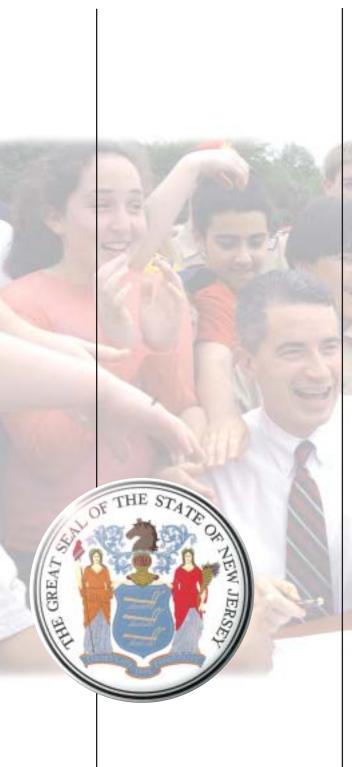






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"Improving the quality of education in New Jersey is a vital part of making our neighborhoods and communities more attractive places to live and raise a family. Whether it's literacy or teacher preparation, education must be supported by building state-of-the-art schools to create a quality learning environment, and also to serve as a catalyst for stronger communities."

- Governor James E. McGreevey

A

Message

from Governor

James E. McGreevey

Construction Corporation (SCC) has taken on the tremendous responsibility of keeping New Jersey on track for meeting the educational, economical

21st Century.

Dear Friends:



In New Jersey, we realize the investments we are making today to provide our children with a first-rate education are laying the foundation for their future success. Good schools are a critical part of our efforts to improve education in New Jersey through higher standards for students and teachers.

Our investments in education can only succeed if we provide the safe and modern classrooms that students and teachers need. But it's more than that - building new schools can transform neighborhoods and communities, create good jobs and provide direct property tax relief.

Educating our children in safe, healthy and high-quality facilities is among the highest priorities for our state and our nation. In New Jersey, we are

doing more than ever before to provide a quality learning environment for

We are undertaking the largest school construction effort in state history.

and one of the largest in the country to support improvements to existing schools and to build hundreds of new schools throughout the state. Schools

and environmental goals that will help New Jersey to thrive in the

each and every public school student in our state.

In towns like Camden, Millville and Paterson, we are creating state-of-the-art schools where teachers can do their jobs, where students can learn in safe, supportive environments, and where residents can be full participants in a school that serves as a center of community life.

Thank you for your support of quality education and for your commitment to building a better New Jersey. Working together - teachers, parents, construction trades, corporations and communities - we truly can change the future of our schools and neighborhoods.

Sincerely,

amos E. Ma



"Through the Governor's formation of SCC a little over a year ago, a variety of programmatic accomplishments have been made. SCC has streamlined the delivery of schools, strongly emphasized district concerns, addressed sustainability in design, and recognized the importance of smart growth and economic stimulus."

Jack Kocsis, Jr. Chairman of the Board



"Together with the talented team of experts that have been tapped to take part in this historic initiative, I feel confident that SCC will be successful in its mission to tackle the problems that face our school districts."

John F. Spencer Chief Executive Officer

A Message from the SCC Leadership

Responsible for the largest public construction program ever undertaken by the State of New Jersey, and one of the largest programs of its type in the nation, SCC is building schools, communities and opportunities.

We are delighted that SCC was able to implement important initiatives that are transforming the face of public education in New Jersey. In 2003, fulfilling the vision of Governor James E. McGreevey, the state worked to build 21st Century classrooms in more than 1,300 schools.

To better serve the school districts and communities where we are building schools, we established regional offices in Newark, Jersey City, West Paterson and Trenton. And, SCC has placed special attention on job training and mentoring programs to better prepare our workforce for new employment and career opportunities.

SCC approaches school construction as a comprehensive effort. Beyond providing our students and teachers with the best possible learning environment, we build schools that can become "centers of communities" - places that will serve not just students, but their parents, seniors and other residents.

As a result of our efforts to streamline the way we manage projects and process grants, we have realized many accomplishments in 2003. From accelerating the pace to complete projects, to expediting payments, we are making great progress on our efforts to build state-of-the-art schools.

We want all New Jersey taxpayers to feel confident that SCC is spending construction funds efficiently and effectively as we build 21st Century Schools for 21st Century Leaders. Moving forward, SCC pledges to continue to control costs, make sound decisions to maximize this program's potential and ensure outstanding educational opportunities for every New Jersey child.

SCC does much more schools

New Jersey Schools Construction **Corporation Board of Directors**



Jack Kocsis, Jr., Chairman Chief Executive Officer **Building Contractors Association of New Jersey** Public Member



Barbara Bell-Coleman, Vice Chair President B.B.C. Associates Public Member



William D. Watley Secretary/Chief Executive Officer New Jersey Commerce & Economic Growth Commission Ex-Officio



John E. McCormac State Treasurer



New Jersey Department of Treasury Ex-Officio



Albert G. Kroll Commissioner New Jersey Department of Labor Ex-Officio



William L. Librera Commissioner New Jersey Department of Education Ex-Officio



Susan Bass Levin Commissioner New Jersey Department of Community Affairs Ex-Officio



Caren S. Franzini Chief Executive Officer New Jersey Economic Development Authority



Peter Harvey Attorney General State of New Jersey Ex-Officio



Joseph A. McNamara Director LECET & Health & Safety Public Member



Angel Magill President/Chief Executive Officer Magill Properties Management Public Member



Tonio Burgos President Tonio Burgos & Associates/NYPROCOA, Inc. Public Member

A Message from the SCC Family

Like you, many SCC employees are parents of children who attend public schools in New Jersey. We recognize the importance of this opportunity to transform the future for all children in this state. We have a personal commitment to ensure that we build state-of-the-art schools safely, efficiently and in a fiscally responsible manner.

These faces are the inspiration for our work. They are our children. They represent children throughout New Jersey - children of great diversity, children who have big dreams and great potential. At SCC, we understand our responsibility to help them realize that potential. That's why we are working hard with all of our partners - school districts, elected officials, community leaders, construction companies, architects and others - to share ideas, ensure safety and high standards, and to make the most of our historic opportunity to make schools a catalyst for positive change in our communities.

We want your children, our children and all of New Jersey to be better off through our professional efforts. In doing so, we hope to achieve a better model for school construction and community revitalization for this state and the nation - one that takes into account not just innovative design, but also the needs of communities and the environment with a commitment to fiscal integrity.

We are proud of our role in revitalizing New Jersey's schools so that our children, and your children, will have state-of-the-art facilities in which to learn and thrive well into the 21st Century. In the end, it is the school children, their children and their grandchildren who will be the beneficiaries of this unprecedented program.

We want to say thank you for this opportunity of public service that not only provides for our families, but provides for yours as well.



Overview

In 2002, Governor James E. McGreevey created the New Jersey Schools Construction Corporation (SCC) to streamline the implementation of the New Jersey Educational Facilities Construction and Financing Act of 2000.

of the

New Jersey

Schools

Construction

Corporation

SCC is charged with the responsibility of overseeing and/or providing funding assistance for the construction and revitalization of educational facilities in urban and suburban public school districts. SCC works closely with New Jersey's 566 municipalities and local communities to carry out its mission, ensuring that all students are afforded a thorough and efficient education through the planning and construction of 21st Century schools.

The State of New Jersey has allocated \$8.6 billion to implement this unprecedented, comprehensive program.

New Jersey's school construction program
benefits students in every part of the state - from
Newton in the northern region, westerly to
Phillipsburg, easterly to Jersey City, centrally
from Trenton to Neptune and to the southern
areas from Camden to Cape May.

\$8.6 billion

in School Construction

- \$6 billion
 for Abbott Districts
- \$2.5 billion
 for Non-Abbott
 Districts
- \$100 million
 for County
 Vocational Schools

Building a Better New Jersey by Providing Funding for All Districts

Whether constructing a new school, or making health, safety and other improvements to an existing structure, all public school districts can look to SCC for assistance.

The state's highest court ordered the financing of school construction and reconstruction to enable public school students in districts in greatest need of assistance to obtain first-rate facilities for their education. These public school districts are entitled to full state funding for eligible costs of school construction projects in accordance with the New Jersey Supreme Court's decision in Abbott v. Burke. Known as Abbott districts, the court directed the state to rehabilitate buildings and build new facilities that would house all programs, relieve overcrowding and eliminate health and safety violations. SCC is charged with ensuring that the state lives up to its obligation. Full funding of SCC construction projects allows communities to fulfill the state mandate that all children be educated in buildings that are healthy, safe and conducive to learning.



Calendar Year 2003 ■ Initiated nearly 114 design awards for 133 schools

(renovation/new construction) worth approximately \$200 million.

- Originated 144 construction awards valued at \$688 million.
- In two years, health and safety projects totalling \$660 million were completed at 344 schools.
- Acquired 44 sites worth \$101.2 million.
- Executed 671 grants for non-Abbott projects with 238 districts in all 21 counties, with state share worth over \$475.5 million.

SCC is working to drastically change the face of education in these districts through construction projects that bring the latest in educational advances to students.

Non-Abbott grant districts are entitled to financial support that provides partial funding for school construction projects. These districts receive a minimum of 40% of the eligible costs of school construction or renovation projects in the form of state grants. Eligibility requirements vary based on the percentage a district gets in state aid. Each project is subject to voter approval and the districts are responsible for payment of the remaining balance.





New Jersey's Abbott Districts

Asbury Park Bridgeton **Burlington City** Camden **East Orange** Elizabeth Garfield **Gloucester City** Harrison Hoboken Irvington **Jersey City** Keansburg **Long Branch** Millville Neptune Twp. **New Brunswick** Newark Orange Passaic Paterson Pemberton **Perth Amboy Phillipsburg Plainfield Pleasantville** Trenton **Union City** Vineland **West New York**

COMBuilding a Better New Jersey by

Much like major department stores serve as anchors for retail shopping malls, SCC is building schools that will serve as anchors and catalysts for revitalizing surrounding neighborhoods. Designing schools as centers of community life and opening the facilities to residents before and after school hours throughout the year, and in the summer months, is an essential component of Governor McGreevey's vision to ensure every New Jersey family has opportunities to succeed.

Building or renovating schools will provide residents with community resources that include health centers, media centers, and recreational and meeting spaces. This comprehensive community approach impacts all aspects of school construction, and SCC carefully plans each step of the process to maximize the advantage for local residents.

This concept helps attract new business to the area, inspires the renovation of existing businesses, makes the neighborhood a more desirable place to live, and fosters pride and a stronger sense of unity.

Moreover, communities as a whole benefit from the positive economic impact that SCC provides. SCC projects are funded through the state, so taxpayers in communities receive direct property tax relief because the state is bearing the costs that often burden local residents when it becomes necessary to build new schools.

Equally important to bolstering New Jersey cities and towns, education is a major building block to a strong community and our children are the key component to a strong future. Studies have shown that children in a quality learning environment perform better academically. Children who are not reading at or above grade level by the third grade have only a 9% chance of becoming fully literate. Therefore, in addition to building K-12 facilities, it is imperative to provide early childhood facilities for three-and four-year-olds so they can get a jump start on their education.

Through the construction of early childhood centers that will serve tens of thousands of children, we are taking the necessary steps to ensure that our students attain the skills to succeed.

For example, the new early childhood center at School No. 45 in Elizabeth is currently under construction. The new facility will provide pre-Kindergarten classrooms for 300 three- and four-year-old students. It will include 20 classrooms, a large multi-purpose room, innovative soft-surface play courts, a full service kitchen and small group instructional spaces.



Strengthening Communities

Beyond providing a quality education, schools will enrich their surrounding communities. Our older students can also look forward to improved facilities and greater academic opportunities.

In the City of Paterson, a 30,000-square-foot, state-of-the-art aerospace studies facility, featuring a planetarium and auditorium, is being built in conjunction with the National Aeronautics & Space Administration (NASA). Building the new 15,000-square-foot, three-story P.A.N.T.H.E.R. (Paterson and NASA Together for High Expectations and Results) Academy addition involves new construction and significant renovation to an existing building - a totally renovated 15,000-square-foot one-story structure that housed an automotive parts business. Slated to open in the fall of 2004, the new facility will also include two chemistry labs, a physics and computer lab, media center and 10 classrooms for some 200 students pursuing a math and science curriculum.

In West New York, residents will soon be able to take full advantage of their new community middle school. The state-of-the-art, 173,000-square-foot facility will include 32 classrooms, 20 special education and small group-learning classrooms and 11 science and technology labs. There will be a 600-seat auditorium for stage productions, and music and art rooms. A full service cafeteria, a 12,000-square-foot gymnasium, an interactive media center, and a family skills lab/classroom are also being incorporated into the school design. The new school will serve 1,000 students in grades seven and eight and be available for use by the community after school hours.

The construction of the new Barnegat Township High School will accommodate over 1,000 students on a 66-acre site. The facility will include 29 classrooms, six science labs, two technology labs, cafeteria/kitchen, media center, guidance and administration offices, auxiliary gym, locker rooms, auditorium, and art and music rooms. Outside, there will be fields for football, softball and baseball, as well as track and tennis courts.

School Renaissance Zone (SRZ) projects launched by Governor McGreevey will also play a key role in enriching communities.

By concentrating on existing public, private and non-profit resources, the SRZ program identifies projects that will serve as catalysts for redevelopment and investment in neighborhoods surrounding schools through resources generated by SCC.



A newly designated SRZ undertaking encompasses construction of an elementary school designed with community features. The renovation of an abandoned warehouse into an early childhood center is expected to serve as a focal point of Neptune's revitalization efforts and as a national model for urban development. Located in midtown Neptune, the site is representative of the construction of schools as the center of strengthening neighborhoods. It is within walking distance of a train station, incorporates a park, and is in a section of town targeted for redevelopment. The project will include the redevelopment of an entire block with an early childhood center for up to 270 three- and four-year-old students. The elementary school, with its innovative features, will house upwards of 700 children from Kindergarten through grade five.

Energy-efficient components will be integrated into the design of the school. These features will be viewed by students through a unique transparent floor and incorporated into a science curriculum so students can learn first hand how their school uses and conserves energy. By incorporating conservation standards established by the U.S. Green Building Council (USGBC), the school's design is on track to be one of the first LEED-(Leadership in Energy and Environmental Design) rated school buildings in the state constructed by SCC.

In conjunction with Liberty Science Center, the school will also feature a combined rooftop classroom/play area providing an additional 5,000-square-feet of green space for the children, and will have an intergenerational tutoring center and student wellness center. Other planned community features include a fitness complex, senior center and outdoor plaza in a park-like setting with enhanced landscaping and open spaces.

In addition to the new facilities and community resources, school construction also means jobs, economic growth and the revitalization of neighborhoods.

SCC construction employs local labor forces, providing economic opportunities to residents and businesses. Planning and consulting contracts have been awarded to companies where construction is ongoing or will occur, making a substantial impact on the local tax base, retail and wholesale construction material sales, and local paychecks. A financial boost is also provided to neighborhood stores and restaurants. To learn more about contract opportunities, visit the SCC website at www.njscc.com.

Schools that provide anchorage for community empowerment, foster neighborhood pride and spur economic growth are the key to success as New Jersey builds for the future.



"It will be exciting to attend a new high school with all the latest equipment and furniture - just everything that will help give us a feeling of pride."

- Shannon Soos, Eighth-grader

"I am looking forward to going to Barnegat High School because of the good rivalry that will happen between Barnegat and Southern. I can't wait to have all our own classes, too."

- Michael Monaco, Barnegat student

Building a Better New Jersey Through Education and Community Partnerships

In New Jersey, we have a unique opportunity to make sure schools are part of a larger effort to build a better New Jersey. To help achieve that goal, Governor McGreevey, in 2002, announced the formation of SCC, whose mission, in part, is to implement a new school-based community initiative known as Demonstration Projects. Designed to bring new schools and community centers to redevelopment areas in **Trenton**, **New Brunswick**, **Union City**, **East Orange**, **Camden** and **Vineland**, this undertaking clearly illustrates the Governor's commitment to build and strengthen New Jersey's economy by simultaneously investing in children, education and communities.

Under EFCFA, school-based Demonstration Projects are to be built in underutilized areas designated for redevelopment by local municipalities. The Demonstration Projects incorporate community design features such as athletic venues, childcare centers, health clinics, and media centers accessible to both students and community residents. To be designated as a Demonstration Project, school districts must partner and apply for designation with their local municipality. An SCC team evaluates the projects according to a wide range of criteria, and upon the SCC Board's approval of each of the projects, they are recommended to the State Treasurer for final designation.

Each project is to serve as the heart of a community where neighborhoods can come together and children can learn in high quality, modern educational environments. The state and each of these six cities will work cooperatively to provide children with safe, modern classrooms while maximizing urban renewal efforts. The Demonstration Projects are also expected to serve as a catalyst to spur private investment that will be targeted to revitalize urban communities with new housing and retail opportunities. SCC does not manage the projects but supplies funding to a city-named redevelopment entity. The designated Demonstration Projects are:

Vineland, where a new \$62 million pre-Kindergarten through fifth grade school for 820 students will be built on a 9.7-acre campus in the heart of the city. The project will include myriad community design features as the result of a year-long planning process involving more than 40 local community groups.

In **Trenton**, the \$28 million project calls for a new 1,400-student vocational high school tailored to adult students. The project is intended to serve as a means for revitalizing the downtown. The "Daylight/Twilight Alternative High School" will be part of an urban college-type campus with such community-

based learning institutions as the Public Library, Mercer County Community College and YMCA.

Union City's \$133 million project includes a new high school for 1,500 students and a parking facility, as well as the demolition of the antiquated Roosevelt stadium. In addition to a gym, auditorium and cafeteria, a new stadium will be built on the roof of the school facility to accommodate a regulation-size football and baseball field. The stadium offers students and the entire community a new, modern sports venue.

The \$120 million project in the **East Orange** Main Street redevelopment area includes a 1,300-student pre-Kindergarten through 12th grade performing arts magnet community school, combining the school district's acclaimed Washington Academy of Music and Cicely Tyson School of Performing and Fine Arts. Plans entail razing the former East Orange High, built in 1911, to create an 11-acre campus.

The **Camden** project is for the new Octavius V. Catto Community School for 540 pre-Kindergarten through sixth grade students. The nonprofit Camden County Boys and Girls Club will operate a new facility attached to the school that will feature a swimming pool and will provide after school tutoring, homework help, computer training, health, life and development skills in an enriching and supportive environment for the children. School common areas, such as a gym and auditorium, will be accessible to club members during non-school hours.

The project in **New Brunswick** is for a 2,400-student high school in the city's planned Route 27-Jersey Avenue Redevelopment Area. The facility is to be connected to a central core housing indoor athletic facilities, a gymnasium, an auditorium and other common and administrative spaces. It is being designed to offer a comprehensive approach to health and community service and school-community interaction, while also serving as an anchor and support for proposed housing and commercial redevelopment activities.



Building a Better New Jersey

by Expanding Opportunities

SCC is making sure that all New Jerseyans are partners in its progress. Students, educators, families, residents and businesses should all be a part of this historic effort.

As Small Business Enterprises (SBE) are the backbone of the American economy, it is imperative that SCC provide them with the tools that will maximize their opportunities to participate in our program. Throughout 2003, SCC worked diligently to create and implement initiatives focused on small businesses. Under SCC's aggressive SBE program, contracts - whether construction, design, or goods and services - will require a 25% SBE participation.

SCC is committed to expanding opportunities to all kinds of business. Prior to June 2003, SCC achieved unprecedented participation that exceeded statewide goals - not just for SBE - but also for women- and minority-owned enterprises. Where the goals for Small Business Enterprises/Minority Business Enterprises/Women Business Enterprises (SBE/MBE/WBE) were 15%, 7% and 3% respectively, SCC actualized 19% for MBE and 6% for WBE. After the change in statewide policy that consolidated MBE and WBE classifications within SBE, SCC redoubled its efforts to ensure 25% of all contracts were awarded to small businesses.

SCC's Office of Diversity and Emerging Business Markets was honored by NJ Small Business Development Centers for its dedicated efforts toward ensuring small, womenand minority-owned businesses have access to opportunities within the SCC program. Its mission of increasing accessibility to school construction contracts for these groups means working not only with other state agencies and departments, but with local officials, general contractors and project management firms. SCC is intricately involved

with local outreach efforts to recruit small, women- and minority-owned businesses to become pre-qualified and bid on SCC projects.

SCC takes its commitment to equal business opportunity very seriously. Under the Governor's directive, SCC rolled out two new initiatives in 2003 to increase participation of small business contractors in school construction.

The new programs, Surety Bond and Working Capital Assistance Program, and Marketing and Outreach Program, are designed to increase awareness and provide technical assistance to businesses hoping to work on SCC projects. SCC worked with the Governor's office, legislators, the construction industry and other state agencies, including the Department of Treasury and the Commerce and Economic Growth Commission, to make these initiatives a reality.

The Surety Bond and Working Capital Assistance Program is designed to enhance the ability of small, women- and minority-owned firms to compete for school construction contracts. This program addresses fundamental barriers that firms have historically encountered in accessing the bonding and lending resources needed to compete for construction projects. The measure was developed for small businesses to connect directly with private sector firms who are able to provide the necessary capital.

The Surety Bond and Working Capital Assistance Program is believed to be the first of its kind in the nation implemented on a statewide basis. Begun in the fall, the surety underwriting program already has realized \$8 million in surety underwriting for MBE and WBE - a positive indicator of continued success.





The Marketing and Outreach Program is focusing on small, women- and minority-owned firms in an effort to make them more aware of the resources available to them and the scheduled work that will be put out for bid. Another aspect of this initiative involves reaching out to minority members of the communities where school projects are planned, in order to ensure that they are more fully aware of and involved in the planning and construction of school projects in their communities.

SCC also implemented a MBE and WBE Contractor Training Program to train principals of MBE and WBE firms in best business management practices so they could, in turn, obtain bonding.

A Workforce Monitoring Program has been established for weekly monitoring of construction sites to enforce work-



"Beyond the obvious benefits the school construction program is affording our children, it is also creating living-wage jobs for the men and women involved in the building trades."

Curtis Jenkins
 Business Manager,
 Laborers International Union
 Local #222, Camden

force affirmative action. SCC also set up a Construction Trades Training Program targeting women and minorities in cooperation with the Department of Labor. Through an Owner Controlled Insurance Program (OCIP), SCC will provide insurance for all prime contractors and subcontractors. This will help to eliminate barriers to SBE participation and is expected to save \$80 million in insurance premiums for SCC over three years.





Energy efficiency is one aspect that is vitally important to the modernization of our schools. A top priority of SCC is to meet the highest possible energy and environmental design guidelines when building or redeveloping schools.

Governor McGreevey's unwavering commitment to Smart Growth policies has become a major component in building 21st Century schools that focus on the preservation of open space and environmental soundness, as well as education. The Governor has mandated the design of new schools incorporate the latest energy-efficient technology in an effort to realize cost savings. In doing so, New Jersey will meet guidelines developed by the USGBC known as Leadership in Energy and Environmental Design (LEED) - a program established to ensure maximum energy and environmental efficiency in the design of schools.

SCC has also entered into an agreement with the N.J. Institute of Technology (NJIT) to establish what is considered to be the nation's first center for providing technical design and construction data to assist in building high performance schools. NJIT's mission is to establish the best construction practices. NJIT will also analyze the effectiveness of policy initiatives to further enhance SCC's ability to successfully develop schools for the 21st Century and beyond.

In line with LEED, SCC is building schools that offer healthy interior spaces, superior air quality and pleasant indoor environments conducive to learning. Also, SCC uses design and construction practices that significantly reduce or eliminate the negative impact of building on the surrounding environment. These plans conserve natural resources, decrease operating costs, optimize long-lasting economic performance, safeguard water, increase water efficiency, and enhance comfort and health for students and educators.

Building a Better New Jersey with an Eye on the Future

The Community School in Neptune is one of the first SCC projects to implement USGBC LEED guidelines. The new elementary school will incorporate energy-efficient components like ground-source heating and cooling into its design. These features will be viewed by students through a unique transparent floor and incorporated into the science curriculum so students can learn first hand how their school uses and conserves energy.

SCC's planned Early Childhood Center (ECC) in Pemberton Township is a community-oriented project that fosters Smart Growth while incorporating innovative approaches to education. A 63-acre farm was being actively marketed for sale for commercial or residential use. However, the school district and SCC successfully purchased the site. Unlike nearby existing residential and commercial development, the new ECC will minimize the impact on surrounding farmland and the area's sewer system. Moreover, as only a maximum 18 acres are designated for the school, the remaining 45 acres will be preserved as deed-restricted farmland and wetlands. The ECC will prove extremely beneficial to the educational opportunities provided by the district, as it is within walking distance of the existing Pemberton High School. The high school, in addition to adding agricultural courses into its curriculum, will incorporate the learning environment of the ECC into its early childhood studies.

Under Governor McGreevey's leadership, the mission of SCC is to provide a safe, healthy and quality facility for each and every child in the State of New Jersey. SCC is committed to building energy-efficient, environmentally sound facilities that complement the communities where they are built. For more information on these topics, visit the SCC website at www.njscc.com.

"We are creating modern,

21st Century schools, combining

the best possible learning

environment, the most

energy-efficient design, the most

environmentally sustainable

systems and the highest

- Governor James E. McGreevey

community relevance."



Building 21st Century Schools for 21st Century

Leaders

In a year marked by success, SCC made significant progress in construction of schools throughout the state in 2003. Looking ahead, we are proud that many students will have the opportunity to learn in new classrooms and technology labs, play in new gymnasiums, perform in new auditoriums, and feel pride in their new schools and share it with their community.

"Building A Better Tomorrow"

Looking ahead to 2004, SCC is committed more than ever to building on our successful efforts in the Abbott and non-Abbott school districts. Having completed \$660 million in basic health and safety upgrades in 344 schools, we are now focusing on new construction, renovations and additions. This will rapidly address overcrowding in both Abbott and non-Abbott districts.

But our efforts will do more than that. Schools will revitalize areas where they are being constructed. As anchors for community enrichment, these facilities will offer residents access to a host of services, like 21st Century media centers, art venues, health centers and recreational activities.

Learning in New Jersey is poised to reach new heights. With the steadfast leadership and support of Governor James E. McGreevey, SCC feels confident that our goal of "Building a Better New Jersey One School at a Time" will be the strong legacy left for future generations.



For the Year Ended December 31, 2003

NJ Schools Construction Corporation
BUILDING 21ST CENTURY SCHOOLS FOR 21ST CENTURY LEADERS

SCC FINANCED PROJECTS

COUNTY BY COUNTY

BERGEN

BURLINGTON

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CAMDEN

CAPE MAY

CUMBERLAND

ESSEX

GLOUCESTER

HUDSON

HUNTERDON

MERCER

MIDDLESEX

MONMOUTH

MORRIS

OCEAN

PASSAIC

SALEM

SOMERSET

SUSSEX

UNION

WARREN

21



ATLANTIC COUNTY

	with Less than 55% State Aid		SCC-Managed Projects in Districts with More than 55% State Aid		Grants to Districts with More than 55% State Aid		SCC-Managed Projects in Abbott Districts			
Project Type	New Const.	Renovation	New Const.	Renovation	New Const.	Renovation	New Const.	Renovation		
High Schools	1	0	0	0	0	3	2	1		
Middle Schools	5	2	3	0	0	0	0	0		
Elementary Schools	1	16	0	0	0	4	3	4		
Early Childhood Centers	0	0	0	0	0	0	0	0		
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Districts w/More than 55% State Aid	than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts		Total Sch Total Sch Total Sta	ools Impa	Ψ.	32 79 28.5 22.4
Total Project Cost	\$174.0	-	\$3.5	-	-					
Construction Cost Estimate	-	\$15.4	-	\$52.4	\$6.1					
Final Eligible Cost	\$133.8	-	\$3.5	-	-			^		_
Total State Share	\$58.6	\$9.2	\$2.2	\$52.4	\$6.1		$ \Delta _{-1}$	$\Delta = (-1)^{-1}$	LANC	<u> </u>
Total Local Share	\$115.4	\$5.8	\$1.2	-	-		/ \ -/	1		

BERGEN COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Manag in Abbott			
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. 25 10 61 0	Renovation 44 29 94 0	New Const. 1 1 0 0	Renovation 1 1 6 0		
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts			276 \$289.6
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$851.5 - \$588.1 \$235.4 \$616.1	- \$50.0 - \$50.4 -	- \$3.8 - \$3.8		AT-A-GLANC	\$616.1 DE



BURLINGTON COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Manag in Abbott		
Project Type	New Const.	Renovation	New Const.	Renovation	
High Schools	6	3	1	4	
Middle Schools	4	6	1	3	
Elementary Schools	19	30	1	9	
Early Childhood Centers	0	0	1	1	
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts		BURLINGTON COUNTY Total Schools Impacted or Created 74 Total Schools Currently in County 144 Total State Share \$239.6 Total Local Share \$227.2
Total Project Cost	\$339.4	-	-		
Construction Cost Estimate	-	\$100.3	\$27.1		
Final Eligible Cost	\$261.6	-	-		
Total State Share	\$112.2	\$100.3	\$27.1		AT-A-GLANCE
Total Local Share	\$227.2	-	-		

CAMDEN COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Managed Projects in Districts with More than 55% State Aid		Grants to Districts with More than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts	
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. 4 4 14 0	Renovation 16 9 33 0	New Const. 0 0 1	Renovation 0 0 0 0	New Const. 0 0 0	Renovation 0 0 4 0	New Const. 5 3 10 1	Renovation 17 12 45 0	New Const. 0 0 0 0	Renovation 6 0 9
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Districts w/More than 55% State Aid	Grants to Districts with More than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts	Total Sch Total Sch Total Sta	DEN C ools Impac ools Curre ate Share cal Share	cted or Cre	
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$138.5 - \$109.4 \$49.1 \$89.4	\$2.9 \$2.9 \$2.9 \$0.4	- - - \$0.5	\$368.1 \$368.1	\$40.6 - \$40.6 -	\$2.5 - \$2.5 \$2.5	AT-	A-G	LAN	·



CAPE MAY COUNTY

Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	Grants to Districts with Less than 55% State Aid New Const. Renovation 3 3 1 0 6 16 0 0	
	Grants to Districts with Less than 55% State Aid	Total Schools Impacted or Created 2 Total Schools Currently in County 38 Total State Share \$45.7 Total Local Share \$89.7
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$134.2 - \$106.0 \$45.1 \$89.1	AT-A-GLANCE

CUMBERLAND COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Managed Projects in Districts with More than 55% State Aid		Grants to Districts with More than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts	
Project Type High Schools	New Const.	Renovation 0	New Const.	Renovation	New Const.	Renovation	New Const.	Renovation	New Const.	Renovation
Middle Schools	0	Õ	Ö	Ö	Ö	4	4	4	0	3 2
Elementary Schools	4	5	1	0	Ō	4	7	11	Ō	9
Early Childhood Centers	0	0	0	0	0	0	0	1	0	0
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Districts w/More than 55% State Aid	Grants to Districts with More than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts	Total Sch Total Sch Total Sta	ools Impa		ated 47
Total Project Cost	\$17.3		\$1.3		-	\$3.5				
Construction Cost Estimate	-	\$21.9	•	\$154.2	\$38.6	•				
Final Eligible Cost Total State Share	\$15.5	- ¢1//	\$1.3	¢154.0	620 C	\$3.5	\ \ _	^	1 A N	
Total Local Share	\$8.7 \$8.6	\$14.4 \$7.5	\$0.9 \$0.4	\$154.2 -	\$38.6 -	\$3.5 -	A -/	4-6	LAN	



ESSEX COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts			
Project Type	New Const.	Renovation	New Const.	Renovation	New Const.	Renovation		
High Schools	7	20	14	34	0	2		
Middle Schools	4	26	3	8	0	3		
Elementary Schools	23	65	49	101	0	12		
Early Childhood Centers	0	0	0	3	0	0		
							ESSEX COUNTY	
	Grants to	SCC-	Health &	Grants to			Total Schools Impacted or	Created 215
	Districts with Less	Managed Projects in		Abbott Districts			Total Schools Currently in	County 228
	than 55% State Aid	Abbott Districts	in Abbott Districts				Total State Share	\$1,312.3
							Total Local Share	\$201.3
Total Project Cost	\$275.1	-	-	\$3.5				
Construction Cost Estimate	-	\$1,036.7	\$198.3	-				
Final Eligible Cost	\$184.4	-	-	\$3.5				
Total State Share	\$73.8	\$1,036.7	\$198.3	\$3.5			AT-A-GLA	$\Delta N(C) = 0$
Total Local Share	\$201.3	-	-	-				

GLOUCESTER COUNTY

	Grants to with Less State	than 55%	Grants to with More State	than 55%	
Project Type	New Const.	Renovation	New Const.	Renovation	
High Schools	9	7	0	1	
Middle Schools	7	4 23	0	1	
Elementary Schools Early Childhood Centers	13 0	23 0	0	2 0	
Gran					GLOUCESTER COUNT
	Grants to	Grants to			Total Schools Impacted or Created
	Districts with Less	Districts with More			Total Schools Currently in County
	than 55% State Aid	than 55% State Aid			Total State Share \$10
					Total Local Share \$1
Total Project Cost Construction Cost Estimate	\$255.7 -	\$0.9 -			
Final Eligible Cost	\$199.1	\$0.8			
Total State Share	\$101.9	\$0.6			AT-A-GLANC
Total Local Share	\$153.8	\$0.3			/ \



HUDSON COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts		
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. 3 0 11 0	Renovation 6 0 14 0	New Const. 7 11 25 14	Renovation 23 5 63 1	New Const. 0 0 0 0	Renovation 3 0 21 0	
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts			HUDSON COUNTY Total Schools Impacted or Created 127 Total Schools Currently in County 116 Total State Share \$1,255.7
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$75.2 - \$60.7 \$24.4 \$50.8	\$1,092.9 - \$1,092.9	\$131.2 - \$131.2	\$7.2 - \$7.2 \$7.2			Total Local Share \$50.8 AT-A-GLANCE

HUNTERDON COUNTY

Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	Grants to Districts with Less than 55% State Aid New Const. Renovation 8 9 5 6 11 21 0 0	
	Grants to Districts with Less than 55% State Aid	HUNTERDON COUNTY Total Schools Impacted or Created 32 Total Schools Currently in County 51 Total State Share \$61.1 Total Local Share \$156.9
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$218.0 - \$152.8 \$61.1 \$156.9	AT-A-GLANCE



MERCER COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts			
Project Type		Renovation	New Const.	Renovation	New Const.	Renovation		
High Schools	10	10	2	0	0	1		
Middle Schools	6 20	6 18	1 8	3 14	U	U		
Elementary Schools Early Childhood Centers	0	0	0	0	0	2 0		
Total Business Ocea	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts				71 102 434.8 277.9
Total Project Cost	\$383.1	0000 4	•	•				
Construction Cost Estimate	¢262.7	\$298.1	\$31.2	\$0.3				
Final Eligible Cost Total State Share Total Local Share	\$262.7 \$105.2 \$277.9	\$298.1 -	\$31.2 -	\$0.3 -			AT-A-GLANC	E

MIDDLESEX COUNTY

	Grants to Districts with Less than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts			
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. 9 12 35 0	Renovation 18 17 48 0	New Const. 2 0 11 2	Renovation 3 0 8 1	New Const. 0 0 0 0	Renovation 4 0 4 2		
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts			MIDDLESEX C Total Schools Impacted o Total Schools Currently in Total State Share	r Created 112
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$457.3 - \$335.6 \$134.6 \$322.7	\$229.8 - \$229.8	- \$12.3 - \$12.3	\$5.7 - \$5.7			Total Local Share	\$322.7 ANCE



MONMOUTH COUNTY

	Grants to with Less State	than 55%		ed Projects Districts	Grants to Abbott Districts			
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. 8 7 27 0	Renovation 21 11 59 0	New Const. 8 4 17 3	Renovation 6 4 15 0	New Const. 1 1 0 1	Renovation 1 0 0 1		
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts			MONMOUTH COL Total Schools Impacted or Cre Total Schools Currently in Cou Total State Share Total Local Share	ated 139
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$497.3 - \$358.8 \$150.9 \$346.4	\$547.9 - \$547.9 -	\$31.3 - \$31.3	\$8.0 - \$6.9 \$6.9 \$1.1			AT-A-GLAN	·

MORRIS COUNTY

Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	Grants to Districts with Less than 55% State Aid New Const. Renovation 10 27 10 18 31 56 0 0	
	Grants to Districts with Less than 55% State Aid	MORRIS COUNTY Total Schools Impacted or Created 101 Total Schools Currently in County 154 Total State Share \$122.3 Total Local Share \$314.3
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$436.6 - \$305.6 \$122.3 \$314.3	AT-A-GLANCE



OCEAN COUNTY

	with Less	Grants to Districts with Less than 55% State Aid SCC-Managed Projects in Districts with More than 55% State Aid		with More	Grants to with More State	than 55%	SCC-Managed Projects in Districts with Less than 55% State Aid			
Project Type High Schools	New Const.	Renovation 19	New Const.	Renovation 0	New Const.	Renovation 0	New Const.	Renovation		
Middle Schools	9	3	2	1	0	8	i	0		
Elementary Schools	20	23	4	0	0	11	1	0		
Early Childhood Centers	0	0	0	0	0	0	0	U		
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Districts w/More than 55% State Aid	than 55% State Aid	SCC- Managed Projects in Districts w/Less than 55% State Aid			Total Sch Total Sch Total Sta	•	cted or Created ntly in County 1 \$170	
Total Project Cost Construction Cost Estimate	\$375.1	- \$66.0	\$5.0	- 600 0						
Final Eligible Cost	\$303.1	\$00.0	\$4.7	\$29.9 -						
Total State Share	\$133.7	\$21.9	\$3.2	\$12.0			ΔT_{-}	Δ _G	LANCE	_
Total Local Share	\$241.4	\$9.5	\$1.8	\$17.9			/ \ - /	1 0		_

PASSAIC COUNTY

Grants to Districts with Less than 55% State Aid		than 55%	SCC-Managed Projects in Abbott Districts		Grants to Dist			
Project Type	New Const.	Renovation	New Const.	Renovation	New Const.	Renovation		
High Schools	3	13	3	7	0	1		
Middle Schools	2	11	3	0	0	0		
Elementary Schools	7	23	22	39	0	6		
Early Childhood Centers	0	0	0	0	0	0		
							PASSAIC COUNTY	Y
	Grants to	SCC-	Health &	Grants to			Total Schools Impacted or C	reated 99
	Districts with Less	Managed Projects in		Abbott Districts			Total Schools Currently in Co	ounty 132
	than 55% State Aid	Abbott Districts	in Abbott Districts				Total State Share	\$747.8
							Total Local Share	\$143.6
Total Project Cost	\$201.2							φ1-10.0
Construction Cost Estimate	-	\$483.1	\$206.1	\$1.0				
Final Eligible Cost	\$138.1		-	•				
Total State Share	\$57.6	\$483.1	\$206.1	\$1.0			AT-A-GLAN	
Total Local Share	\$143.6			-			AI-A-GLAI	



SALEM COUNTY

	Grants to with Less State	than 55%	Grants to Districts with More than 55% State Aid			
Project Type	1	Renovation		Renovation		
High Schools Middle Schools	0	8 2	0	4 3		
Elementary Schools	Ō	12	Ö	3		
Early Childhood Centers	0	0	0	0		
					SALEM COUNTY	
	Grants to	Grants to			Total Schools Impacted or Created	19
	Districts with Less	Districts with More			Total Schools Currently in County	34
	than 55% State Aid	than 55% State Aid			Total State Share \$	2.4
					Total Local Share \$	2.2
Total Project Cost	\$4.0	\$0.6			·	
Construction Cost Estimate	-	-				
Final Eligible Cost	\$3.8	\$0.6				_
Total State Share	\$1.9	\$0.5			AT-A-GLANCE	_
Total Local Share	\$2.1	\$0.1				_

SOMERSET COUNTY

	Grants to Districts with Less than 55% State Aid	
Project Type	New Const. Renovation	
High Schools Middle Schools	4 13 7 9	
Elementary Schools	27 9 29	
Early Childhood Centers	1 0	
		SOMERSET COUNTY
	Grants to	Total Schools Impacted or Created 63
	Districts with Less	Total Schools Currently in County 78
	than 55% State Aid	Total State Share \$116.9
		Total Local Share \$327.7
Total Project Cost Construction Cost Estimate	\$444.6	·
Final Eligible Cost	\$289.7	
Total State Share Total Local Share	\$116.9 \$327.7	AT-A-GLANCE



SUSSEX COUNTY

	Grants to Districts with Less than 55% State Aid	
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. Renovation 2	
		SUSSEX COUNTY
	Grants to	Total Schools Impacted or Created 29
	Districts with Less	Total Schools Currently in County 47
	than 55% State Aid	Total State Share \$35.4
		Total Local Share \$83.0
Total Project Cost Construction Cost Estimate	\$118.4	
Final Eligible Costs Total State Share Total Local Share	\$82.9 \$35.4 \$83.0	AT-A-GLANCE

UNION COUNTY

	Grants to with Less State	than 55%	SCC-Managed Projects in Districts with Less than 55% State Aid		Grants to Districts with More than 55% State Aid		SCC-Managed Projects in Abbott Districts		Grants to Abbott Districts	
Project Type High Schools Middle Schools Elementary Schools Early Childhood Centers	New Const. 3 3 11 0	Renovation 5 13 34 0	New Const. 0 0 0	Renovation 1 1 2 0	New Const. 1 0 1 0	Renovation 0 0 0 0	New Const. 4 2 16 3	Renovation 7 7 25 1	New Const. 0 0 0	Renovation 1 1 9 0
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Districts w/Less than 55% State Aid	Grants to Districts with More than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts	Total Sch Total Sch Total Sta	ools Impactools Currentee Share cal Share	cted or Cre	
Total Project Cost Construction Cost Estimate Final Eligible Cost Total State Share Total Local Share	\$164.3 - \$125.0 \$50.2 \$114.1	\$19.2 \$15.4 \$19.2 \$7.7 \$11.5	\$15.6 - \$15.0 \$6.0 \$9.6	- \$491.8 - \$491.8	\$37.4 - \$37.4	\$2.1 - \$2.1 \$2.1	AT-	A-G	LAN	·

WARREN COUNTY

	Grants to with Less State	than 55%	SCC-Manag in Abbott		Grants to Abbott Districts		
Project Type High Schools	New Const.	Renovation 4	New Const.	Renovation 2	New Const.	Renovation	
Middle Schools	0	2	1	2	0	0	
Elementary Schools	3	17	1	6	0	Ō	
Early Childhood Centers	0	0	1	0	0	0	
	Grants to Districts with Less than 55% State Aid	SCC- Managed Projects in Abbott Districts	Health & Safety Projects in Abbott Districts	Grants to Abbott Districts			WARREN COUNTY Total Schools Impacted or Created 30 Total Schools Currently in County 43 Total State Share \$123.1
Total Project Cost Construction Cost Estimate	\$45.7 -	- \$93.7	- \$11.1	- \$1.2			Total Local Share \$28.6
Final Eligible Cost Total State Share Total Local Share	\$36.9 \$17.1 \$28.6	\$93.7 -	\$11.1 -	\$1.2 -			AT-A-GLANCE

NOTES: All dollar amounts are expressed in millions.

The figures reflected in the SCC Financed Projects statement represent amounts obtained since the inception of the Schools Construction Program.

KEY TERMS

Abbott Districts receive 100% State aid for the final eligible costs of construction, renovation and other capital repairs. SCC is mandated to manage all school construction projects in Abbott districts, and has the option of providing funding via a grant to the district for projects with construction costs valued at less than \$500,000.

Districts receiving State aid that is equal to or greater than 55% and level II districts are also required to have all projects managed by SCC. Again, SCC has the option of providing funding via a grant to the district for projects with costs valued at less than \$500,000. Funding is mandated for final eligible costs of construction, renovation and other capital repairs based on the following formula: 1.15 times the district aid percentage. There are approximately 27 districts that fall into this category.

Districts receiving less than 55% in State aid (all remaining districts) are eligible to receive State funding in an amount equal to 1.15 times their district aid percentage or 40% in State share funding, whichever is greater. State funding is disbursed as a grant per project and the district itself manages all its grant projects.

Final Eligible Costs are based on facility efficiency standards that represent the instructional spaces, specialized instructional areas, and administrative spaces that are determined by the New Jersey Department of Education Commissioner to be educationally adequate to support the achievement of the core curriculum content standards.

Total Project Costs means the final eligible costs plus any excess costs, including any local share if applicable.

Total State Share means the State's proportionate share of the final eligible costs of a school facilities project.



FIRMS

Bovis Lend Lease

Newark, NJ 07102 973/353-8800 Elizabeth, Passaic, Garfield, Phillipsburg, Irvington, Harrison, Hoboken, East Newark

Borough, Harrison.

Don Todd Associates

Cherry Hill, NJ 08102 856/365-3330

Camden, East Orange and Orange.

Epic Management Inc.

Piscataway, NJ 08854 732/752-6100

Plainfield, Perth Amboy, New Brunswick.

Gilbane Building Co.

Cherry Hill, NJ 08003 856/424-4071 Manchester, Barnegat, Plainfield New Brunswick, Perth Amboy, Asbury Park, Keansburg, Long Branch.

Greyhawk North America, LLC

Moorestown, NJ 08507 856/722-1800 Long Branch, Keansburg, Manchester Twp.

Heery International

Trenton, NJ 08603 609/392-2922 Trenton, Burlington City, Pemberton, Phillipsburg, Oxford Twp.

Hill International Inc.

Marlton, NJ 08053 856/810-6226 Burlington City, Trenton, Pemberton, Bass River Twp., New Hanover Twp., North Hanover Twp., Pemberton Borough, Rancocas Valley Regional.

Jacobs Facilities, Inc.

Paterson, NJ 07505 973/247-7611 Paterson.

Parson's Brinkerhoff 3/D International

Newark, NJ 07102 973/353-7610 Newark, East Orange, Irvington.

Skanska USA Building, Inc.

Parsippany, NJ 07054 973/656-6618 Area: Garfield, Passaic City, Prospect Park Borough.

Turner Construction

Hoboken, NJ 07030 Hudson County, Hoboken, Harrison, Union City, West NY, Union City, Harrison.

URS Greiner Woodward-Clyde International

Jersey City, NJ 07302 201/761-0555 Jersey City.

Grove-Carneys Point.

URS Corporation Group Consultants

Philadelphia, PA 19103 215/587-0267 Pleasantville, Gloucester, Bridgeton, Millville, Vineland, Buena Regional, Woodlyne, Deerfield, Shiloh, Egg Harbor City, Greater Egg Harbor Regional, Audubon Park Borough, Brooklawn, Chesilhurst, Pine Hill Borough, Commercial Township, Cumberland County Vo-Tech, Fairfield Twp., Lawrence Twp., Maurice River Twp., Paulsboro Borough, Delsea Regional, Penns



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