2015. Addenda responses to Bidder Questions were issued to the bidders on August 6 and August 26, 2015.

Technical and Price Proposals were received on September 9, 2015 from five (5) bidders. The Technical Proposal provided information regarding the bidder's past experience and qualifications as well as the bidder's overall approach to the project and to the Constructability Review portion of the project. Members of the Selection Committee, comprised of five (5) SDA staff members and one (1) Garfield School District representative, were responsible for independently evaluating and scoring the Technical Proposal submittals with respect to the non-price evaluation criteria. The proposals were evaluated by the Selection Committee members based on the following criteria:

- Bidder's experience on similarly sophisticated projects
- Experience of required key team members on similarly sophisticated projects
- Bidder's prior affirmative action experience
- Bidder's schedule compliance on similarly sophisticated projects
- Bidder's safety record
- Bidder's history of claims on payment bond
- Approach to project
- Approach to constructability review

Each Selection Committee member evaluated each Technical Proposal, assigning a raw score for each criterion on a scale of 0 to 10 as follows:

- 9 - 10 points - outstanding response - offers significant advantages.
- 7 - 8 points - superior response - exceeds requirements with no deficiencies.
- 5 - 6 points - sufficient response - meets the requirements with no significant deficiencies.
- 3 - 4 points - minimal response - meets the requirements but contains some significant deficiencies.
- 1 - 2 points - marginal response - comprehends requirements, but contains many significant deficiencies.
- 0 points - unsatisfactory response - requirements not addressed and lack of detail precludes adequate evaluation.

Weighting factors were then applied to each of the Selection Committee member's raw scores for each criterion to arrive at a total weighted score as follows in Table 2 below:

Members of the Authority  
 Construction Award and Approval of Final Project Charter  
 Package No. NT-0014-C03  
 Garfield – New James Madison E.S. No.10  
 October 7, 2015  
 Page 4 of 6

TABLE 2

Criteria	Weighting Factor (Applied to Raw Score)	Maximum Weighted Points
Bidder's experience on similarly sophisticated projects	2.0	20
Experience of required key team members on similarly sophisticated projects	1.5	15
Bidder's prior affirmative action experience	0.5	5
Bidder's schedule compliance on similarly sophisticated projects	1.0	10
Bidder's safety record	0.5	5
Bidder's history of claims on payment bond	0.5	5
Approach to project	2.5	25
Approach to constructability review	1.5	15
<b>Total Possible Points</b>		<b>100</b>

For each Technical Proposal, the individual criteria scores awarded by a particular Selection Committee member were added together to calculate a Total Non-Price Score for that Technical Proposal. The maximum Total Non-Price Score is 100. All of the Total Non-Price Scores awarded to a Technical Proposal by the Selection Committee members were added together and averaged to arrive at a Final Non-Price Score for each Technical Proposal.

The results of the Selection Committee's review of the Technical Proposals are listed in Table 3 below:

TABLE 3<sup>2</sup>

Contractor	Raw Non-Price Score	Non-Price Rank
<b>Qualified and Responsive Bidders</b>		
Ernest Bock & Sons, Inc.	72.750	1
Hall Building Corporation	70.000	2
Dobco, Inc.	68.625	3
Brockwell & Carrington Contractors, Inc.	64.167	4
<b>Non-Responsive Bidder - Bid Rejected</b>		
Delric Construction Company, Inc.	67.917	N/A

Once all the Technical Proposals were scored, the Authority opened the sealed Price Proposals and reviewed them for responsiveness. The Price Proposals were publicly opened on September 24, 2015 and the bids were read aloud as required by law.

<sup>2</sup> Following the scoring of Technical Proposals, the Delric Construction Company, Inc. Technical Proposal was rejected for being non-responsive to the RFP requirements.

Members of the Authority  
 Construction Award and Approval of Final Project Charter  
 Package No. NT-0014-C03  
 Garfield – New James Madison E.S. No.10  
 October 7, 2015  
 Page 5 of 6

The lowest responsive Price Proposal was awarded the maximum number of points for the price component, which is 100. All other Price Proposals were awarded points based on the percentage that each proposal exceeded the lowest bid.

The results of the SDA's review of the Price Proposals are listed in Table 4 below:

**TABLE 4**

<b>Contractor</b>	<b>Bid Amount</b>	<b>Raw Price Score</b>	<b>Price Rank</b>
Brockwell & Carrington Contractors, Inc.	\$ 16,725,000.00	100.000	1
Dobco, Inc.	\$ 16,845,000.00	99.283	2
Hall Building Corporation	\$ 17,535,700.00	95.153	3
Ernest Bock & Sons, Inc.	\$ 18,385,000.00	90.075	4

Before being combined with the non-price scores, the price scores for all bidders were adjusted by a weighting factor of 90%, and the scores for the non-price "Other Factors" criteria were adjusted by a 10% weighting factor.

The combined scores and final rankings are listed in Table 5 below:

**TABLE 5**

<b>Contractor</b>	<b>Raw Non-Price Score</b>	<b>Raw Price Score</b>	<b>Weighted Non-Price Score (10%)</b>	<b>Weighted Price Score (90%)</b>	<b>Combined Score</b>	<b>Final Rank</b>
Brockwell & Carrington Contractors	64.167	100.000	6.417	90.000	96.417	1
Dobco, Inc.	68.625	99.283	6.863	89.354	96.217	2
Hall Building Corporation	70.000	95.153	7.000	85.637	92.637	3
Ernest Bock & Sons, Inc.	72.750	90.075	7.275	81.067	88.342	4

The highest ranked bidder was Brockwell & Carrington Contractors, Inc.

The bid submitted by Brockwell & Carrington was slightly below the CCE of \$16,963,000 and within the advertised range of \$14,000,000 to \$18,000,000. In order to understand the differential between the CCE and the bid price and to ensure the contractor's Price Proposal was inclusive of all scope elements, a conference was conducted on September 25, 2015 with Procurement, Program Operations, Contract Management Division and Brockwell & Carrington to review the bid. The discussion verified that Brockwell & Carrington had included all work per the scope of the project and identified no significant variances between the SDA's CCE and Brockwell & Carrington's Price Proposal. At the time of review,

Members of the Authority  
Construction Award and Approval of Final Project Charter  
Package No. NT-0014-C03  
Garfield – New James Madison E.S. No.10  
October 7, 2015  
Page 6 of 6

Brockwell & Carrington confirmed that its Price Proposal is inclusive of all scope elements contained in the Contract Documents.

The Program Operations Director and the Contract Management Division recommend award of the project to Brockwell & Carrington.

#### FINAL PROJECT CHARTER

The attached Final Project Charter represents the project budget inclusive of actual dollar values for the award of the construction contract, pre-development expenses, engaged design and construction management services, as well as NJSDA staff cost for Project Management and estimated cost for future project scope elements such as FF&E, technology, and appropriate contingencies. The project budget of \$29.65 million in the Final Project Charter represents an increase of approximately \$1.6 million from the Board approved Preliminary Project Charter due to increased construction costs based upon the award value for the general contractor which exceed the value that was estimated within the Preliminary Project Charter. The values estimated within the Preliminary Project Charter were based upon the application of planning assumptions to proposed project scope at the time the charter was advanced for approval in August 2013. The construction award also includes \$750,000 in allowances that had not yet been identified at the time of Preliminary Project Charter approval. Additionally, the Furniture, Fixtures, Technology & Equipment budgets have been increased to reflect more recent project experience.

#### RECOMMENDATION

The Members of the Authority are requested to approve the award of a contract to the highest ranked bidder, Brockwell & Carrington Contractors, Inc., for Contract No. NT-0014-C03 in the amount of \$16,725,000. Prior to execution of the contract, the contract and related documentation will be reviewed and approved by the SDA Division of Chief Counsel.

The Members of the Authority are also requested to approve the attached Final Project Charter representing all expended and projected funds necessary for completion of the project.

/s/ Sean Murphy  
Sean Murphy  
Director, Procurement

/s/ Corrado Minervini  
Corrado Minervini  
Program Director, Program Operations

Reviewed and Recommended by: Andrew Yosha, EVP, Program Operations and Strategic Planning  
Reviewed and Recommended by: Raymond Arcario, Vice President, Construction Operations  
Reviewed and Recommended by: Gregory Voronov, Managing Director, Program Operations  
Reviewed and Recommended by: Robert Ryan, Deputy Program Director, Program Operations

## New Jersey Schools Development Authority Project Charter - Summary

<b>Charter Date</b>
10/07/15

<b>Supersedes Charter Dated</b>
08/07/13

**Region:** Northern  
**District:** Garfield  
**Project Name:** New James Madison ES  
**School Type:** Elementary School  
**DOE # / Project #:** 1700-205-03-0315 / NT-0014  
**Project Type (New/Add/Reno):** New  
**Project Location:** Lincoln Place and Passaic Street  
**Number of Students:** 275  
**Land Acquisition Required?**  Yes  No  
**Temporary Space Required?**  Yes  No  
**Project Budget:** \$ 29,650,092  
**Anticipated Substantial Completion Date:** 02/23/18  
**Anticipated School Occupancy Date:** 05/21/18  
**Project Team Leader:** Corrado Minervini  
**Project Initiation Date:** 05/31/01  
**SDA Board - Project Charter Approval Date:** 10/07/15

<b>Funding Source</b>
2012 Capital Plan

<b>Funding Allocated</b>
\$28,033,125

<b>District Local Share</b>
\$0.00

Charter Version and Date	Project Summary
<input type="checkbox"/> Planning	New elementary school to be constructed to educate 275 students in grades K through Five.
<input type="checkbox"/> Preliminary 08/07/13	
<input checked="" type="checkbox"/> Final 10/07/15	
<b>Purpose for Advancement of Current/Revised Project Charter</b>	
<b>Revision # and Date</b>	Approval of the Final Charter inclusive of the final budget and schedule for the project based upon the award of the General Construction Contract.
<input type="checkbox"/> One	
<input type="checkbox"/> Two	<b>District Project Goals</b>
<input type="checkbox"/> Three	
<input type="checkbox"/> Four	
<input type="checkbox"/> Five	
<input type="checkbox"/> Six	Construction of a new school to address overcrowding in grades K through Five.

### Recommendation

Program Director - Program Operations	Date	Managing Director - Capital Planning	Date
Corrado Minervini		Gregory Voronov	
Vice President - Construction Operations	Date	EVP - Prog. Ops. and Strategic Planning	Date
Raymond Arcario		Andrew Yosha	

### Approval

Chief Executive Officer	Date
Charles McKenna	

6

**New Jersey Schools Development Authority  
Project Charter - Milestones & Delivery Method**

<b>Charter Date</b>
10/07/15

<b>District / Project Name:</b>	Garfield / New James Madison ES
<b>DOE # / Project #:</b>	1700-205-03-0315 / NT-0014

<b>Project Milestones</b>	<b>Date</b>
<b>School Occupancy Date</b>	05/21/18

<b>DELIVERY METHOD</b>	<b>Design/Bid/Build</b>
------------------------	-------------------------

<u>Real Estate Services</u>	<u>Start</u>	<u>Est.</u>	<u>Act.</u>	<u>Finish</u>	<u>Est.</u>	<u>Act.</u>
Feasibility	07/14/04	<input type="checkbox"/>	<input checked="" type="checkbox"/>	12/31/07	<input type="checkbox"/>	<input checked="" type="checkbox"/>
EO215 Requirements	06/24/03	<input type="checkbox"/>	<input checked="" type="checkbox"/>	09/15/03	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Site Acquisition	04/20/05	<input type="checkbox"/>	<input checked="" type="checkbox"/>	06/02/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Relocation	N/A	<input type="checkbox"/>	<input type="checkbox"/>	N/A	<input type="checkbox"/>	<input type="checkbox"/>
Demolition	06/02/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>	03/27/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Remediation	N/A	<input type="checkbox"/>	<input type="checkbox"/>	N/A	<input type="checkbox"/>	<input type="checkbox"/>
<b>Deed Restriction Required?</b>	No	<b>Date</b>				
<b>District Notified?</b>	N/A		<input type="checkbox"/>	<input type="checkbox"/>		
<b>Classification Exception Area?</b>	No					
<b>District Notified?</b>	N/A		<input type="checkbox"/>	<input type="checkbox"/>		

**Special Considerations**

<u>Design:</u>	<u>Date</u>	<u>Est.</u>	<u>Act.</u>		<u>Est.</u>	<u>Act.</u>
Design Start (NTP)	05/08/03	<input type="checkbox"/>	<input checked="" type="checkbox"/>			
Design Restart (if applicable)	08/07/13	<input type="checkbox"/>	<input checked="" type="checkbox"/>			
	<b>Start</b>	<b>Est.</b>	<b>Act.</b>	<b>Finish</b>	<b>Est.</b>	<b>Act.</b>
Program Concept Phase	Complete	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Complete	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Schematic Design Phase	Complete	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Complete	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Design Development Phase	Complete	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Complete	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Construction Documents Phase	09/04/13	<input type="checkbox"/>	<input checked="" type="checkbox"/>	02/12/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DCA Review	09/04/13	<input type="checkbox"/>	<input checked="" type="checkbox"/>	09/09/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Bid and Award	06/30/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>	10/26/15	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Special Considerations**

Timeframe between finish of DCA Review and start of Bid and Award recognizes completion of the demolition of the existing facility and incorporation of information from the post-demolition site survey into the bidding documents.

Activities identified as "Complete", were completed prior to advancement of the project in the 2012 Capital Plan.

<u>Construction:</u>	<u>Date</u>	<u>Est.</u>	<u>Act.</u>
Construction Start (NTP)	11/19/15	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Substantial Completion (TCO)	02/23/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
School Occupancy Date	05/21/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Title Transfer	06/21/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Final Completion (C of O)	05/21/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Post Occupancy Walk Through	01/21/19	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Project Close-Out	06/18/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Special Considerations**

Construction Start (NTP) represents the anticipated issuance of the NTP to initiate the Constructability Review. An Authorization-to-Proceed with construction to the General Contractor upon completion of the Constructability Review is anticipated for May 2016.

<b>New Jersey Schools Development Authority Project Charter - Project Budget</b>		<b>Charter Date</b> 10/07/15
<b>District / Project Name:</b> Garfield / New James Madison ES		
<b>DOE # / Project #:</b> 1700-205-03-0315 / NT-0014		
<b>2012 Capital Plan Funding Allocation</b>	<b>\$</b>	<b>28,033,125</b>
<b>Special Considerations:</b> The project budget is based upon the award amount for the General Construction engagement, current estimates for all project scope elements and estimated costs for future scope elements. Prior CM costs reflected in the current budget are for expenditures made for a prior engagement for these services which has been terminated. Funding from Prior Allocation represents actual cost incurred for design, land acquisition and related costs and site investigation services.		
<b>Project Budget:</b>		
<b>Gross Building Area (GSF):</b>		<b>Grossing Factor:</b> <b>1.80</b>
New	53,000	
Addition	0	
Renovation	0	
<b>Total Gross Building Area (GSF):</b>	<b>53,000</b>	
<b>Estimated Building Cost / GSF</b>		
New Construction Cost/GSF	\$284.43	
Renovation Cost/GSF	\$0.00	
<b>Construction Costs:</b>		
Building Costs	\$15,825,712	
Site Costs	\$900,000	
Demolition	\$0	
E-Rate (If separately bid)	\$0	
Cost Escalation months at 5 % per year	\$0	
Design Contingency	\$0	
Construction Contingency	\$1,598,000	
<b>Total Construction Costs</b>	<b>\$18,323,712</b>	
<b>Pre-Development Costs:</b>		
Consultant Services	\$217,463	
Early Site Packages	\$1,653,929	
Land Acquisition	\$1,857,826	
Relocation	\$180,269	
Property Maintenance/Carry Costs	\$106,501	
<b>Total Pre-Development Costs</b>	<b>\$4,015,988</b>	
<b>Other Costs:</b>		
Design	\$2,538,204	
Project Management (SDA Staff)	\$1,485,000	
PMF/CM	\$1,052,673	
Prior CM Engagement	\$50,000	
FF&E	\$900,000	
Technology	\$800,000	
Commissioning	\$150,000	
Temporary Space	\$0	
Other Costs	\$334,514	
<b>Total Other Costs</b>	<b>\$7,310,392</b>	
<b>Other Funding Sources</b>		
Rebates & Refunds	\$0	
District Local Share Funds	\$0	
<b>Total Other Funding Sources</b>	<b>\$0</b>	
<b>Total Project Budget</b>	<b>\$29,650,092</b>	
<b>Funding from Prior Allocation</b>	<b>\$4,466,751</b>	
<b>Funding from 2012 Capital Plan</b>	<b>\$25,183,341</b>	



**New Jersey Schools Development Authority  
Project Charter - Budget Variance**

**Charter Date**

10/07/15

**District / Project Name:** Garfield / New James Madison ES  
**DOE # / Project #:** 1700-205-03-0315 / NT-0014

**Project Budget:**

	<b>Preliminary Charter 8/7/13</b>	<b>Current Budget</b>	<b>VARIANCE Fav/(Unfav)</b>
Grossing Factor:	1.71	1.80	-0.09
Gross Building Area (GSF):			
New	50,328	53,000	(2,672)
Addition	0	0	0
Renovation	0	0	0
<b>Total Gross Area (GSF):</b>	<b>50,328</b>	<b>53,000</b>	<b>(2,672)</b>
<b>Construction Costs</b>			
Building Costs	\$13,603,990	\$15,825,712	(\$2,221,722)
Site Costs	\$1,371,753	\$900,000	\$471,753
Demolition	\$0	\$0	\$0
E-Rate (If separately bid)	\$0	\$0	\$0
Cost Escalation	\$0	\$0	\$0
Design Contingency	\$342,956	\$0	(\$342,956)
Construction Contingency	\$1,154,618	\$1,598,000	(\$443,382)
<b>Total Construction Costs</b>	<b>\$16,473,317</b>	<b>\$18,323,712</b>	<b>(\$1,850,395)</b>
<b>Pre-Development Costs:</b>			
Consultant Services	\$430,193	\$217,463	\$212,730
Early Site Packages (Demolition/Remediation)	\$1,874,824	\$1,653,929	\$220,895
Land Acquisition	\$1,837,221	\$1,857,826	(\$20,605)
Relocation	\$180,269	\$180,269	\$0
Property Maintenance/Carry Costs	\$78,525	\$106,501	(\$27,976)
<b>Total Pre-Development Costs</b>	<b>\$4,401,033</b>	<b>\$4,015,988</b>	<b>\$385,044</b>
<b>Other Costs:</b>			
Design	\$2,530,930	\$2,538,204	(\$7,274)
Project Management (SDA Staff)	\$1,759,000	\$1,485,000	\$274,000
PMF/CM	\$1,393,000	\$1,052,673	\$340,327
Prior CM Engagement	\$50,000	\$50,000	\$0
FF&E	\$498,247	\$900,000	(\$401,753)
Technology	\$442,886	\$800,000	(\$357,114)
Commissioning	\$185,197	\$150,000	\$35,197
Temporary Space	\$0	\$0	\$0
Other Costs	\$299,515	\$334,514	(\$34,999)
<b>Total Other Costs</b>	<b>\$7,158,776</b>	<b>\$7,310,392</b>	<b>(\$151,616)</b>
<b>Other Funding Sources</b>			
Rebates & Refunds	\$0	\$0	\$0
District Local Share Funds	\$0	\$0	\$0
<b>Total Other Funding Sources</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Project Budget</b>	<b>\$28,033,125</b>	<b>\$29,650,092</b>	<b>(\$1,616,967)</b>
<b>Funding from Prior Allocation</b>	<b>\$4,466,751</b>	<b>\$4,466,751</b>	<b>\$0</b>
<b>Funding from 2012 Capital Plan</b>	<b>\$23,566,374</b>	<b>\$25,183,341</b>	<b>(\$1,616,967)</b>

**Budget Variance Analysis:**

The project budget represents an increase of approximately \$1.6 million from the Board approved Preliminary Project Charter due to increased construction costs based upon the award value for the general contractor which exceed the value that was estimated within the Preliminary Project Charter. The values estimated within the Preliminary Project Charter were based upon the application of planning assumptions to proposed project scope at the time the charter was advanced for approval in August 2013. The construction award also includes \$750,000 in allowances that had not yet been identified at the time of Preliminary Project Charter approval. Additionally, the Furniture, Fixtures, Technology & Equipment budgets have been increased to reflect more recent project experience.

**Schedule Variance Analysis:**

***Resolution—6a.***

## Award of Construction Contract and Approval of Final Project Charter

District:	Garfield
School:	New James Madison Elementary School No.10
Description:	Design-Bid-Build
Package No.:	NT-0014-C03
CCE:	\$16,963,000
Advertised CCE Range:	\$14,000,000 to \$18,000,000
Award:	\$16,725,000
CM:	The McCloud Group, LLC

**Resolution**

**WHEREAS**, the Operating Authority of the New Jersey Schools Development Authority requires that the Members of the Authority approve the award of construction contracts greater than \$500,000 as well as Final Project Charters; and

**WHEREAS**, when completed, the New James Madison Elementary School No. 10 (the Project) will be an approximately 53,000 square foot facility designed to educate 275 students in grades Kindergarten through Five in the Garfield School District; and

**WHEREAS**, on June 30, 2015, the bid advertisement for construction services for the Project was issued with “price” equaling 90% of the overall weight, and all non-price factors having a combined weight of 10%; and

**WHEREAS**, demolition and early site preparation work was completed on March 27, 2015 and the award for construction management services for the Project was approved by the Board on August 5, 2015; and

**WHEREAS**, the project background, a description of the procurement process followed and the particulars of the Final Project Charter are set forth in detail in the memorandum presented to the Board on this date and incorporated herein; and

**WHEREAS**, upon completion of the procurement process for construction services, executive management, the program operations director, and the contract management deputy director recommend that the Members of the Authority authorize and approve the award of a contract in the amount of \$16,725,000 to Brockwell & Carrington Contractors, Inc. for construction services for the Project, with the awardee required to perform a constructability review prior to initiation of construction to identify any potential conflicts and their resulting cost impacts; and

**WHEREAS**, it is further recommended that the Members of the Authority approve the Final Project Charter as presented to the Board and representing the project budget inclusive of dollar values for the award of construction, as well as a construction contingency consistent with the memorandum presented to the Board on this date and incorporated herein; and

**WHEREAS**, prior to execution of the contract, the contract and related documentation will be reviewed and approved by the SDA Division of Chief Counsel.

**NOW, THEREFORE, BE IT RESOLVED**, that the Members of the Authority hereby authorize and approve the award of a contract to the highest ranked bidder, Brockwell & Carrington Contractors, Inc. (Contract No. NT-0014-C03) in the amount of \$16,725,000, for the New Garfield James Madison Elementary School No. 10, consistent with the memorandum presented to the Board on this date and incorporated herein.

**BE IT FURTHER RESOLVED**, that, prior to execution, the contract and related documentation will be reviewed and approved by the SDA Division of Chief Counsel.

**BE IT FURTHER RESOLVED**, that the Members of the Authority authorize and approve the Final Project Charter for the New Garfield James Madison Elementary School No. 10 project as presented to the Board on this date representing the project budget inclusive of actual dollar values for the award of the construction contract, pre-development expenses, engaged design and construction management services, SDA staff costs for project management and estimated costs for future project scope elements and appropriate contingencies.

**BE IT FURTHER RESOLVED**, that this resolution shall take effect immediately, but no action authorized herein shall have force and effect until 10 days, Saturdays, Sundays and public holidays excepted, after a copy of the minutes of the Authority meeting at which this resolution was adopted has been delivered to the Governor for his approval, unless during such 10 day period, the Governor shall approve same, in which case such action shall become effective upon such approval.

Attached: Memorandum, Award of Construction Contract and Approval of Final Project Charter,  
New James Madison Elementary School No. 10, Garfield School District, dated  
October 7, 2015  
Dated: October 7, 2015

**DESIGN-BUILD AWARD AND APPROVAL OF FINAL PROJECT CHARTER - NEWARK PUBLIC SCHOOL  
DISTRICT - NEW SOUTH STREET ELEMENTARY SCHOOL**



### MEMORANDUM

TO: Members of the Authority

FROM: Sean Murphy  
Director, Procurement

Manuel DaSilva  
Program Director, Program Operations

RE: District: Newark Public School District  
School: New South Street Elementary School  
Description: Design-Build  
Package No.: NE-0003-B01  
CCE: \$32,995,000  
Advertised CCE Range: \$25,000,000 to \$35,000,000  
Award: \$36,885,000

DATE: October 7, 2015

SUBJECT: Design-Build Award and Approval of Final Project Charter

### INTRODUCTION

We are writing to recommend approval by the Members of the Authority of the award of a contract in the amount of \$36,885,000 to Ernest Bock & Sons, Inc.<sup>1</sup> for Design-Build services for the New South Street Elementary School (New South Street) in the Newark Public School District.

The Design-Build Team will complete the design for the facility utilizing NJSDA-developed schematic design documents and will also provide construction and construction administration services, including securing of all required permits and approvals, for a new school facility for grades Pre-K through 8. The form of contract for this engagement is a Design-Build contract with the general contractor as the lead and with relevant trades and design disciplines serving in sub-contractor and sub-consultant roles.

We are also recommending approval by the Members of the attached Final Project Charter representing the project budget inclusive of dollar values for the award of the design-build package.

Pursuant to the NJSDA Operating Authority adopted by the Board on December 1, 2010, as amended March 7, 2012, Board approval is required for the award of construction contracts greater than \$500,000 and for the approval of the Final Project Charter.

### BACKGROUND

The New South Street Elementary School will be an approximately 103,000 square foot facility designed to educate 597 students in grades Pre-K through 8, with a separate parking area adjacent to the new facility, in the Newark Public School District. The project is to be constructed on an NJSDA acquired site and will serve to replace the existing South Street Elementary School when completed.

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<sup>1</sup> Ernest Bock & Sons, Inc. listed the following subcontractors for the required trades in its Price Proposal: Brian Trematore Plumbing & Heating, Inc. (HVACR and Plumbing), Ray Angelini, Inc. (Electrical), and B&B Iron Works, Inc. (Structural Steel & Ornamental Iron). Ernest Bock & Sons, Inc. also listed a design consultant team lead by SSP Architectural Group, Inc. (Architecture), and including Johnson & Urban, LLC (HVAC Engineering, Electrical Engineering, and Plumbing Engineering), KS Engineers (Civil Engineering and Structural Engineering), and Brinkerhoff Environmental Services, Inc. (Environmental Engineering).

Members of the Authority  
 Design-Build Award and Approval of Final Project Charter  
 Package No. NE-0003-B01  
 Newark - New South Street Elementary School – Design-Build  
 October 7, 2015  
 Page 2 of 5

At the March 7, 2012 NJSDA Board Meeting, the New South Street Elementary School Project was approved to advance under the Authority's Capital Program. The project's history included an engagement in 2003 for services to design a facility for students in grades Pre-K to 2, as well as completion of site acquisition activities in 2005. Planning discussions held in 2011 with the District, DOE and NJSDA identified model and grade alignment adjustments to better suit the District's needs and enhance overall efficiencies, adjustments that were recognized in the 2012 Capital Plan. The design work performed for a Pre-K to 2 facility was no longer appropriate for the project. Further assessment revealed the suitability of the NJSDA-developed "Kit-of-Parts" for this project, and the NJSDA thereafter issued a termination for convenience of the 2003 design engagement. The review also determined that project cost and schedule efficiencies would be supported by a two phase project advancement process: Phase I: Early Site Preparation; and Phase II: Design-Build services for the New South Street Elementary School.

The Preliminary Project Charter approved by the Members in November 2008 contemplated a 91,502 SF facility to educate 463 students in grades Pre-K to 2. The revised charter that was approved on November 6, 2013 represented a change in the DOE model to a Pre-K to 8 facility to educate 640 students. The current proposed final charter reflects final building size and student population, as well as better defined costs associated with construction and related activities.

Demolition and Early Site Preparation work was completed on June 04, 2015.

We are reviewing plans to engage a Construction Management (CM) firm to manage the construction phase of the New South Street ES project. The project schedule currently provides for procurement of these services during the fourth quarter of 2015.

### PROCUREMENT PROCESS

This package was advertised as a design-build solicitation on June 29, 2015 on the NJSDA website, NJ State website, and in selected newspapers for interested firms to participate in the bidding process. For this procurement, "Price" is weighted as more important than all "Other Factors," with price equaling 60% of the overall weight, and all non-price factors having a combined weight of 40%.

A mandatory pre-bid conference was held on July 9, 2015

In accordance with regulations, the NJSDA employed a two-step process for this procurement. The first step required interested bidders to submit a Project Rating Proposal, which was used by the NJSDA to determine each bidder's Project Rating Limit, or maximum amount that a bidder may bid, for the project. Project Rating Proposals were received by July 16, 2015. Bidders were evaluated based on the largest of four projects completed in the past seven years, safety records as well as reference checks. Based on evaluation of the information submitted, seven (7) bidders received a Project Rating Limit.

The Project Rating Limits resulting from the Project Rating Evaluations are listed in Table 1 below:

**TABLE 1**

<b>Firm</b>	<b>Project Rating Limit</b>
Delric Construction Company, Inc.	\$127,315,895
Dobco, Inc.	\$100,860,000
Ernest Bock & Sons, Inc.	\$130,481,150
Hall Construction Company, Inc.	\$129,612,560
Niram, Inc.	\$ 50,025,000
Prismatic Development Corporation	\$241,792,500
Terminal Construction Corporation	\$212,681,000

Members of the Authority  
 Design-Build Award and Approval of Final Project Charter  
 Package No. NE-0003-B01  
 Newark - New South Street Elementary School – Design-Build  
 October 7, 2015  
 Page 3 of 5

The second step of the process required the bidders to simultaneously submit a Technical Proposal and a sealed Price Proposal. In advance of submission of Technical and Price Proposals, Bidders were permitted to submit questions seeking clarification of the procurement documents, until July 29, 2015. Addenda responses to Bidder Questions were issued to the bidders on August 5, August 11, August 14, August 21, August 25, August 27, and September 2, 2015.

Technical and Price Proposals were received on September 16, 2015 from four (4) bidders. The Technical Proposal provided information regarding the bidder's past experience and qualifications as well as the bidder's overall approach to the project and to the Design portion of the project. Interviews were held with each of the four (4) Design-Build teams at NJSDA offices in Trenton on September 24, 2015 affording members of the Selection Committee an opportunity to obtain any additional information from each team as needed to complete their evaluations of the Technical Proposals.

Members of the Selection Committee, comprised of five (5) NJSDA staff members and one (1) Newark School District representative, were responsible for independently evaluating and scoring the Technical Proposal submittals with respect to the non-price evaluation criteria. The proposals were evaluated by the Selection Committee members based on the following criteria:

- Design-Builder's experience on similarly sophisticated projects
- Experience of Design-Builder's Design Consultant on similarly sophisticated projects
- Design-Builder's prior affirmative action experience
- Approach to Project
- Approach to Schedule
- Approach to LEED requirements

Each Selection Committee member evaluated each Technical Proposal, assigning a raw score for each criterion on a scale of 0 to 10 as follows:

- 9 - 10 points - outstanding response - offers significant advantages.
- 7 - 8 points - superior response - exceeds requirements with no deficiencies.
- 5 - 6 points - sufficient response - meets the requirements with no significant deficiencies.
- 3 - 4 points - minimal response - meets the requirements but contains some significant deficiencies.
- 1 - 2 points - marginal response - comprehends requirements, but contains many significant deficiencies.
- 0 points - unsatisfactory response - requirements not addressed and lack of detail precludes adequate evaluation.

Weighting factors were then applied to each of the Selection Committee member's raw scores for each criterion to arrive at a total weighted score as follows in Table 2 below:

**TABLE 2**

<b>Criteria</b>	<b>Weighting Factor</b>	<b>Maximum Weighted Points</b>
Design-Builder's experience on similarly sophisticated projects	2.5	25
Experience of Design-Builder's Design Consultant on similarly sophisticated projects	1.5	15
Design-Builder's prior affirmative action experience	0.5	5
Approach to Project	3.0	30
Approach to Schedule	1.0	10
Approach to LEED requirements	1.5	15
<b>Total Possible Points</b>		<b>100</b>

Members of the Authority  
 Design-Build Award and Approval of Final Project Charter  
 Package No. NE-0003-B01  
 Newark - New South Street Elementary School – Design-Build  
 October 7, 2015  
 Page 4 of 5

For each Technical Proposal, the individual criteria scores awarded by a particular Selection Committee member were added together to calculate a Total Non-Price score for that Technical Proposal. The maximum Total Non-Price Score is 100. All of the Total Non-Price Scores awarded to a Technical Proposal by the Selection Committee members were added together and averaged to arrive at a Final Non-Price Score for each Technical Proposal.

The results of the Selection Committee’s review of the Technical Proposals are listed in Table 3 below:

**TABLE 3**

Contractor	Raw Non-Price Score	Non-Price Rank
Hall Construction Company, Inc.	66.000	1
Terminal Construction Corporation	63.292	2
Ernest Bock & Sons, Inc.	56.708	3
Dobco, Inc.	44.908	4

Once all the Technical Proposals were scored, the Authority opened the sealed Price Proposals and reviewed them for responsiveness. The Price Proposals were publicly opened on September 25, 2015 and the bids were read aloud as required by law.

The lowest responsive Price Proposal was awarded the maximum number of points for the price component, which is 100. All other Price Proposals were awarded points based on the percentage that each proposal exceeded the lowest bid.

The results of the NJSDA’s review of the Price Proposals are listed in Table 4 below:

**TABLE 4**

Contractor	Bid Amount	Raw Price Score	Price Rank
Dobco, Inc.	\$35,310,616.00	100.000	1
Ernest Bock & Sons, Inc.	\$36,885,000.00	95.541	2
Terminal Construction Corporation	\$38,600,000.00	90.684	3
Hall Construction Company, Inc.	\$39,177,000.00	89.050	4

Before being combined with the non-price scores, the price scores for all bidders were adjusted by a weighting factor of 60%, and the scores for the non-price “Other Factors” criteria were adjusted by a 40% weighting factor.

The combined scores and final rankings are listed in Table 5 below:

**TABLE 5**

Contractor	Raw Non-Price Score	Raw Price Score	Weighted Non-Price Score (40%)	Weighted Price Score (60%)	Combined Score	Final Rank
Ernest Bock & Sons, Inc.	56.708	95.541	22.683	57.325	80.008	1
Hall Construction Company, Inc.	66.000	89.050	26.400	53.430	79.830	2
Terminal Construction Corporation	63.292	90.684	25.317	54.410	79.727	3
Dobco, Inc.	44.908	100.000	17.963	60.000	77.963	4

The highest ranked bidder was Ernest Bock & Sons, Inc. (Bock).



Members of the Authority  
 Design-Build Award and Approval of Final Project Charter  
 Package No. NE-0003-B01  
 Newark - New South Street Elementary School – Design-Build  
 October 7, 2015  
 Page 5 of 5

The bid submitted by Bock was above the CCE. In order to understand the differential between the CCE and the bid price and to ensure the contractor's price proposal was inclusive of all scope elements, a conference was conducted on September 28, 2015 with Procurement, Program Operations, Contract Management Division and Bock to review the bid. The discussion verified that Bock had included all work per the scope of the project and identified variances between the NJSDA's CCE and Bock's price proposal in several areas, with the majority of the overall variance representing costs related to Building Shell, HVAC and Electrical. At the time of review, Bock confirmed that its price proposal is inclusive of all scope elements contained in the Contract Documents.

The Program Operations Director and the Contract Management Division recommend award of the project to Ernest Bock & Sons, Inc.

#### FINAL PROJECT CHARTER

The attached Final Project Budget represents the project budget inclusive of actual dollar values for the award of the Design-Build contract, current estimates for all project scope elements inclusive of estimated costs for future CM engagement (currently under review), scope elements such as FF&E, technology and appropriate contingencies. Additionally, the budget is inclusive of expenditures for a prior design engagement, and costs incurred related to the Early Site Package, as well as NJSDA Staff costs for both design and project management. The project budget of \$69.9 million in the Final Project Charter represents an increase of approximately \$1.2 million from the Board approved Revised Preliminary Project Charter due to increased construction costs based upon the bid received from the design-builder as discussed above. Additionally, the Furniture, Fixtures, Technology & Equipment budgets have been increased to reflect more recent project experience. These increases are partially offset by the utilization of the design contingency included within the Preliminary Project Charter to account for potential cost increases prior to the award of the design-build contract, as well as budgetary savings realized based upon the final costs for completion of the early site preparation work.

#### RECOMMENDATION

The Members of the Authority are requested to approve the award of a contract to the highest ranked bidder, Ernest Bock & Sons, Inc., for Contract No. NE-0003-B01 in the amount of \$36,885,000. Prior to execution of the contract, the contract and related documentation will be reviewed and approved by the NJSDA Division of Chief Counsel.

The Members of the Authority are also requested to approve the attached Final Project Charter representing all expended and projected funds necessary for completion of the project.

/s/ Sean Murphy

Sean Murphy, Director, Procurement

/s/ Manuel DaSilva

Manuel DaSilva, Program Director, Program Operations

Reviewed and Recommended by: Andrew Yosha, EVP, Program Operations and Strategic Planning

Reviewed and Recommended by: Raymond Arcario, Vice President, Construction Operations

Reviewed and Recommended by: Gregory Voronov, Managing Director, Program Operations

Reviewed and Recommended by: Aaron Goss, Deputy Director, Program Operations

Prepared and Recommended by: Claire Tsai-Ochs, Sr. Program Officer, Program Operations

## New Jersey Schools Development Authority Project Charter - Summary

**Charter Date**

10/07/15

**Supersedes**

**Charter Dated**

11/06/13

**Region:** Northern  
**District:** Newark  
**Project Name:** South Street ES  
**School Type:** Elementary School  
**DOE # / Project #:** 3570-640-02-0311  
**Project Type (New/Add/Reno):** New Construction  
**Project Location:** McWhorter Street and Johnson Street Newark, NJ  
**Number of Students:** 597  
**Land Acquisition Required?**  Yes  No  
**Temporary Space Required?**  Yes  No

**Funding Source**

2012 Capital Plan

**Funding Allocated**

\$68,650,360

**District Local Share**

\$0.00

**Project Budget:** \$ 69,876,694  
**Anticipated Substantial Completion Date:** 05/18/18  
**Anticipated School Occupancy Date:** 09/01/18  
**Project Team Leader:** Manuel Da Silva  
**Project Initiation Date:** March-12  
**SDA Board - Project Charter Approval Date:** 10/07/15

Charter Version and Date		Project Summary
<input type="checkbox"/> Planning		The existing South Street School will be replaced with a new approximately 103,000 square foot facility on a new site. The proposed new facility will house 597 students from pre-kindergarten to Grade 8. The project scope is based upon utilization of a Kit of Parts model for a Pre-K to 8 Elementary School.
<input type="checkbox"/> Preliminary	11/06/13	
<input checked="" type="checkbox"/> Final	10/07/15	
Revision # and Date		Purpose for Advancement of Current/Revised Project Charter
<input type="checkbox"/> One		Approval of the Final Charter inclusive of the final budget and schedule for the project based upon the award of the Design-Build Contract.
<input type="checkbox"/> Two		
<input type="checkbox"/> Three		
Revision # and Date		District Project Goals
<input type="checkbox"/> Four		This project will address overcrowding in grades Pre-K to 8.
<input type="checkbox"/> Five		
<input type="checkbox"/> Six		

### Recommendation

Program Director - Program Operations \_\_\_\_\_ Date \_\_\_\_\_  
 Manuel Da Silva

Managing Director - Capital Planning \_\_\_\_\_ Date \_\_\_\_\_  
 Gregory Voronov

Vice President - Construction Operations \_\_\_\_\_ Date \_\_\_\_\_  
 Raymond Arcario

EVP - Prog. Ops. & Strategic Planning \_\_\_\_\_ Date \_\_\_\_\_  
 Andrew Yosha

### Approval

Chief Executive Officer \_\_\_\_\_ Date \_\_\_\_\_  
 Charles McKenna

6

**New Jersey Schools Development Authority  
Project Charter - Milestones & Delivery Method**

<b>Charter Date</b>
10/07/15

<b>District / Project Name:</b>	Newark / South Street ES
<b>DOE # / Project #:</b>	3570-640-02-0311

<b>Project Milestones</b>	<b>Date</b>
<b>School Occupancy Date</b>	02/13/18

<b>DELIVERY METHOD</b>	<b>Design/Build</b>
------------------------	---------------------

<u>Real Estate Services</u>	<u>Start</u>	<u>Est.</u>	<u>Act.</u>	<u>Finish</u>	<u>Est.</u>	<u>Act.</u>
Feasibility	07/01/03	<input type="checkbox"/>	<input checked="" type="checkbox"/>	01/01/04	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Site Investigations	03/21/13	<input type="checkbox"/>	<input checked="" type="checkbox"/>	10/02/13	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Site Acquisition	07/01/03	<input type="checkbox"/>	<input checked="" type="checkbox"/>	03/01/05	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Relocation	12/15/03	<input type="checkbox"/>	<input checked="" type="checkbox"/>	07/07/06	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Demolition	03/25/09	<input type="checkbox"/>	<input checked="" type="checkbox"/>	05/25/09	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Remediation	01/02/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>	02/01/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Deed Restriction Required?</b>	Yes	<b>Date</b>				
<b>District Notified?</b>	Yes	11/15/08	<input type="checkbox"/>	<input checked="" type="checkbox"/>		
<b>Classification Exception Area?</b>	Yes					
<b>District Notified?</b>	Yes	11/15/08	<input type="checkbox"/>	<input checked="" type="checkbox"/>		

**Special Considerations**

Remediation will be partly accomplished through implementation of an Early Site Package that includes soil excavation and hydrocarbon recovery. Additional remedial actions, including engineering controls, vapor barriers and a Deed Notice will also be implemented during Building Construction.

<u>Design:</u>	<u>Date</u>	<u>Est.</u>	<u>Act.</u>		<u>Est.</u>	<u>Act.</u>
Design Start (NTP)	02/10/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>			
Design Restart (if applicable)		<input type="checkbox"/>	<input type="checkbox"/>			
	<b>Start</b>	<b>Est.</b>	<b>Act.</b>	<b>Finish</b>	<b>Est.</b>	<b>Act.</b>
Program Concept Phase	02/10/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>	12/10/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Schematic Design	12/11/14	<input type="checkbox"/>	<input checked="" type="checkbox"/>	03/24/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Bridging Documents	02/23/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>	07/08/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Design-Build Bid/Award	06/29/15	<input type="checkbox"/>	<input checked="" type="checkbox"/>	11/13/15	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Design-Build NTP	11/16/15	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
Final Design	11/16/15	<input checked="" type="checkbox"/>	<input type="checkbox"/>	08/26/16	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Special Considerations**

<u>Construction:</u>	<u>Date</u>	<u>Est.</u>	<u>Act.</u>
Construction Start (NTP)	08/29/16	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Substantial Completion (TCO)	05/18/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
School Occupancy Date	09/01/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Title Transfer	10/15/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Final Completion (C of O)	08/15/18	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Post Occupancy Walk Through	04/15/19	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Project Close-Out	05/13/19	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Special Considerations**

The above schedule information is based upon the SDA's schedule for project completion consistent with the contract requirements for the design-build engagement. Adjustments to the Charter schedule may be made after review and approval of the design-builder awardee's proposed project schedule.

<b>New Jersey Schools Development Authority Project Charter - Project Budget</b>		<b>Charter Date</b>
		10/07/15
<b>District / Project Name:</b> Newark / South Street ES		
<b>DOE # / Project #:</b> 3570-640-02-0311		
<b>2012 Capital Plan Funding Allocation</b>	<b>\$</b>	<b>68,650,360</b>
<b>Special Considerations:</b>		
The project budget is based upon the award amount for the Design-Build engagement, current estimates for all project scope elements and estimated costs for future scope elements. Additionally, the budget includes expenditures for a prior design engagement as well as costs incurred related to land acquisition and related activities and completed site preparation work.		
<b>Project Budget:</b>		
<b>Gross Building Area (GSF):</b>		<b>Grossing Factor:</b>
New	103,000	<b>1.61</b>
Addition	0	
Renovation	0	
<b>Total Gross Building Area (GSF):</b>	<b>103,000</b>	
<b>Estimated Building Cost / GSF</b>		
New Construction Cost/GSF	\$302.06	
Renovation Cost/GSF		
<b>Design-Builder Costs</b>		
Design	\$2,122,500	
Building Costs	\$32,383,989	
Site Costs	\$2,380,148	
Demolition	\$0	
E-Rate (If separately bid)	\$0	
Cost Escalation      months at    5 % per year	\$0	
Design Contingency	\$0	
Construction Contingency	\$1,780,000	
<b>Total Construction Costs</b>	<b>\$38,666,637</b>	
<b>Pre-Development Costs:</b>		
Consultant Services	\$3,112,482	
Early Site Package (Demolition/Remediation)	\$8,626,694	
Land Acquisition	\$8,624,990	
Relocation	\$610,800	
Property Maintenance/Carry Costs	\$163,859	
<b>Total Pre-Development Costs</b>	<b>\$21,138,825</b>	
<b>Other Costs:</b>		
Design		
Prior Design Services	\$1,853,809	
In-House Design	\$547,140	
Project Management (SDA Staff)	\$1,790,000	
PMF/CM	\$1,485,000	
FF&E	\$1,900,000	
Technology	\$1,800,000	
Commissioning	(included in DB scope)	
Temporary Space	\$0	
Other Costs	\$695,283	
<b>Total Other Costs</b>	<b>\$10,071,232</b>	
<b>Other Funding Sources</b>		
Rebates & Refunds	\$0	
District Local Share Funds	\$0	
<b>Total Other Funding Sources</b>	<b>\$0</b>	
<b>Total Project Budget</b>	<b>\$69,876,694</b>	
<b>Funding from Prior Allocation</b>	<b>\$10,812,306</b>	
<b>Funding from 2012 Capital Plan</b>	<b>\$59,064,388</b>	

**New Jersey Schools Development Authority  
Project Charter - Budget Variance**

**Charter Date**

10/07/15

**District / Project Name:** Newark / South Street ES  
**DOE # / Project #:** 3570-640-02-0311

**Project Budget:**

	Revised Prel. Charter 11/6/2013	Current Budget (Draft Final Charter)	VARIANCE Fav/(Unfav)
Grossing Factor:	1.55	1.61	-0.06
Gross Building Area (GSF):			
New	103,742	103,000	742
Addition		0	
Renovation		0	
<b>Total Gross Area (GSF):</b>	<b>103,742</b>	<b>103,000</b>	<b>742</b>
<b>Design-Builder Costs</b>			
Design	\$1,847,000	\$2,122,500	(\$275,500)
Building Costs	\$27,354,000	\$32,383,989	(\$5,029,989)
Site Costs	\$3,423,000	\$2,380,148	\$1,042,852
Demolition	\$0	\$0	\$0
E-Rate (If separately bid)	\$0	\$0	\$0
Cost Escalation	\$0	\$0	\$0
Design Contingency	\$2,920,400	\$0	\$2,771,600
Construction Contingency	\$1,631,200	\$1,780,000	
<b>Total Construction Costs</b>	<b>\$37,175,600</b>	<b>\$38,666,637</b>	<b>(\$1,491,037)</b>
<b>Pre-Development Costs:</b>			
Consultant Services	\$3,048,817	\$3,112,482	(\$63,665)
Early Site Package (Demolition/Remediation)	\$10,278,110	\$8,626,694	\$1,651,416
Land Acquisition	\$8,628,843	\$8,624,990	\$3,853
Relocation	\$610,800	\$610,800	\$0
Property Maintenance/Carry Costs	\$163,859	\$163,859	\$0
<b>Total Pre-Development Costs</b>	<b>\$22,730,429</b>	<b>\$21,138,825</b>	<b>\$1,591,604</b>
<b>Other Costs:</b>			
Design			
Prior Design Services	\$1,853,809	\$1,853,809	\$0
In-House Design	\$547,140	\$547,140	\$0
Project Management (SDA Staff)	\$1,827,000	\$1,790,000	\$37,000
PMF/CM	\$1,331,440	\$1,485,000	(\$153,560)
FF&E	\$1,155,421	\$1,900,000	(\$744,579)
Technology	\$1,027,041	\$1,800,000	(\$772,959)
Commissioning	\$350,000	(included in DB scope)	\$350,000
Temporary Space	\$0	\$0	\$0
Other Costs	\$652,480	\$695,283	(\$42,803)
<b>Total Other Costs</b>	<b>\$8,744,331</b>	<b>\$10,071,232</b>	<b>(\$1,326,901)</b>
<b>Other Funding Sources</b>			
Rebates & Refunds	\$0	\$0	\$0
District Local Share Funds	\$0	\$0	\$0
<b>Total Other Funding Sources</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Project Budget</b>	<b>\$68,650,360</b>	<b>\$69,876,694</b>	<b>(\$1,226,334)</b>
Funding from Prior Allocation	\$10,812,306	\$10,812,306	\$0
Funding from 2012 Capital Plan	\$57,838,054	\$59,064,388	(\$1,226,334)

**Budget Variance Analysis:**

The project budget represents an increase of approximately \$1.2 million from the Board approved Revised Preliminary Project Charter due to the awardee's bid for Design-Build services exceeding the construction cost estimate. A review of the Design-Builder's bid revealed the major cost differentials are due to increased costs related to Building Shell, HVAC and Electrical work. Additionally, the Furniture, Fixtures, Technology & Equipment budgets have been increased to reflect more recent project experience. These increases are partially offset by the utilization of the design contingency included within the Preliminary Project Charter to account for potential cost increases prior to the award of the design-build contract, as well as, budgetary savings realized based upon the final costs for completion of the early site preparation work.

**Schedule Variance Analysis:**

***Resolution—6b.***

## Design-Build Award and Approval of Final Project Charter

District:	Newark Public School District
School:	New South Street Elementary School
Description:	Design-Build
Package No.:	NE-0003-B01
CCE:	\$32,995,000
Advertised CCE Range:	\$25,000,000 to \$35,000,000
Award:	\$36,885,000

**WHEREAS**, the Operating Authority of the New Jersey Schools Development Authority (SDA) requires that the Members of the Authority approve the award of construction contracts greater than \$500,000 and Final Project Charters; and

**WHEREAS**, the New South Street Elementary School (the Project), an approximately 103,000 square foot facility designed to educate 597 students in grades Pre-K through 8 in the Newark Public School District (District), will be constructed on an SDA acquired site and will serve to replace the existing South Street Elementary School when completed; and

**WHEREAS**, in March 2012, the Members of the Authority approved the SDA's 2012 Capital Plan which included the Project for advancement; and

**WHEREAS**, planning discussions held in 2011 among the District, state Department of Education (DOE) and SDA identified model and grade alignment adjustments to better suit the District's needs and enhance overall efficiencies, adjustments that were recognized in the 2012 Capital Plan; and

**WHEREAS**, further assessment revealed the suitability of the SDA-developed "Kit-of-Parts" for this Project, and it was determined that project cost and schedule efficiencies would be supported by a two phase project advancement process; and

**WHEREAS**, the current proposed Final Charter reflects final building size and student population, as well as better defined costs associated with construction and related activities; and

**WHEREAS**, demolition and early site preparation work for the Project was completed on June 4, 2015; and

**WHEREAS**, a package was advertised as a design-build solicitation on June 29, 2015 with "price" weighted as 60% of the overall weight, and "all non-price factors" with a combined weight of 40%; and

**WHEREAS**, the form of contract for this engagement is a design-build contract with the general contractor as the lead and with relevant trades and design disciplines serving in sub-contractor and sub-consultant roles; and

**WHEREAS**, upon completion of the competitive procurement process, the Program Operations Director and the Contract Management Deputy Director recommend award of a contract for design-build services in the amount of \$36,885,000 to Ernest Bock & Sons, Inc. for the Project; and

**WHEREAS**, at the time of review, Ernest Bock & Sons, Inc. confirmed that its price proposal is inclusive of all scope elements contained in the contract documents; and

**WHEREAS**, the background of the Project, the procurement process followed and specifics of the proposed Final Project Charter are set forth in detail in the memorandum presented to the Board on this date and incorporated herein; and

**WHEREAS**, SDA executive management further recommends that the Members of the Authority approve the Final Project Charter for the Project as presented to the Board on this date and representing all expended and projected funds necessary for completion of the project; and

**WHEREAS**, prior to execution of the contract, the contract and related documentation will be reviewed and approved by the SDA Division of Chief Counsel.

**NOW, THEREFORE, BE IT RESOLVED**, that the Members of the Authority hereby authorize and approve the award of a contract for design-build services in the amount of \$36,885,000 (Contract No. NE-0003-B01) for the Newark New South Street Elementary School project to the highest ranked bidder, Ernest Bock & Sons, Inc.

**BE IT FURTHER RESOLVED**, that the Members of the Authority authorize and approve the Final Project Charter as presented to the Board on this date, representing all expended and projected funds necessary for completion of the project.

**BE IT FURTHER RESOLVED**, that, prior to execution of the contract, the contract and related documentation will be reviewed and approved by the SDA Division of Chief Counsel.

**BE IT FURTHER RESOLVED**, this resolution shall take effect immediately, but no action authorized herein shall have force and effect until 10 days, Saturdays, Sundays and public holidays excepted, after a copy of the minutes of the Authority meeting at which this resolution was adopted has been delivered to the Governor for his approval, unless during such 10 day period, the Governor shall approve same, in which case such action shall become effective upon such approval.

Attached: Memorandum, Design-Build Award and Approval of Final Project Charter, New South Street Elementary School, (Package No. NE-0003-B01), Newark Public School District, dated  
October 7, 2015

Dated: October 7, 2015

**MONTHLY REPORTS**  
**(For Informational Purposes)**



**ACTIVE PROJECTS STATUS REPORT**



STATE OF NEW JERSEY  
**SCHOOLS DEVELOPMENT AUTHORITY**

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MEMORANDUM

TO: Members of the Authority

FROM: Gregory Voronov  
Managing Director

DATE: October 7, 2015

SUBJECT: Active Project Status Report  
(For Informational Purposes Only)

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The 1<sup>st</sup> section of the report includes an Activities Summary of projects identified for advancement in the Authority's Capital Plans.

The 2<sup>nd</sup> part of the report displays project completion milestones for all other active major capital projects and emergent projects for which a contract for construction has been awarded.

NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)



2011 & 2012 Portfolio Projects Activities Summary

as of 9/23/15

2011 Portfolio Projects - sorted by District		1					
District	Project	Grade Alignment	Capacity	Total Estimated Cost (millions)	Design Status	Advancement Status	Projected Construction Advertisement Date*
Bridgeton	Buckshutem ES	K-8	581	\$23.3	Kit of Parts/ Design-Build	Award for D-B approved at Oct. 2013 Board (Bock).	5/31/13
Bridgeton	Quarter Mile Lane ES	PK-8	731	\$39.0	Kit of Parts/ Design-Build	Award for D-B approved at Oct. 2013 Board (Bock).	5/31/13
Elizabeth	Academic HS	9-12	1,091	\$64.1	Existing Design	Phase 2 Award approved Nov. 2012 Board (Patoch Construction)	12/8/11 7/11/12
Jersey City	ES 3	PK-5	778	\$54.0	Kit of Parts/ Design-Build	Award for D-B approved May 2013 Board (Dobco, Inc.)	6/25/12 2/25/13
Jersey City	PS 20	K-5	628	\$48.2	Existing Design	Phase 2 Construction approved Aug. 2013 Board (Dobco, Inc.)	4/17/12 3/6/13
Long Branch	Catrambone ES	PK-5	794	\$40.0	Existing Design	Construction Contract Approved Apr. 2012 Board (Terminal Construction).	12/20/11
New Brunswick	Redshaw ES	PK-5	906	\$51.2	Kit of Parts/ Design-Build	Award for D-B approved at Sep. 2012 Board (Hall Construction).	5/29/12
Newark	Oliver St. ES	PK-8	848	\$73.6	Kit of Parts/ Design-Build	Award for D-B approved Mar. 2013 Board. (Epic Management)	6/27/12 11/29/12
Paterson	Marshall St. ES	K-8	650	\$55.2	Existing Design	Construction Contract approved at May 2013 Board (Bock).	6/13/12 2/12/13
Paterson	PS 16	PK-8	705	\$62.4	Kit of Parts/ Design-Build	Award for D-B approved at Dec. 2013 Board (Hall Construction).	3/27/12 8/28/13
West New York	Harry L. Bain PS 6	PK-6	736	TBD	Design-Bid-Build	Preliminary Charter approved May 2015 Board.	2/27/12 Nov-15

\*PLEASE NOTE - Dates in the Past are ACTUAL. Includes Advertisement dates for Early Site Preparation Construction & School Construction where applicable.  
 NOTE # 1 - Estimated Costs, Grade Alignment and Capacity are based upon approved Project Charters where applicable. For projects without an approved charter, Estimated Costs, Grade Alignment and Capacity are based upon Planning Assumptions utilized in the 2010 reassessment. Recommendations of DOE/SDA/District Working Groups may impact this information in the future.

7



**2011 & 2012 Portfolio Projects Activities Summary**

as of 9/23/15

**2012 Portfolio Projects - sorted by District**

		1					
District	Project	Grade Alignment	Capacity	Total Estimated Cost (millions)	Design Status	Advancement Status	Projected Construction Advertisement Date*
Gloucester City	Elementary/Middle School	4-8	687	\$63.9	Kit of Parts/ Design-Build	Award for D-B approved Jul. 2014 Board (Terminal Construction).	3/4/14
Keansburg	Caruso ES	K-4	736	\$50.9	Kit of Parts/ Design-Build	Award for D-B approved Nov. 2013 Board (Hall Construction).	10/20/11 6/27/13
Keansburg	Port Monmouth Road School	PK	318	\$17.5	Kit of Parts/ Design-Build	Planning Charter approved Oct. 2012 Board.	TBD
New Brunswick	Robeson ES	PK-5	823	\$47.1	Kit of Parts/ Design-Build	Award for D-B approved Sep. 2015 Board (Hall Construction).	4/22/15
Newark	Elliot Street ES	PK-8	848	\$46.7	Kit of Parts/ Design-Build	Award for D-B approved Apr. 2013 Board (Hall Construction).	12/27/12
Newark	South Street ES	PK-8	640	\$68.7	Kit of Parts/ Design-Build	ROA for D-B advancing to Oct. 2015 Board.	6/28/13 6/29/15
Passaic	Dayton Ave. Campus	PK-8	2,741	\$209.5	Kit of Parts/ Design-Build	Project now sequenced with the advancement of the Leonard Place Project.	TBD
Phillipsburg	High School	9-12	1,846	\$127.5	Existing Design	Construction Contract Approved Apr. 2013 Board (Epic Management).	9/27/12
West New York	Memorial HS	9-12	1,859	\$16.0	Alternative Delivery (acquisition) & Renovation	Acquisition of Existing St. Joseph's HS complete. Renovation work will be completed via District Grant.	n/a

**\*PLEASE NOTE** - Dates in the Past are ACTUAL. Includes Advertisement dates for Early Site Preparation Construction & School Construction where applicable.

**NOTE # 1** - Estimated Costs, Grade Alignment and Capacity are based upon approved Project Charters where applicable. For projects without an approved charter, Estimated Costs, Grade Alignment and Capacity are based upon Planning Assumptions utilized in the 2010 reassessment. Recommendations of DOE/SDA/District Working Groups may impact this information in the future.

7

NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)



2011 & 2012 Portfolio Projects Activities Summary

as of 9/23/15

2012 Portfolio Projects (Educational Priority that require further conversations with District & 2013 Amended Projects) - sorted by District

District	Project	1			Design Status	Advancement Status	Projected Construction Advertisement Date*
		Grade Alignment	Capacity	Total Estimated Cost (millions)			
East Orange	George Washington Carver ES	PK-5	463	\$42.0	Kit of Parts/ Design-Build	Preliminary Charter approved May 2015 Board.	1 QTR 16 2 QTR 17
Elizabeth	New ES @ Halloran PS #22 ES Site	ES	860	\$55.3	Kit of Parts/ Design-Build	Award for D-B approved at Nov. 2014 Board (Torcon).	6/9/14
Garfield	James Madison ES	ES	275	\$28.0	Existing Design	ROA for GC advancing to Oct. 2015 Board	2/19/14 6/30/15
Harrison	MS Grade Level	PK-1	392	\$33.5	Kit of Parts/ Design-Build	Preliminary Charter Approved Jan. 2015 Board	Oct-15 3 QTR 16
Irvington	Madison Avenue ES	PK-5	463	\$35.4	Kit of Parts/ Design-Build	Preliminary Charter approved at Dec. 2014 Board.	Sep-15 2 QTR 16
Millville	Senior HS Addition/Renovation	HS	2,026	\$110.0	Design-Build	Revised Preliminary Charter approved Jan. 2015 Board.	1 QTR 16
Passaic	New ES @ Leonard Place	K-5	628	\$56.2	Kit of Parts/ Design-Build	Preliminary Charter approved Sep. 2014 Board.	8/13/15
Paterson	New MS @ Union Ave.	6-8	996	\$112.9	Design-Build	Preliminary Charter approved Apr. 2015 Board.	TBD
Pemberton	Denbo ES	ES	TBD	TBD	TBD	ROA for Pre-Design Services approved May 2015 Board.	TBD
Perth Amboy	All Grade levels	All	TBD	TBD	TBD	SDA and District continue to work to identify an appropriate site to address needs at the high school and middle school grade levels.	TBD
	Seaman Avenue ES	K-5	700	\$56.8	Kit of Parts/ Design-Build	Preliminary Charter approved Aug. 2014 Board.	Sep-15
Plainfield	Woodland/Cook ES	ES	TBD	TBD	TBD	Scoping Conversations with Working Group (DOE/SDA/District).	TBD
Union City	ES Grade Level	ES	TBD	TBD	TBD	Scoping Conversations with Working Group (DOE/SDA/District).	TBD
Vineland	New MS	6-8	620	\$49.4	Kit of Parts/ Design-Build	Preliminary Charter approved Aug. 2014 Board.	Sep-15

\*PLEASE NOTE - Projected Construction Advertisement Date reflects the first construction activity for the Project. Dates in the Past are ACTUAL.  
 NOTE # 1 - Estimated Costs, Grade Alignment and Capacity are based upon approved Project Charters where applicable. For projects without an approved charter, Estimated Costs, Grade Alignment and Capacity are based upon Planning Assumptions utilized in the 2010 reassessment. Recommendations of DOE/SDA/District Working Groups may impact this information in the future.



**2011 & 2012 Portfolio Projects Activities Summary**

as of 9/23/15

**2012 Portfolio Projects (Facilities Deficiencies) - sorted by District**

1							
District	Project	Grade Alignment	Capacity	Total Estimated Cost (millions)	Design Status	Advancement Status	Projected Construction Advertisement Date*
Camden	High School	9-12	1,244	TBD	TBD	ROA for Pre-Design Services approved Aug. 2015 Board.	TBD
Hoboken	Connors ES	PK-4	351	TBD	TBD	Scoping Conversations with Working Group (DOE/SDA/District).	TBD
Orange	Cleveland St. ES	PK-8	492	TBD	TBD	ROA for Pre-Design Services approved Aug. 2015 Board.	TBD
Orange	High School	9-12	1,048	TBD	TBD	ROA for Pre-Design Services approved Apr. 2015 Board.	TBD
Trenton	Central HS	9-12	1,850	\$138.8	Design-Build	ROA for Phase 1 Construction approved Mar. 2015 Board. (USA Environmental/Luzon)	12/19/14 Sep-15

\*PLEASE NOTE - Projected Construction Advertisement Date reflects the first construction activity for the Project. Dates in the Past are ACTUAL.  
 NOTE # 1 - Estimated Costs, Grade Alignment and Capacity are based upon approved Project Charters where applicable. For projects without an approved charter, Estimated Costs, Grade Alignment and Capacity are based upon Planning Assumptions utilized in the 2010 reassessment. Recommendations of DOE/SDA/District Working Groups may impact this information in the future.



**Active Project Status Report  
Status as of 9/9/2015**

**Major Capital Projects - With Contract for Building Construction Awarded**

#	District	Project Name	Project Scope	Project Status	Substantial Completion	Status Substantial Completion	School Opening	Status of School Opening	Total Estimated Project Cost
1	Bridgeton	Buckshutem Road ES	Addition/Renovation	Construction	2Q 2017	On-target	Sep-17	On-target	\$ 23,253,232
2	Bridgeton	Quarter Mile Lane ES	Addition/Renovation	Construction	2Q 2017	On-target	Sep-17	On-target	\$ 39,043,619
3	Elizabeth	New Academic HS	New Construction	Construction	2Q 2016	On-target	Sep-16	On-target	\$ 64,061,687
4	Elizabeth	New ES	New Construction	Design-Build Design Phase	2Q 2017	On-target	Sep-17	On-target	\$ 55,312,580
5	Gloucester City	New ES/MS	New Construction	Construction	1Q 2017	On-target	Sep-17	On-target	\$ 63,829,937
6	Jersey City	New ES #3	New Construction	Construction	2Q 2016	On-target	Sep-16	On-target	\$ 54,004,014
7	Jersey City	New PS #20	New Construction	Construction	1Q 2016	On-target	Sep-16	On-target	\$ 48,202,265
8	Keansburg	New Caruso ES	New Construction	Construction	3Q 2016	On-target	Sep-16	On-target	\$ 47,271,503
9	Newark	Elliott Street ES	New Construction	Construction	1Q 2016	On-target	Sep-16	On-target	\$ 46,678,296
10	Newark	Oliver Street ES	New Construction	Construction	4Q 2015	On-target	Sep-16	On-target	\$ 73,548,257
11	Passaic City	New Henry Street ES	New Construction	Construction	Sep-15	Achieved	Sep-15	Achieved	\$ 55,023,004
12	Paterson	New Marshall Street ES	New Construction	Construction	1Q 2016	On-target	Sep-16	On-target	\$ 55,150,306
13	Paterson	New PS #16	New Construction	Construction	3Q 2016	On-target	Sep-16	On-target	\$ 62,347,275
14	Phillipsburg	New HS	New Construction	Construction	2Q 2016	On-target	Sep-16	On-target	\$ 127,508,125

7



**Active Project Status Report  
Status as of 9/9/2015**

**Emergent Projects - With Contract for Construction Awarded**

#	District	Project Name	Project Scope	Project Phase	Substantial Completion	Status Substantial Completion	Final Completion	Status of Final Completion	Total Estimated Project Cost
1	Bridgeton	Broad Street ES	Exterior Masonry	Construction	4Q 2015	On-Target	1Q 2016	On-Target	\$ 2,631,413
2	Irvington	University MS	Building Envelope	GC TO w/ Design	Nov-14	Achieved	Oct-15	On-Target	\$ 3,641,797
3	Irvington	Irvington HS	HVAC & Roofing	Construction	2Q 2016	On-Target	3Q 2016	On-Target	\$ 6,526,284
4	Orange	Preperatory Academy	Roof	Construction	Oct-14	Achieved	Oct-15	On-Target	\$ 1,554,349
5	Passaic City	Passaic HS #12	Building Envelope	GC TO w/ Design	Sep-14	Achieved	Oct-15	On-Target	\$ 782,154
6	Trenton	Hedgepeth-Williams School	Roof Repairs	GC TO w/ Design	Oct-15	On-Target	Nov-15	On-Target	\$ 270,706
7	Vineland	High School South	HVAC	Construction	4Q 2016	On-Target	4Q 2016	On-Target	\$ 11,402,573



**PROJECT CLOSEOUT STATUS REPORT**



32 EAST FRONT STREET  
 P.O. BOX 991  
 TRENTON, NJ 08625-0991  
 609-858-5395

To: Members of the Authority

From: /s/ Jason E. Ballard, Chief of Staff

Date: October 7, 2015

Subject: Project Close-Out Status Report

The attached report, provided by the Special Projects Division, shows a listing of all SDA managed Capital and Emergent projects which have achieved school occupancy but have not yet been contractually and administratively closed. The listing further details projects which have achieved building and/or land transfer to the district but also have outstanding open contracts. Finally, to emphasize the accomplishments of project close-out, we have included a running total of all school facilities projects, health and safety contracts, and suspended design contracts which have already been closed.

We continue to advance projects and contracts through the close out process. The following projects have been closed since the last Board Meeting:

Year of Occupancy	Project #	Project Type	District	School	Status
2009	3570-X10-01-0697	Capital Plan	Newark	Park Elementary School	Closed
N/A	3970-140-12-0AEA	Emergent	Passaic	William B. Cruise Memorial School #11	Closed

Prepared by: Ayisha Cooper  
 Reviewed by: Bridget Capasso

**NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY  
SPECIAL PROJECTS DIVISION  
PROJECT STATUS REPORT - As of September 1, 2015**

Year of Occupancy	DOE #	School	Disposition	Land & School Transferred Date	Outstanding Issues Remaining for Complete Close Out
<b>Burlington City</b>					
2007	0600-020-01-0957	New HS	Land and/or School Transferred	12/29/11	Open contract(s)
<b>Camden</b>					
2007	0680-140-01-0939	Octavius V. Catto Community School - Demonstration Project	Land and/or School Transferred	01/09/12	Open contract(s)
2009	0680-350-01-0938	HB Wilson ES	Land and/or School Transferred	04/14/10	Open contract(s)
2009	0680-190-01-0927	Dudley ES	Land and/or School Transferred	02/06/12	Open contract(s)
2011	0680-245-01-0930	Morgan Village	Land and/or School Transferred	02/25/13	Open contract(s)
<b>Cumberland</b>					
2009	0997-030-02-0926	Cumberland Regional HS	Land and/or School Transferred	06/25/10	Open contract(s)
<b>East Orange</b>					
2008	1210-100-02-0613	Mildred Barry Garvin	Land and/or School Transferred	03/29/13	Open contract(s)
2009	1210-150-01-1178	Cicely Tyson School of Performing and Fine Arts - Demonstration Project	Land and/or School Transferred	12/01/09	Open contract(s)
2010	1210-X05-01-0808	Benjamin Banneker (New ES #5)	Land and/or School Transferred	07/23/12	Open contract(s)
<b>Egg Harbor City</b>					
2010	1300-X01-04-0ADY	New MS	Land and/or School Transferred	01/01/12	Open contract(s)
<b>Egg Harbor Township</b>					
2011	1310-005-04-0AEB	Egg Harbor Township High School			
<b>Elizabeth</b>					
Legacy	1320-X06-01-0866	#30 Ronald Reagan Academy	Land and/or School Transferred	07/09/12	Open contract(s)
2013	1320-240-03-0339	Victor Mravlag ES # 21			
<b>Garfield</b>					
2007	1700-N01-02-0114	Garfield MS	Land and/or School Transferred	06/25/09	Open contract(s)
<b>Gloucester City</b>					
Legacy	1770-160-01-0245	Cold Springs ES	Land and/or School Transferred	06/05/09	Open contract(s)
<b>Greater Egg Harbor Township</b>					
2010	1790-N01-04-0AWJ	Greater Egg Harbor HS (Cedar Creek HS)	Land and/or School Transferred	01/01/12	Open contract(s)
<b>Harrison</b>					
2007	2060-X01-01-0832	New Harrison HS	Land and/or School Transferred	10/23/12	Open contract(s)
<b>Jersey City</b>					
Legacy	2390-070-01-0582	Freshman Academy - Lincoln HS			
Legacy	2390-N01-99-0227	New ES #3 (Frank R. Conwell ES #3)			
Legacy	2390-N02-99-0228	Jersey City MS # 4 (Frank R. Conwell MS # 4)			
2007	2390-N03-99-0147	Heights MS # 7			
<b>Long Branch</b>					
2007	2770-110-02-0115	Gregory ES	Land and/or School Transferred	05/25/12	Open contract(s)
2008	2770-X03-01-0635	Long Branch High School & Athletic Fields	Land and/or School Transferred	12/07/12	Open contract(s)
2014	2770-080-03-1043	George L. Catrambone ES			

NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY SPECIAL PROJECTS DIVISION PROJECT STATUS REPORT - As of September 1, 2015					
Year of Occupancy	DOE #	School	Disposition	Land & School Transferred Date	Outstanding Issues Remaining for Complete Close Out
<b>New Brunswick</b>					
2007	3530-N03-03-0278	McKinley K Center #3	Land and/or School Transferred	07/09/12	Open contract(s)
2010	3530-N05-03-0791	New Brunswick High School - Demonstration Project	Land and/or School Transferred	08/19/11	Open contract(s)
2014	3530-060-03-1032	A. Chester Redshaw Elementary School			
<b>Newark</b>					
Legacy	3570-x01-01-0617	Science Park	Land and/or School Transferred	05/03/13	Open contract(s)
2007	3570-X02-01-0618	1st Avenue ES	Land and/or School Transferred	09/28/11	Open contract(s)
2008	3570-X03-01-0665	Central HS	Land and/or School Transferred	03/28/12	Open contract(s)
2010	3570-X07-01-0693	Speedway ES			
<b>Orange</b>					
2009	3880-120-01-0967	Park Ave ES	Land and/or School Transferred	07/19/12	Open contract(s)
2010	3880-100-01-0968	Lincoln Ave ES	Land and/or School Transferred	09/07/12	Open contract(s)
<b>Paterson</b>					
Legacy	4010-N02-02-0393	Roberto Clemente ES	Land and/or School Transferred	04/12/13	Unable to close due to upcoming repairs.
2008	4010-S01-02-0101	International HS			
2008	4010-270-02-0608	#24 ES			
<b>Pemberton</b>					
2011	4050-E01-02-0082	ECC	Land and/or School Transferred	02/01/13	Open contract(s)
<b>Perth Amboy</b>					
Legacy	4090-E02-02-0247	ECC I - Ignacio Cruz	Land and/or School Transferred	06/17/10	Open contract(s)
<b>Trenton</b>					
2008	5210-N02-01-0912	Daylight/Twilight Alternative School - Demonstration Project	Land and/or School Transferred	12/01/08	Open contract(s)
2010	5210-N03-01-0909	MLK-Jefferson	Land and/or School Transferred	12/01/11	Open contract(s)
<b>Union City</b>					
2009	5240-x07-01-0571	Union City High School and Athletic Complex - Demonstration Project	Land and/or School Transferred	10/27/11	Open contract(s)
2012	5240-N03-02-0397	Columbus Elementary School	Land and/or School Transferred	02/24/15	Open contract(s)
<b>Vineland</b>					
2007	5390-N05-04-000C	Gloria M. Sabeter Elementary School - Demonstration Project	Land and/or School Transferred	05/06/11	Open contract(s)
<b>West New York</b>					
2009	5670-065-01-0559	ES #2	Land and/or School Transferred	05/14/13	
2012	5670-070-01-0556	West New York #3	Land and/or School Transferred	01/29/14	Open contract(s)
<b>Capital and Demonstration Projects Totals</b>					
<b>Total Capital and Demonstration Projects</b>				<b>132</b>	
<b>Closed Capital and Demonstration Projects</b>				<b>86</b>	
<b>Capital and Demonstration Projects Not Closed</b>				<b>46</b>	
		<b>Capital and Demonstration Projects Not Closed, Land and/or School Transferred</b>		<b>35</b>	

NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY SPECIAL PROJECTS DIVISION PROJECT STATUS REPORT - As of September 1, 2015					
Year of Occupancy	DOE #	School	Disposition	Land & School Transferred Date	Outstanding Issues Remaining for Complete Close Out
<b>Emergent Projects</b>					
<b>Camden</b>					
	0680-045-08-OEAK	East Camden Middle School			
<b>Irvington</b>					
	2330-050-10-00CH	Irvington High School - Roof, HVAC, Bathroom			
	2330-140-12-0ACW	Union Avenue MS			
	2330-135-12-0ACV	University MS			
<b>Newark</b>					
	3570-690-08-0GAK	Speedway			
	3570-720-08-0GAO	American History High School (Warren Street ES)			
<b>Orange</b>					
	3880-115-10-00CM	Orange Middle School (Orange Preparatory Academy)			
<b>Passaic</b>					
	3970-050-12-0ADZ	Passaic City High School			
<b>Emergent Project Totals</b>					
<b>Total Emergent Projects</b>			<b>68</b>		
<b>Emergent Projects Closed</b>			<b>59</b>		
<b>Emergent Projects Not Closed</b>			<b>9</b>		
		<b>Emergent Projects Not Closed but Transferred</b>	<b>0</b>		
<b>Health and Safety Contract Totals</b>					
<b>Total Contracts</b>			<b>399</b>		
<b># of Open Contracts</b>			<b>8</b>		
<b># of Contracts Closed</b>			<b>391</b>		
<b>Open Design Contracts</b>					
<b>Total Contracts</b>			<b>106</b>		
<b># of Open Contracts</b>			<b>10</b>		
<b># of Contracts Closed</b>			<b>96</b>		

**PROJECT STATUS REPORT**



**MEMORANDUM**

TO: Members of the Authority

FROM: Gregory Voronov  
Managing Director – Program Operations

DATE: October 7, 2015

SUBJECT: Executive Summary – Monthly Project Status Reports

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**MONTHLY PROJECT STATUS REPORT**

**Projects that have Expended 75% or More of Board Approved Contingency:**

No activity during the reporting period

**Projects Greater than 90 Days Behind Schedule:**

No activity during the reporting period

**Revisions to Project Charters:**

No activity during the reporting period



**Projects that have Expended 75% or More of Board Approved Contingency**  
 Reporting Period: Jan. 1, 2008 to August 31, 2015

District	Project	Board Approved Project Charter Contingency	Contingency Expended/Committed	Contingency Remaining <sup>1</sup>	% of Contingency Expended/Committed	Project Completion %	Cause(s)	Current Status
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**In Construction**

NO DATA TO REPORT
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**Substantially Complete & Building Occupied**

Please refer to the Project Close-Out Activity Report for status of close-out activities

Burlington City	Burlington City H.S.	\$17,830,990	\$17,814,403	\$16,587	99.9%	99%	1. Unforeseen soil remediation 2. Unforeseen asbestos abatement.	Project complete and building occupied. Working towards project close-out.
Camden	Dudley E.S.	\$3,215,000	\$2,615,168	\$599,832	81.3%	99%	1. Installation of IT/AV systems	Project complete and building occupied. Working towards project close-out.
East Orange	Mildred B. Garvin E.S.	\$1,429,632	\$1,305,993	\$123,639	91.4%	99%	1. Unforeseen soil remediation 2. Modifications to security system	Project complete and building occupied. Working towards project close-out.
Newark	Speedway Avenue E.S.	\$1,826,000	\$1,754,119	\$71,881	96.1%	99%	1. Removal of unforeseen impacted materials	Project complete and building occupied. Working towards project close-out.
Orange	Lincoln Ave E.S.	\$5,615,000	\$4,906,339	\$708,661	87.4%	99%	1. Unforeseen asbestos abatement 2. Structural repairs to interior walls 3. Extended general conditions	Project complete and building occupied. Working towards project close-out.
Orange	Park Avenue E.S.	\$3,360,000	\$3,275,103	\$84,897	97.5%	99%	1. Unforeseen asbestos abatement	Project complete and building occupied. Working towards project close-out.
Paterson	E.S. #24	\$4,616,120	\$4,313,389	\$302,731	93.4%	99%	1. Unforeseen soil remediation and clean fill.	Project complete and building occupied. Working towards project close-out.
West New York	West New York P.S. #2	\$2,708,883	\$2,708,883	\$0	100.0%	99%	1. Unforeseen site foundation issues	Project complete and building occupied. Working towards project close-out.

<sup>1</sup> Does not include expended contingency or contingency funds allocated for change orders, amendments





**Projects Greater than 90 Days Behind Schedule or with Occupancy Date in Jeopardy**  
 Reporting Period: August 2015

#	Event Date	District	Project	Board Approved Project Charter SubComp Date	Current Contract SubComp Date	Forecasted Contract SubComp Date	# of Days Behind Schedule	Cause(s)	Current Status
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No Activity During the Reporting Period



### Revisions to Project Charters

Reporting Period: August 2015

#	District	Project	Financial & Schedule Impacts	Additional Funds Approved	Additional Funds as % of Total Project Budget	Operating Authority Approval Requirement	Description of Revision
No Activity During the Reporting Period							

**CONTRACTS EXECUTED REPORT**



**MEMORANDUM**

TO: Members of the Authority

FROM: Gregory Voronov  
Managing Director, Program Operations

DATE: October 7, 2015

SUBJECT: Contracts Executed Report and Amendments & Change Orders Report  
(For Informational Purposes Only)

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**Contracts Executed Report**

No data to report for the period August 1 through August 31, 2015.

**Noteworthy Items during the reporting period:**

- Execution of one contract for Construction Management Services:
  - Elizabeth New Elementary School to Epic Management, Inc. for \$1,160,134.
- Execution of two contracts for construction:
  - Remedial work at Egg Harbor City New Middle School to I.E.W. Construction Group, Inc. for \$389,789.
  - Emergent Roof Repairs at Trenton Hedgepeth-Williams School to Grafas Painting Contrs Inc. for \$158,235.

**Amendments & Change Orders Report**

This report contains the activity of Amendments and Change Orders executed during the period August 1 through August 31, 2015.

**Noteworthy Items during the reporting period:**

- Execution of 2 Design Contract and 1 Construction Management Services Contract Amendments totaling \$95k, of the 3 executed amendments none required board approval.
- Execution of 12 Construction Services Change Orders totaling \$325k, of the 12 executed change orders none required board approval.

**Report of change orders less than \$10,000 yet requiring Board Approval**

In accordance with the Operating Authority adopted by the Members on December 1, 2010 as amended on March 7, 2012, the Members are to be provided a report of any change order which received delegated approval by the CEO due to the fact that they are valued at less than \$10,000 yet require Board approval due the total change orders exceeding 10% of the contract value.

- No Activity to Report



### Contracts Executed Report

Reporting Period: 8/1/2015 through: 8/31/2015

District	School Name(s)	Project Type	Contract Type	Contract Number	Vendor	MWSBE Cert(s)	Contract Award Amount	Contract Execution Date	Per School CCE	Total CCE	
<b>Part 1. Professional Services</b>											
<b>Construction Management Services</b>											
Elizabeth	New ES	New	ConstrMgmt	EL-0042-M01	Epic Management, Inc.		\$1,160,134	08/06/2015	-		
<b>Construction Management Services</b>											
<b>Part 1. Professional Services</b>							<b>\$1,160,134</b>				

7



### Contracts Executed Report

Reporting Period: 8/1/2015 through: 8/31/2015

District	School Name(s)	Project Type	Contract Type	Contract Number	Vendor	MWSBE Cert(s)	Contract Award Amount	Contract Execution Date	Per School CCE	Total CCE
<b>Part 2. Construction Services</b>										
<b>Contractor</b>										
Egg Harbor City	New Middle School	New	Construction	ET-0097-C02	I.E.W. Construction Group, Inc.		\$389,789	08/21/2015	-	
Trenton	Hedgepeth-Williams M.S.	Reno	Construction	EP-0073-C01	Grafas Painting Contrs Inc. T/A GPC, Inc.	WS	\$158,235	08/20/2015	-	
<b>Contractor</b>										
<b>Part 2. Construction Services</b>										
							<b>\$548,024</b>			

7



### Contracts Executed Report

Reporting Period: 8/1/2015 through: 8/31/2015

District	School Name(s)	Project Type	Contract Type	Contract Number	Vendor	MWSBE Cert(s)	Contract Award Amount	Contract Execution Date	Per School CCE	Total CCE
<b>Part 4. Other Contracts &amp; Services</b>										
<b>Others</b>										
Passaic City	New ES at Henry St. (-x01)	New	FFE	NT-0019-K48	Hewlett-Packard Company		\$13,008	08/12/2015	-	
Passaic City	New ES at Henry St. (-x01)	New	FFE	NT-0019-K49	Washington Computer Services		\$13,008	08/13/2015	-	
<b>Others</b>										
<b>Part 4. Other Contracts &amp; Services</b>							<b>\$26,016</b>			
							<b>Total Contract Award</b>			<b>Total Contracts Awarded</b>
<b>Grand Totals - Professional and Construction Services Combined</b>							<b>\$1,734,174</b>			<b>4</b>

\*\* Contracts less than \$10,000 are not displayed

**Project Types Legend**

HS Health & Safety  
 New New Construction  
 Add Addition  
 RenoAdd Addition & Renovation  
 Reno Renovation

**Contract Types Legend**

Aquisition Property Acquisition Related Costs  
 Appraisal Appraisal, Appraisal Review, NRE  
 Construction Construction  
 Design Design or Site Investigation  
 DB Design-Build  
 E-Rate E-Rate  
 FFE Furniture, Fixtures, and Equipment  
 General General Program Cost  
 Legal Legal  
 Material Material Supply  
 ProjectMgmt Project Management Firm  
 PreDevelopment Predevelopment or Demolition  
 Relocation Relocation Services  
 SiteInvstgtn Site Investigation  
 Testing Testing  
 Title Title Services  
 Utilities Utilities Services

**MWSBE CERTIFICATIONS**

M = Minority Business Enterprise  
 W = Women Business Enterprise  
 S = Small Business Enterprise



**Amendments & Change Orders Report**

Reporting Period: 8/1/2015 through: 8/31/2015

District	School Name(s)	Contract Number	Contract Execution Date	CO #	Vendor Name	CO Execution Date	Contract Award Amount	Prior CO's (cumulative)	Prior Board Approval Date (if necessary)	Current CO Amount	Board Approval Required	Board Apporoval Date	Revised Contract Amount	Cumulative CO %
<b>Professional Services</b>														
<b>Design Consultant</b>														
Garfield	James Madison School #10 (Most Holy Name)	NT-0014-A01	05/28/2003	15	Faridy Veisz Fraytak, P.C. Architects/Planners	08/13/2015	\$1,139,765	\$1,369,850		\$1,624			\$2,511,239	120.32%
Paterson	Marshall Street Elementary School	PA-0006-A01	05/01/2003	17	Design Ideas Group	08/18/2015	\$1,525,855	\$1,472,284		\$43,536			\$3,041,675	99.34%
<b>Design Consultant</b>														
<b>Construction Management Services</b>														
Newark	Elliott Street E.S.	NE-0067-M02	07/17/2013	1	Gilbane Building Company	08/07/2015	\$1,031,178	\$0		\$50,000			\$1,081,178	4.84%
<b>Construction Management Services</b>														
<b>Professional Services</b>														
										<b>\$95,160</b>				

7



**NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)**



**Amendments & Change Orders Report**

Reporting Period: 8/1/2015 through: 8/31/2015

**7**

District	School Name(s)	Contract Number	Contract Execution Date	CO #	Vendor Name	CO Execution Date	Contract Award Amount	Prior CO's (cumulative)	Prior Board Approval Date (if necessary)	Current CO Amount	Board Approval Required	Board Approval Date	Revised Contract Amount	Cumulative CO %
<b>Construction Services</b>														
<b>Contractor</b>														
Garfield	James Madison School #10 (Most Holy Name)	NT-0014-N02	06/02/2014	3	Tricon Enterprises, Inc.	08/07/2015	\$1,057,000	(\$114,476)		(\$63,418)			\$879,105	-16.83%
Long Branch	George L. Catrambone E.S. (formerly Elberon)	ET-0068-C01	05/31/2012	57	Terminal Construction Corp.	08/17/2015	\$27,500,000	\$314,550		\$252,000			\$28,066,550	2.06%
Passaic City	Passaic H.S.	EP-0090-C01	06/26/2013	4	Molba Carpentry Inc. t/a Molba Construction	08/07/2015	\$458,812	\$122,656		\$47,500			\$628,968	37.08%
Paterson	Marshall Street Elementary School	PA-0006-C04	06/18/2013	26	Ernest Bock & Sons, Inc.	08/07/2015	\$29,345,000	\$948,574		\$16,332			\$30,309,906	3.28%
Paterson	Marshall Street Elementary School	PA-0006-C04	06/18/2013	27	Ernest Bock & Sons, Inc.	08/07/2015	\$29,345,000	\$964,906		\$28,752			\$30,338,658	3.38%
Paterson	Marshall Street Elementary School	PA-0006-C04	06/18/2013	28	Ernest Bock & Sons, Inc.	08/07/2015	\$29,345,000	\$993,658		\$13,638			\$30,352,296	3.43%
Paterson	Marshall Street Elementary School	PA-0006-C04	06/18/2013	29	Ernest Bock & Sons, Inc.	08/07/2015	\$29,345,000	\$1,007,296		\$10,959			\$30,363,255	3.46%
Paterson	Marshall Street Elementary School	PA-0006-C04	06/18/2013	30	Ernest Bock & Sons, Inc.	08/07/2015	\$29,345,000	\$1,018,255		\$8,930			\$30,372,185	3.50%
Paterson	Marshall Street Elementary School	PA-0006-C04	06/18/2013	31	Ernest Bock & Sons, Inc.	08/07/2015	\$29,345,000	\$1,027,185		\$4,829			\$30,377,014	3.51%
Phillipsburg	New HS (-x01)	NT-0003-C02	06/06/2013	28	Epic Management, Inc.	08/17/2015	\$80,490,000	\$1,205,215		(\$926)			\$81,694,289	1.49%
Phillipsburg	New HS (-x01)	NT-0003-C02	06/06/2013	29	Epic Management, Inc.	08/17/2015	\$80,490,000	\$1,204,289		(\$1,415)			\$81,692,874	1.49%
Phillipsburg	New HS (-x01)	NT-0003-C02	06/06/2013	30	Epic Management, Inc.	08/26/2015	\$80,490,000	\$1,202,874		\$8,189			\$81,701,063	1.50%
<b>Contractor</b>														
										<b>\$325,370</b>				
<b>Construction Services</b>														
										<b>\$420,530</b>				
<b>Grand Totals</b>														

**Column Description Legend**

CO Execution Date	Date the Change Order was entered into the SIMS system
Revised Contract Amount	Current value of the contract (excluding additional assignments) including current change order

**CONTRACT TERMINATIONS REPORT**

NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)

<b>NJSDA Terminated Contracts</b>						
January 1, 2015 through August 31, 2015						
<b>Contract #</b>	<b>School Name</b>	<b>Vendor Type</b>	<b>Vendor</b>	<b>Type of Termination</b>	<b>Scope of Termination</b>	<b>Termination Date</b>
JE-0039-M01	Jersey City-Early Childhood Center #14	Construction Manager	Hill International, Inc.	Convenience	Entire Contract	1/5/2015
ES-0009-A01	Orange-Cleveland Elementary School	Design	The Ives Architecture Studio; Ives, Schier & Lesser; a/k/a S&L architecture studio, llc	Convenience	Entire Contract	1/5/2015
ST-0017-M01	Vineland - Middle School #2	Construction Manager	Hill International, Inc.	Convenience	Entire Contract	4/23/2015
GP-0188-R18	Camden-Bonsall Elementary	Architect	The Design Collaborative	Convenience	Task Order-Structural Repairs	5/15/2015
NE-0008-N01	Newark-Westside High School	General Contractor	Tricon Enterprises, Inc.	Convenience	Entire Contract	6/24/2015
PA-0025-E01	Multi-Project: Paterson-International High School; PS #24, Marshall Street ES, PS #13	Cabling-Telephone-Network Electronics	Promedia Technology Services, Inc.	Convenience	Entire Contract	10/7/2008

**SETTLEMENT CLAIMS**

**Settled Claims Log**

<b>Contract #</b>	<b>School Name</b>	<b>Claimant</b>	<b>Type of Claim</b>	<b>Settlement Date</b>	<b>Claim Amount (Per SDA Form 505)</b>	<b>Settlement</b>
JE-0004-P01	Freshman Academy	Niram, Inc.	Add'l Demo and Abatement Svcs	6/24/2015	\$74,447.09	\$32,391.33
ET-0089-C02	Cedar Creek HS	Silvelands Services	Additional Excavation	7/8/2015	\$116,202.66	\$116,202.66
PM-0020-P01; NE-0010-M01; CA-0005-M01; Ca-004-M01; GP-0007-R01	MLK; North Ward Park; Dudley ES; HB Wilson	Hill International	Litigation Settlement	7/15/2015	\$1,588,472.00	\$1,000,000.00
<b>NT-0014-A01</b>	<b>James Madison #10</b>	<b>Fraytak Veisz</b>	<b>Additional Design Services</b>	<b>8/7/2015</b>	<b>\$2,971.50</b>	<b>\$1,624.00</b>
			<b>TOTAL FOR SEPTEMBER, 2015</b>		<b>\$1,782,093.25</b>	<b>\$1,150,217.99</b>

**CONTRACTOR AND WORKFORCE COMPLIANCE REPORT**



**MEMORANDUM**

TO: Members of the Authority

FROM: Karon Simmonds /s/ Karon Simmonds  
Director Risk Management and Vendor Services  
Office of the Chief Financial Officer

DATE: October 7, 2015

SUBJECT: Contractor and Workforce Compliance Monthly Update for July, 2015

Vendor Services staff continues to participate at mandatory pre-bid and pre-construction meetings to instruct and inform bidders regarding SDA's SBE goals, policies and procedures, including:

- Small Business Enterprise subcontracting goal of 25% of all contracts
- County workforce goals for minorities and females
- Detailed process procedures to monitor and track the progress made toward these goals throughout the life cycle of each project

At these meetings, vendors are strongly encouraged to identify and hire minority-owned and women-owned firms, as well as locally-based enterprises, for diverse business participation on all school building projects. Additional outreach strategies are discussed and utilized.

**SMALL BUSINESS ENTERPRISE (SBE) COMPLIANCE MONITORING**

The SDA regularly exceeds the State-mandated 25% SBE goal. The total SDA contract dollars awarded through July 31, 2015 was \$28,592,055. The figures below demonstrate compliance with this requirement.

**SBE Breakdown**

The total contract dollars awarded to all SBE contractors was \$20,931,312 (including minorities, women and veteran owned businesses). This represents 73% of all SDA contracts.

Type of Business Enterprise	Contract Amount	% of Total SDA Contracts
Small Business Enterprises	\$ 15,341,321	53.66%
Small/ Minority Business Enterprises	\$ 337,355	1.18%
Small/Women Business Enterprises	\$ 4,253,636	14.88%
Small/Veteran Owned Business Enterprises	\$ 999,000	3.49%
Small/Minority/Women Business Enterprises	\$ -0-	0.00%
<b>TOTAL SBE CONTRACTS</b>	<b>\$ 20,931,312</b>	<b>73.21%</b>

Members of the Authority  
 Contractor and Workforce Compliance Monthly Update  
 October 7, 2015  
 Page 2 of 4

**Ethnic Breakdown**

For the month of July, 2015, the total SBE contracts awarded with minority participation were \$297,000.

<b>Ethnicity</b>	<b>Contract Amount</b>	<b>Percentage</b>
American Indian	\$ -0-	0.00%
Asian	\$ 297,000	1.42%
Black	\$ -0-	0.00%
Hispanic	\$ -0-	0.00%
<b>Total</b>	<b>\$ -0-</b>	<b>1.42%</b>

**WORKFORCE COMPLIANCE MONITORING**

For the month of July, 2015 there was a contractor workforce of 1,182 on SDA projects. This represents a total of 94,675 contractor workforce hours as follows:

<b>Contractor Workforce Breakdown (All Trades/Districts/Counties)</b>			
<b>Ethnicity</b>	<b>Total Workforce</b>	<b>Total Workforce Hours</b>	<b>Workforce Hours Percentage</b>
Black	142	12,503	13.21%
Hispanic	155	12,894	13.62%
American Indian	3	244	0.26%
Asian	13	1,444	1.53%
<b>Total Minority Participation</b>	<b>313</b>	<b>27,085</b>	<b>28.61%</b>
Total Non-Minority Participation	869	67,590	71.39%



Members of the Authority  
 Contractor and Workforce Compliance Monthly Update  
 October 7, 2015  
 Page 3 of 4

There was a contractor workforce of 511,621 total workforce hours and 2,718 total female workforce hours on SDA projects for the period of January 1, 2015 through July 31, 2015. The following table highlights the *Local County contractor workforce* participation for that period:

<b>Local County Workforce Participation</b>	<b>Workforce Hours</b>	<b>Percentage</b>
*Total Workforce Hours	511,621	100.00%
<b>*Total Local County Workforce Hours</b>	<b>87,555</b>	<b>17.11%</b>
<b>Total Local County Non-Minority Workforce Hours</b>	<b>47,260</b>	<b>9.24%</b>
<b>Total Local County Female Workforce Hours</b>	<b>799</b>	<b>0.16%</b>
<b>Total Local County Minority Workforce Hours</b>	<b>40,295</b>	<b>7.87%</b>
<b>**Local County Workforce Hours by Ethnicity:</b>		
Black	20,967	4.10%
Hispanic	19,296	3.77%
American Indian	32	0.006%
Asian	-0-	0.00%

\*Total workforce and total local county workforce represent all laborers including females.

\*\*Minority breakdown represents Black, Hispanic, American Indian, and Asian laborers. Minority female laborers are captured as female laborers only and are not included in the minority breakdown.

Members of the Authority  
 Contractor and Workforce Compliance Monthly Update  
 October 7, 2015  
 Page 4 of 4

The following table represents contractor and female workforce for all SDA active Capital Projects and all active and completed Emergent Projects for the period of January 1, 2015 through July 31, 2015. There was no reported activity for Emergent Projects in July, 2015.

SDA Managed Project	Total Workforce Hours	Minority Workforce Hours & Percentage		Local County Workforce Hours & Percentage	
		Hours	Percentage	Hours	Percentage
Bridgeton, Buckshutem ES & Qtr. Mile	37,885	11,771	<b>31.07%</b>	5,757	<b>15.20%</b>
Elizabeth, New Academic HS	30,533	10,439	<b>34.19%</b>	24,697	<b>80.89%</b>
Gloucester City, New ES & MS	10,292	3,259	<b>31.67%</b>	1,268	<b>12.32%</b>
Jersey City, PS #20	38,182	14,722	<b>38.56%</b>	5,281	<b>13.83%</b>
Jersey City, ES #3	4,496	1,334	<b>29.67%</b>	56	<b>1.25%</b>
Keansburg, Caruso ES	29,753	6,706	<b>22.54%</b>	3,477	<b>11.69%</b>
Newark, Elliott Street ES	69,650	24,748	<b>35.53%</b>	10,845	<b>15.57%</b>
Newark, Oliver Street ES	56,694	17,606	<b>31.05%</b>	2,881	<b>5.08%</b>
Passaic, New Henry Street	57,763	6,891	<b>11.93%</b>	3,988	<b>6.90%</b>
Paterson, PS #16	34,962	10,504	<b>30.04%</b>	1,818	<b>5.20%</b>
Paterson, Marshall Street ES	37,223	13,808	<b>37.10%</b>	6,425	<b>17.26%</b>
Phillipsburg HS	97,643	11,648	<b>11.93%</b>	9,324	<b>9.55%</b>

Prepared by: Christopher Sorhaindo  
 Adele Bonar, CPA

**REGULAR OPERATING DISTRICTS (RODs) ACTIVITY REPORT**



**MEMORANDUM**

TO: Members of the Authority

FROM: Gregory Voronov  
Managing Director, Program Operations

DATE: October 7, 2015

SUBJECT: Regular Operating District Grant Activity Report  
(For Informational Purposes Only)

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This report summarizes the Regular Operating District Grant activity from inception to date and for the month of August 2015. Also included is a detailed list of grants executed and grants offered during the reporting period.

**Monthly Update:**

- No new grants were offered during the reporting period.
- 49 grants impacting 12 districts were executed during the reporting period representing \$38.0M in total project costs and state share of \$15.5M.
- 41 grants impacting 23 districts were closed out during the reporting period representing \$23.9M in total project costs and state share of \$11.2M.
- Since inception, over \$2.5B has been disbursed to 523 regular operating districts through the grant program.
- Since inception over \$3.3B in funding has been approved by the Department of Education and offered to regular operating districts through the grant program.



STATE OF NEW JERSEY  
**SCHOOLS DEVELOPMENT AUTHORITY**  
 Monthly Regular Operating District Grant Report - Summary  
 August 2015

ROD Grant Summary Since Program Inception				
	Offered <sup>1</sup>	Executed	Closed-Out	Active
Districts Impacted	213	523	497	324
Number of Grant Projects	853	5,195	3,728	1,467
Total Project Cost Estimate	\$ 968,659,250	\$ 8,837,497,945	\$ 7,343,774,161	\$ 1,493,723,784
Grant Amount	\$ 365,160,844	\$ 2,962,230,840	\$ 2,362,149,719	\$ 600,081,121
Amount Disbursed	N/A	\$ 2,537,777,800	\$ 2,362,149,719	\$ 175,628,081

Total Funding Offered to School Districts via Grant Program	\$ 3,327,391,684
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Total ROD Grant Funding remaining for new Grant Projects	\$ 18,981,981
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1. Includes grants that have been offered to District's but have not yet been executed.

ROD Grant Summary - August 2015		
	Executed	Closed-Out
Districts Impacted	12	23
Number of Grant Projects	49	41
Total Project Cost Estimate	\$ 38,025,545	\$ 23,864,058
Grant Amount	\$ 15,487,087	\$ 11,215,418
Amount Disbursed	NA	\$ 11,215,418

\* Report is inclusive of all Regular Operating Districts grants (including vocational school districts)

\*\* Total Project Cost Estimate and Grant Amount may be adjusted as the projects advance. Grant Amount is capped at the value approved in the DOE Final Eligible Cost Approval.

7

NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)



Monthly Regular Operating District Grant Report - Monthly Executed Grant Detail

August 2015

County	District	School Name	Total Project Cost Estimate	Grant Amount	Project Description
Atlantic	Brigantine City	Brigantine ES	\$ 3,727,072	\$ 1,490,829	Exterior Closure, HVAC, Communications, Safety
Atlantic	Brigantine City	Brigantine North School	\$ 1,333,262	\$ 533,305	Exterior Closure, HVAC, Communications, Safety
Camden	Pine Hill Borough	Albert M. Bean E.S.	\$ 312,543	\$ 202,668	Partial roof replacement
Camden	Pine Hill Borough	John Glenn E.S.	\$ 416,845	\$ 270,303	Partial roof replacement
Camden	Pine Hill Borough	John Glenn E.S.	\$ 254,253	\$ 164,870	Security and communications upgrades
Camden	Pine Hill Borough	Overbrook H.S.	\$ 795,926	\$ 516,117	Partial roof replacement
Camden	Pine Hill Borough	Overbrook H.S.	\$ 378,000	\$ 245,114	Perimeter Wall(?), non-masonry
Camden	Pine Hill Borough	Overbrook H.S.	\$ 190,750	\$ 123,692	Security and communications upgrades
Camden	Pine Hill Borough	Pine Hill M.S.	\$ 132,767	\$ 86,093	Security and communications upgrades
Cape May	West Cape May	West Cape May E.S.	\$ 501,950	\$ 200,780	HVAC upgrades
Cape May	West Cape May	West Cape May E.S.	\$ 262,559	\$ 105,024	Exterior renovations brick masonry repointing; security vestibule; exterior doors and windows replacement.
Gloucester	Delsea Regional High School District	Delsea Regional M.S.	\$ 1,743,750	\$ 356,093	New 1 story Spec Education classroom addition.
Mercer	Mercer County Vocational School District	M CVS Assunpink Center V.S.	\$ 2,114,495	\$ 845,798	Mechanical, electrical, security and gen construction alterations
Mercer	Mercer County Vocational School District	M CVS Sypek Center V.S.	\$ 2,114,495	\$ 845,798	Mechanical, electrical, security and gen construction alterations
Middlesex	Piscataway Township	Arbor E.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Conackmack M.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Dwight D. Eisenhower E.S.	\$ 1,412,800	\$ 565,120	Roof replacement
Middlesex	Piscataway Township	Dwight D. Eisenhower E.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Fellowship Farms	\$ 51,800	\$ 20,720	Security and communications system upgrades
Middlesex	Piscataway Township	Grandview E.S.	\$ 962,320	\$ 384,928	Roof replacement
Middlesex	Piscataway Township	Grandview E.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Knollwood E.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Martin Luther King E.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades

**NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)**

**Monthly Regular Operating District Grant Report - Monthly Executed Grant Detail**

August 2015

County	District	School Name	Total Project Cost Estimate	Grant Amount	Project Description
Middlesex	Piscataway Township	Piscataway Township H.S.	\$ 387,500	\$ 155,000	Security and communications system upgrades
Middlesex	Piscataway Township	Quibbletown M.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Randolphville E.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Middlesex	Piscataway Township	Theodore Schor M.S.	\$ 103,900	\$ 41,560	Security and communications system upgrades
Morris	Morris School District	Alexander Hamilton E.S.	\$ 968,750	\$ 387,500	Ext window replacement
Morris	Morris School District	Alexander Hamilton E.S.	\$ 38,400	\$ 15,360	Repoint exterior masonry on façade
Morris	Morris School District	Morristown H.S.	\$ 720,500	\$ 288,200	fire alarm upgrade
Morris	Morris School District	Morristown H.S.	\$ 355,000	\$ 142,000	Repoint exterior masonry on façade
Morris	Morris School District	Sussex Avenue E.S.	\$ 67,500	\$ 27,000	Repoint exterior masonry on façade
Morris	Rockaway Borough	Lincoln E.S.	\$ 358,588	\$ 143,435	electrical service upgrades
Ocean	Manchester Township	Manchester Township E.S.	\$ 1,582,250	\$ 632,900	Mechanical, roof and security upgrades
Ocean	Manchester Township	Manchester Township E.S.	\$ 507,359	\$ 202,944	Mechanical and plumbing upgrades
Ocean	Manchester Township	Manchester Township H.S.	\$ 2,299,258	\$ 919,703	Mechanical, roof and security upgrades
Ocean	Manchester Township	Manchester Township H.S.	\$ 2,158,320	\$ 863,328	Mechanical, plumbing and electrical upgrades
Ocean	Manchester Township	Manchester Township M.S.	\$ 2,943,700	\$ 1,177,480	Mechanical, roof, security and electrical upgrades
Ocean	Manchester Township	Manchester Township M.S.	\$ 1,772,575	\$ 709,030	Mechanical, roof and plumbing upgrades
Ocean	Manchester Township	Ridgeway E.S.	\$ 1,021,350	\$ 408,540	HVAC upgrades
Ocean	Manchester Township	Ridgeway E.S.	\$ 797,631	\$ 319,052	Mechanical, ADA, site drainage and security upgrades
Ocean	Manchester Township	Whiting E.S.	\$ 1,306,182	\$ 522,473	Mechanical, roof and site drainage upgrades
Ocean	Manchester Township	Whiting E.S.	\$ 307,490	\$ 122,996	Plumbing and HVAC upgrades
Passaic	Ringwood	Martin J. Ryerson M.S.	\$ 390,000	\$ 156,000	Boiler replacement
Passaic	Ringwood	Martin J. Ryerson M.S.	\$ 216,000	\$ 86,400	Window replacement
Passaic	Ringwood	Peter Cooper E.S.	\$ 310,000	\$ 124,000	Boiler replacement
Passaic	Ringwood	Robert Erskine E.S.	\$ 310,000	\$ 124,000	Boiler replacement
Warren	Warren County Vocational School District	Warren Co. Voc-Tech Institute VS	\$ 1,390,000	\$ 556,000	Window replacement

**NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY - MONTHLY REPORTS (FOR INFORMATIONAL PURPOSES)**

Monthly Regular Operating District Grant Report - Monthly Executed Grant Detail

August 2015

County	District	School Name	Total Project Cost Estimate	Grant Amount	Project Description
Warren	Warren Hills Regional High	Warren Hills Regional H.S.	\$ 176,505	\$ 72,454	Door replacement
<b>Grand Total</b>		<b>Grants Executed - 49</b>	<b>\$ 38,025,545</b>	<b>\$ 15,487,087</b>	



**NOTIFICATION OF AMENDMENTS TO GOODS AND SERVICES CONTRACTS NOT EXCEEDING \$250,000**  
*(no activity)*

**COMMUNICATIONS MONTHLY REPORT** *(no activity)*

**MONTHLY FINANCIAL REPORT**

## MEMORANDUM

TO: Members of the Authority

FROM: Sherman E. Cole, CPA /s/ Sherman E. Cole  
Controller

DATE: October 7, 2015

SUBJECT: Monthly Financial Report – August 2015

The Office of the Chief Financial Officer is providing the attached monthly financial report to the Members of the Authority for their information. Included on pages 1 and 2 of this report is a “Financial Summary” of the Authority’s activities for the year. On pages 3 and 4 of the report is a summary of the Authority’s operating expenditures. Page 5 contains a breakdown of the Authority’s headcount information by department/division. The basic financial statements follow on pages 6 and 7.

### **Year-to-Date Authority Operating Expenses (Actual vs. Budget)**

For August 2015 year to date, Authority operating expenses, **\$12.4 million**, are **down \$2.3 million** as compared to the operating budget for the *corresponding period*. The deviation of actual expenses versus budget is due to:

- Lower salary & benefit costs **\$2.2 million**. The Authority is currently 23 FTEs under budget.
- Year to date spending reductions related to; MIS activity including system maintenance and hardware, **\$312K**, and Capitalized Expenditures, **\$247K**, and General office & Facility Expenditures, **\$241K**.

### **Year-to-Date Authority Operating Expenses (Actual vs. Prior Year Actual)**

For August 2015 year to date, Authority operating expenses, **\$12.4 million**, are **\$129K** lower as compared to the *corresponding prior year*.

### **Year-to-Date School Facilities Project Expenditures (Actual vs. Forecast)**

For August 2015 year to date, project expenditures, **\$280.4 million**, are **down \$1.6 million** as compared to the capital spending forecast for the *corresponding period*. The variance is due to lower than anticipated expenditures in construction work **\$22.7M**, offset by an increase in grant spending **\$19.9M** and other related project cost **1.2 million**.

### **Year-to-Date School Facilities Project Expenditures (Actual vs. Prior Year Actual)**

For August 2015 year to date, project expenditures, **\$280.4 million**, has **increased by \$108.2M** as compared to the *corresponding prior year*. The year-over-year variance is attributable to increased spending in; construction activity **\$50.7M**, grant activity **\$19.2M**, project insurance **\$7.1M** (including the \$5M down payment for the 3 year OCIP renewal agreement, effective March 1, 2015), property acquisitions **\$27.8M** (including \$30M payment for the Paterson Catholic school), and other related project costs **\$3.4M**.

Members of the Authority  
October 7, 2015  
Page 2

**Other**

Since program inception, 73% of the funds authorized for the SDA Districts have been disbursed. Additionally, since program inception 96% of all SDA disbursements relate to school facilities projects and 4% relate to Operating expense.

The *estimated value* of active school facilities projects is approximately \$2.2B.

Attachment

**New Jersey Schools Development Authority  
Monthly Financial Report  
August 2015  
(Unaudited)**

# New Jersey Schools Development Authority

## Overview of Financial Position

### August 31, 2015

**To:** The Audit Committee

**From:** Sherman E. Cole, Controller

The information contained in this monthly financial report is for the period as of, and for the year-to-date ending, August 31, 2015.

► Overall **Cash and Cash Equivalents** have increased by \$210.1 million to \$770.9 million, as follows:

■ Receipt of bond and note proceeds (Issued by EDA)	\$ 500,000,000
■ Investment earnings	214,803
■ Miscellaneous revenue	426,630
■ Project costs	(280,381,348)
■ SDA operating expenses	(10,397,287)
■ SDA capital expenditures	-
■ Deposits (primarily district local shares)	220,549
Net Change in Cash	\$ 210,083,347

► **Prepaid Expenses** total \$375,069 as follows:

- Prepaid insurance of \$163,641.
- Prepaid rents of \$100,169 for the Authority's leased office space in Trenton and Newark.
- Prepaid MIS maintenance service contracts of \$71,378.
- Prepaid security deposits of \$10,937 for the Authority's leased swing space.
- Other prepaids of \$28,944.

► **Capital Assets** total \$324,673 (net of accumulated depreciation of \$6,514,023), consisting of leasehold improvements (SDA offices), and capitalized software, equipment, furniture and fixtures in support of SDA operations. Depreciation on capital assets is generally calculated using the straight-line method over the life of each asset. For the year to date, **Capital Expenditures** are \$0 and **Depreciation Expense** is \$61,371.

► **Accrued Liabilities** total \$54.8 million, as follows:

- Accrued project costs of \$21.5 million consisting of unpaid invoices (\$6 million); and retainage (\$15.5 million).
- Pollution remediation obligations (PRO) under GASB 49 net to \$10.2 million (PRO liability \$12.1 million, offset by expected cost recoveries of \$1.9 million).
- Estimated liability for loss contingencies totaling \$4.0 million (contractor claims \$4.0 million).
- Payroll related liabilities of \$1.5 million.
- Post-employment benefits obligation of \$17.5 million.
- Other accrued liabilities of \$0.1 million.

► **Deposits** total \$4.5 million, as follows:

- \$4.4 million is held for local share agreements (pass-through item).

► The Authority's **Net Position** at month end is \$714 million.

## New Jersey Schools Development Authority School Facilities Project Expenditures & Funding Allocation August 31, 2015

### ► School Facilities Construction Bond / Note Proceeds & Project Expenditures

- During the current year to date, the SDA has received \$500 million bond and note proceeds. The total amount of proceeds received since program inception is \$10.105 billion.
- Project expenditures for the month and year-to-date periods total \$31.6 million and \$280.4 million, respectively, as follows:

<u>Category</u>	<u>Current Month</u>	<u>Current Year-To-Date</u>	<u>Since Program Inception</u>
Construction	\$ 19,121,084	\$ 140,386,428	\$ 4,159,725,107
Design Services	256,816	2,278,012	404,983,217
PMF/CM Services	288,312	4,824,933	439,087,589
SDA Project Management	1,108,783	9,152,114	37,426,716
Property Acquisition, Relocation & Enviro	540,290	33,195,576	571,056,323
School Furniture, Fixtures & Equipment	1,177,657	1,540,325	107,157,459
Project Insurance	899,786	7,417,767	104,488,229
NJ State Inter-Agency Transfers	-	291,330	46,305,181
SDA District Grant & Funding Agreements	691,522	12,381,378	819,751,034
Regular Operating District Grant Agreements	7,271,923	64,517,351	2,546,574,667
Real-Time Project Audits	31,057	173,114	173,114
Property Management, Maintenance & Utils	34,297	1,020,662	14,434,687
Outside Legal & Claims Resolution Services	107,317	903,562	6,455,534
Other Project Costs	28,589	2,298,796	57,285,625
Project Credits	-	-	(54,902,944)
Total Project Expenditures	<u>31,557,433</u>	<u>280,381,348</u>	<u>9,260,001,538</u>
Less: Local Share Contributions	-	-	(178,290,095)
Project Expenditures (State Share)	<u>\$ 31,557,433</u>	<u>\$ 280,381,348</u>	<u>\$ 9,081,711,443</u>
2015 Capital Spending Forecast	<u>\$30,821,535</u>	<u>\$281,939,782</u>	

### Allocations Since Program Inception

#### ► Program Funding & Expenditures

	<u>Bonding Caps</u> <sup>1</sup>	<u>Total Funding</u> <sup>2</sup>	<u>Paid to Date</u> <sup>3</sup>
■ SDA Districts	\$ 8,900,000,000	\$ 9,007,887,515	\$ 6,540,752,172
■ Regular Operating Districts	3,450,000,000	3,492,924,625	2,842,581,943
■ Vocational Schools	150,000,000	151,715,123	107,895,533
Total - State Share	<u>\$ 12,500,000,000</u>	<u>\$ 12,652,527,263</u>	<u>\$ 9,491,229,648</u>

#### ► Percentage of Total Funding Paid to Date

■ SDA Districts	72.6%
■ Regular Operating Districts	81.4%
■ Vocational Schools	71.1%
Total - State Share	75.0%

1 Of the \$12.5 billion authorized for the school construction program, \$10,105,129,000 principal amount of bond and note proceeds have been received to date.

2 Includes bonding cap amounts and other income and miscellaneous revenue earned to date (i.e., interest income on invested funds and State appropriations).

3 These amounts include the allocation of SDA operating expenses and capital expenditures totaling \$409,518,205.



## New Jersey Schools Development Authority

### Operating Expenses vs Budget

#### August 31, 2015

7

<u>Category</u>	<u>Actual Year-To-Date</u>	<u>Budget Year-To-Date</u>	<u>Increase/ (Decrease)</u>
Employee Salaries	\$ 11,689,669	\$ 13,177,592	\$ (1,487,923)
Employee Benefits	6,970,822	7,544,699	(573,877)
Direct Hire Temporary Employee Costs	231,518	324,544	(93,026)
Total Employee Salaries & Benefits Costs	18,892,009	21,046,835	(2,154,826)
<u>Less: Employee Salaries &amp; Benefits Costs</u>			
Charged to Projects	9,152,114	10,053,960	(901,846)
Operating Employee Salaries & Benefits Costs	9,739,895	10,992,875	(1,252,980)
Temporary Employees	-	86,664	(86,664)
Interagency Agreements	23,515	106,664	(83,149)
Contracted Professional Services	84,417	121,964	(37,547)
Employee Expense Reimbursements	13,797	25,344	(11,547)
Training & Professional Development	23,613	75,976	(52,363)
Parking	72,899	72,000	899
Automobiles	53,574	66,000	(12,426)
Communications & Outreach	-	336	(336)
Management Information Systems	581,281	893,112	(311,831)
General Office & Facilities	1,712,288	1,953,013	(240,725)
Other Expenses	70,334	16,000	54,334
Reserve for Unforeseen Events & New Initiatives	-	33,336	(33,336)
Total Non-Capital Operating Expenses	12,375,613	14,443,284	(2,067,671)
Capitalized Operating Expenses	-	246,664	(246,664)
Total Authority Operating Expenses	<b>\$ 12,375,613</b>	<b>\$ 14,689,948</b>	<b>\$ (2,314,335)</b>
Total Authority Operating Expenses Prior to Allocation of Salaries & Benefits Costs to Projects	<b>\$ 21,527,727</b>	<b>\$ 24,743,908</b>	<b>\$ (3,216,181)</b>
2015 Annual Operating Budget		<b>\$ 20,948,117</b>	
2015 Annual Operating Budget Prior to Allocation of Salaries & Benefits Costs to Projects		<b>\$ 36,029,058</b>	

## New Jersey Schools Development Authority Operating Expenses vs Prior Year August 31, 2015

7

<u>Category</u>	<u>Actual Year-To-Date</u>	<u>2014 Year-To-Date</u>	<u>Increase/ (Decrease)</u>
Employee Salaries	\$ 11,689,669	\$ 12,171,860	\$ (482,191)
Employee Benefits	6,970,822	6,913,102	57,720
Direct Hire Temporary Employee Costs	231,518	250,567	(19,049)
Total Employee Salaries & Benefits Costs	18,892,009	19,335,529	(443,520)
<u>Less: Employee Salaries &amp; Benefits Costs</u>			
Charged to Projects	9,152,114	9,431,583	(279,469)
Operating Employee Salaries & Benefits Costs	9,739,895	9,903,946	(164,051)
Temporary Employees	-	46,989	(46,989)
Interagency Agreements	23,515	65,902	(42,387)
Contracted Professional Services	84,417	106,990	(22,573)
Employee Expense Reimbursements	13,797	11,567	2,230
Training & Professional Development	23,613	21,673	1,940
Parking	72,899	34,080	38,819
Automobiles	53,574	46,227	7,347
Communications & Outreach	-	360	(360)
Management Information Systems	581,281	519,118	62,163
General Office & Facilities	1,712,288	1,693,515	18,773
Other Expenses	70,334	11,625	58,709
Reserve for Unforeseen Events & New Initiatives	-	-	-
Total Non-Capital Operating Expenses	12,375,613	12,461,992	(86,379)
Capitalized Operating Expenses	-	43,031	(43,031)
Total Authority Operating Expenses	<b>\$ 12,375,613</b>	<b>\$ 12,505,023</b>	<b>\$ (129,410)</b>
Total Authority Operating Expenses Prior to Allocation of Salaries & Benefits Costs to Projects	<b>\$ 21,527,727</b>	<b>\$ 21,936,606</b>	<b>\$ (408,879)</b>

# New Jersey Schools Development Authority

## Employee Headcount

### August 31, 2015

7

<b><u>SDA Department</u></b>	<b><u>Current Month End</u></b>	<b><u>Budget</u></b>	<b><u>Increase/ (Decrease)</u></b>
Office of Chief Executive Officer (CEO)	3	3	0
COS, Program Assessment & Development	9	8	1
COS, Special Projects	8	10	-2
Program Operations, Executive	5	6	-1
Program Operations, Capital Planning & Grants Admin.	23	26	-3
Program Operations, Safety	8	9	-1
Program Operations - Design Studio	15	14	1
Program Operations, Project Teams	55	66	-11
Corp Governance & Operations, Executive	3	3	0
Corporate Governance & Operations, Human Resources	8	8	0
Corporate Governance & Operations, Chief Counsel	14	14	0
Corporate Governance & Operations, Information Systems	14	15	-1
Corporate Governance & Operations, Facilities	6	6	0
Corporate Governance & Operations, Communications	9	11	-2
Financial Operations, Executive	5	5	0
Financial Operations, Controller	12	12	0
Financial Operations, Contract Management	12	13	-1
Financial Operations, Real Estate Services	5	6	-1
Financial Operations, Procurement & Contract Services	9	10	-1
Financial Operations, Risk Management & Vendor Services	<u>11</u>	<u>12</u>	<u>-1</u>
<b>Total Full-Time Employees</b>	<b><u>234</u></b>	<b><u>257</u></b>	<b><u>-23</u></b>

# New Jersey Schools Development Authority

## Statement of Net Position

### August 31, 2015

7

	<u>Current Month End</u>	<u>2014 Year End</u>	<u>Increase/ (Decrease)</u>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 770,941,932	\$ 560,858,585	\$ 210,083,347
Receivables	1,615,107	318,630	1,296,477
Prepaid Expenses	375,069	809,737	(434,668)
Capital Assets (Net of Accumulated Depr.)	324,673	386,044	(61,371)
<b>Total Assets</b>	<b>\$ 773,256,781</b>	<b>\$ 562,372,996</b>	<b>\$ 210,883,785</b>
<b>LIABILITIES</b>			
Accrued Project Costs	\$ 35,667,682	\$ 73,327,553	\$ (37,659,871)
Accrued Other Post-Employment Benefits	17,474,669	16,015,367	1,459,302
Other Accrued Liabilities	1,638,124	1,614,240	23,884
Deposits	4,515,317	4,294,768	220,549
<b>Total Liabilities</b>	<b>59,295,792</b>	<b>95,251,928</b>	<b>(35,956,136)</b>
<b>NET POSITION</b>			
Invested in Capital Assets	324,673	386,044	(61,371)
Restricted Schools Construction:			
Build America Bond Program	-	-	-
Special Revenue Fund	713,636,316	466,735,024	246,901,292
<b>Total Net Position</b>	<b>713,960,989</b>	<b>467,121,068</b>	<b>246,839,921</b>
<b>Total Liabilities and Net Position</b>	<b>\$ 773,256,781</b>	<b>\$ 562,372,996</b>	<b>\$ 210,883,785</b>

# New Jersey Schools Development Authority

## Statement of Activities

### August 31, 2015

7

	<u>Current Year-To Date</u>	<u>2014 Year-To Date</u>	<u>Increase/ (Decrease)</u>
<b>REVENUES</b>			
Program Revenues:			
Bond and Note Proceeds (Issued by EDA)	\$ 500,000,000	\$ 60,000,000	\$ 440,000,000
Bidding Fees-Plans & Specs	-	-	-
General Revenues:			
Investment Earnings	214,803	84,836	129,967
Rental Income	426,423	93,815	332,608
Other Revenue-OPRA	207	137	70
<b>Total Revenues</b>	<b><u>500,641,433</u></b>	<b><u>60,178,788</u></b>	<b><u>440,462,645</u></b>
<b>EXPENSES</b>			
Administrative & General Expenses	12,375,613	12,461,992	(86,379)
Capital Depreciation	61,371	69,790	(8,419)
School Facilities Project Costs	241,364,528	144,967,165	96,397,363
<b>Total Expenses</b>	<b><u>253,801,512</u></b>	<b><u>157,498,947</u></b>	<b><u>96,302,565</u></b>
<b>CHANGE IN NET POSITION</b>	246,839,921	(97,320,159)	344,160,080
Net Position Beginning of Period	<u>467,121,068</u>	<u>181,248,758</u>	<u>285,872,310</u>
<b>NET POSITION END OF PERIOD</b>	<b><u>\$ 713,960,989</u></b>	<b><u>\$ 83,928,599</u></b>	<b><u>\$ 630,032,390</u></b>

**DESIGN CONTRACT DE-OBLIGATIONS REPORT** *(no activity)*

**PUBLIC COMMENT STATEMENT**

We will now begin the Public Comment Portion of the Meeting consistent with the New Jersey Open Public Meetings Act.

We would ask that any member of the public who wishes to address the Board limit their comments to 3 minutes. If there are multiple individuals from the same organization or district who wish to address the Board on the same matter, we would ask that you come up together to offer your remarks.

Please keep in mind that public comment is to afford citizens the opportunity to comment on matters pertinent to the Authority's business. Should you seek answers to questions on any topic, please contact the Authority at 609-943-4585 at your convenience.